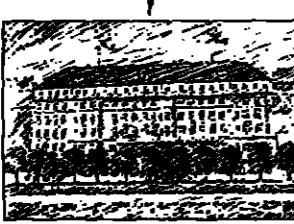




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Kozyrev in appeal to US on Bosnia

By John Lloyd in Moscow

MR Andre Kozyrev, the Russian foreign minister, yesterday appealed to the US to back the Vance-Owen peace plan for Bosnia - and said that the Bosnians should have "no illusions" that they would get more help from the international community, including the US, than was available under the plan.

Speaking to the Financial Times after a meeting in Moscow over the weekend with Mr Reginald Bartholomew, the US special envoy for Bosnia, Mr Kozyrev claimed that he had a "clear understanding" with both Mr Bartholomew and Mr Warren Christopher, the US secretary of state. He expected the US to support the Vance-Owen plan "with only a few corrections, but they must be small corrections".

He said he was "happy that Bartholomew is on board". He was "cautiously optimistic" that the Vance-Owen plan would soon be put to, and adopted by, the United Nations Security Council.

"After that we cannot impose - you cannot impose anything in this area - but we can insist that there is no better solution."

Mr Kozyrev said the virtue of the Vance-Owen plan was that "it left everyone equally unhappy. To change it would be a zero sum game, for if you give more to the Bosnians you give less to the Serbs, and then you will never get agreement. You will get another six months of killing and raping and then a Vance-Owen plan mark two."

He did not directly criticise the US administration. "A new administration has a legitimate right to make one round to see for themselves - so that when they come back from this round there will be a much greater degree of realism on their part.

"As a diplomat I would never

UN officials yesterday tried to persuade Bosnian Serb commanders to allow a relief convoy to reach a besieged Moslem enclave in eastern Bosnia, Laura Silber writes from Belgrade.

The 10 trucks were held up by Serb commanders, who ignored an agreement between the Muslim-led Bosnian government and Serb leaders to let the vehicles through to the Cerska area, where the United Nations High Commissioner for Refugees estimates as many as 25,000 Moslems are trapped.

say that they have given a wrong signal to the Bosnians. They have given a wrong signal to the US press. [But] it would be a total mistake for them to rely on outside intervention. No one has the massive force for this."

Russian-US-European co-operation on the former Yugoslavia crisis has been close, and the Russian government has so far backed both sanctions against Serbia and UN intervention. Now, however, Mr Kozyrev is giving a clear signal that an independent effort by the US to elaborate a different strategy would not find support in Moscow.

Mr Kozyrev, who has been under strong pressure from conservative elements in the Russian parliament to cease support for sanctions against Serbia, said the embargo should stay, but should be lifted when it was clear that President Slobodan Milosevic of Serbia was using his influence on the Bosnian Serbs to stop the fighting.

The Russian foreign minister, who himself faces a daunting list of ethnic problems within and on the borders of Russia, said that it was important for the UN to show that there "is a clear carrot and stick".

Germany urges migrant controls

By Nicholas Denton
in Budapest

INTERIOR ministers from eastern and western Europe gathered in Budapest yesterday for a conference on migration immediately came under pressure from Germany to help curb the influx of illegal immigrants.

Germany is urging east European countries to take back nationals resident elsewhere without permission and to facilitate the return of migrants to their country of origin. Also high on the agenda is a proposal to co-ordinate action against international groups engaged in "human smuggling."

Germany is also eager for western countries behind the immigration front-line to share the burden of financial assistance towards strengthening eastern Europe's immigration controls.

The interior ministers' gathering originally scheduled as a follow-up to a meeting in Berlin in 1991, coincides with the German government's efforts to tighten up the country's liberal asylum rules.

Germany's proposed constitutional amendment would allow authorities to turn back claimants for refugee status if they have arrived from "safe" neighbouring east European countries. Poland and the Czech Republic, however, are

determined not to become a *cordone sanitaria* or "special zone" for seekers of asylum in Germany.

Bonn's attempt this week to mobilise its neighbours behind a common European policy on migration follows a frustrated attempt at a bilateral settlement with Poland. Germany offered DM65m (\$33m) to Poland last week to finance transit, refugee camps and onward deportation for rejected asylum-seekers but Warsaw called instead for a regional solution.

Germany's domestic and diplomatic efforts have an added urgency because of continuing racist attacks against foreigners. However, European Community countries less affected by immigration from eastern Europe are grudging in their solidarity.

UK officials said yesterday that, while supporting recommendations on the exchange of information, they did not wish to see additional measures.

The UK also opposed an Austrian proposal for a code on migration and described as unrealistic ideas about financial contributions given the current economic climate.

Speakers at the conference expressed general concern that the influx of foreigners is aggravating xenophobia and fuelling the growth of far-right political movements across Europe.

Clerides victory may harden stance on Cyprus talks at UN

By Kerin Hope in Athens

THE surprise victory of Mr Glafcos Clerides in Sunday's presidential election in Cyprus could lead to a harder Greek Cypriot stance on reunifying Cyprus, set for March, is delayed while Mr Clerides works out a new negotiating policy.

Mr Clerides, a 73-year-old lawyer making his third bid for the presidency, served as chief Greek Cypriot negotiator in talks with the Turkish Cypriots in the 1960s and early 1970s.

He is considered to have a realistic approach to solving the terms on which Greek-owned property occupied by Turkish Cypriots in northern Cyprus would be returned or compensated for.

Mr Rauf Denktash, the Turkish Cypriot leader, responded to the news of Mr Clerides' election by asking to meet him ahead of talks in New York.

Cyprus. Prominent members of Oiko are expected to be offered senior jobs in the administration.

Mr Clerides has said he wants to change the "set of ideas" developed by Mr Vassiliou and Mr Boutros Ghali, the UN secretary general, as a basis for making Cyprus a federated state with Greek and Turkish Cypriots living in separate zones.

Mr Clerides wants to improve the terms on which Greek-owned property occupied by Turkish Cypriots in northern Cyprus would be returned or compensated for.

Mr Vassiliou, backed by the Cyprus communist party and many Socialist voters, held a seven percentage point lead

NEWS: EUROPE

Macedonians get scent of an identity

Kerin Hope on Athens concessions over a name for the former Yugoslav republic

GREECE is finally making concessions in its dispute over the name of Macedonia, the former Yugoslav republic. It follows a year of aggressive posturing that has infuriated its European Community partners and Balkan neighbours.

Mr Constantine Mitsotakis, Greek prime minister, has accepted the idea of a United Nations-sponsored arbitration process to find a name by which the republic can be recognised internationally. So far only a handful of countries, among them Russia and Turkey, have recognised Macedonia.

Mr Mitsotakis is willing to accept one of the compound names suggested last year as a way of distinguishing a sovereign Macedonia from the adjoining Greek province of Macedonia.

The consensus among historians and intellectuals on both sides of the border is that Varadar Macedonia, named after the river that flows through Skopje, the Macedonian capital, would suffice.

A draft Security Council resolution, put forward by Britain, France and Spain, tries



Gligorov: parliament pressure



Mitsotakis: accepts UN process

agreement rising to over 20 per cent of the workforce. A \$25m loan from Mr George Soros, the international financier, to cover fuel purchases and essential imports, is now keeping the economy afloat.

Joining the UN, even under a temporary name, would bring recognition from Macedonia's trading partners, enabling banks in Skopje to start borrowing abroad again. Membership would also speed up financial aid from international organisations. Macedonia has already joined the International Monetary Fund with the prefix of "Former Yugoslav Republic", assuming responsibility for its 5.4 per cent share of the ex-Yugoslav debt, amounting to \$1bn.

While withholding recognition for Macedonia, because of Greek objections, the EC has pledged Ecu100m (\$13m) aid, much of it to be delivered through the northern Greek port of Thessaloniki. The Greeks would provide economic aid and a border guarantee for Macedonia.

Macedonia's near-isolation

has caused a sharp economic decline, with GDP shrinking 14 per cent in 1992, and unem-

ployment - would only reach a maximum of DM4bn in the current year.

As a result, the introduction of an income tax levy on the better paid, and of a labour market levy on those who do not pay existing unemployment benefit (mainly government servants and the self-employed), was necessary from July 1.

Chancellor Helmut Kohl has set his heart against any tax before January 1 1993, and his spokesman said yesterday that he saw no sign of a change.

However both sides agree that negotiations between their positions are necessary, and Mr Engholm and Mr Kohl - regardless of what their colleagues may say in public - both appear committed to that process.

Wage deal for Danish workers

EMPLOYERS of 200,000 industrial workers in Denmark yesterday claimed that a new two-year collective wage and working conditions agreement was "the cheapest ever," writes Hilary Barnes in Copenhagen. The employers said it

would raise hourly wage costs by about 1 per cent in the current year and 1.5 per cent in 1994. The main innovation is the right to full pay for the first 14 days of sickness.

The minimum wage rate for the lowest paid will go up in three tranches over two years to Dkr70 (\$11). The deal is expected to set the pattern for other agreements in both the private and public sectors.

Eta arms cache found

French police yesterday said they had found a secret arms factory that turned out hundreds of submachine guns for the Spanish Basque separatist guerrilla group, Eta. Reuter reports from Bayonne. The basement, near the Spanish border, contained grenades, explosives, machine tools and enough parts for several hundred submachine guns.

French oil tanker ban

France, wary of an oil spill in the Mediterranean, yesterday banned its oil tankers from the Bonifacio straits between Corsica and Sardinia and urged Italy to follow suit with its own ships. Reuter reports from Paris. The ministries of the Environment and Maritime Affairs said French ships carrying oil or dangerous substances through the 20-mile-wide straits between the French and Italian islands would be fined and their captains jailed.

Sweden firm on submarines

Sweden said yesterday it would take action against foreign submarines invading its territorial waters after a report showed increased intrusions last year. Reuter reports from Stockholm. "We will never accept that a foreign power, against our will, exploits Swedish territory, either now or in the future," Defence Minister Anders Björck said.

Government may have to introduce mini-budget before end of June

Italy under pressure to curb deficit

By Robert Graham in Rome

THE Italian treasury yesterday announced the 1992 budget deficit had overshot earlier estimates by L1.900bn and had totalled L163,150m (\$107bn).

The overshoot had been widely expected since projected revenues from privatisation had failed to materialise. The deficit, equivalent to nearly 11 per cent of GDP, means the government will be under pressure to introduce a mini-budget before the end of June.

Privatisations had been

slower than planned to allow the export of the submarines to Taiwan, or to cancel its approval of the missile technology. He said that if it was clear that fear of Chinese anger over the exports was not important, then the export of submarines - securing thousands of German jobs in the hard-hit shipbuilding industry - should be given high priority.

The German government is also under attack for agreeing earlier this month to supply Indonesia with 39 former East German naval ships in spite of protests from Portugal over the grounds that it was a joint project with its former colony of East Timor.

"If we do not deliver our part of the project, then nobody will work with us any more," he said.

A second reason for approv-

ing the project was that the missiles - one land-based and the other sea-based - were both defensive.

He was not able to comment on the sale of MTU engines for the French Leclerc battle tanks being sold to the UAE, although he was unaware of any change in policy on arms sales to the Middle East.

Bonn has up to now banned German tank sales in the region and, in the 1990s, halted efforts to sell a German-British tank there.

As for the sales to Indonesia, Chancellor Helmut Kohl has promised to raise the question of human rights violations in East Timor - at least in private discussions - on his forthcoming visit to Jakarta.

further L12,000bn in 1993. This compares with L10,000bn planned last September for each of these two years.

This year the government also plans to raise L7,000bn from privatisation; but this revenue will come from a mixture of assets which should have been sold in 1992 and a scaling down of the sell-offs envisaged when the 1993 budget was drawn up last September.

The government plans to raise L15,000bn in 1994 and a

further L12,000bn in 1995. This will be achieved by increasing political and administrative reforms, and changes in the privatisation plan held back these sales.

The 1992 budget intends to hold down the deficit to around L155,000bn by raising an extra L83,000bn in fresh revenues and new taxes. Much immediately will depend on the yield from the new "minimum" tax - a tax based on the introduction of minimum acceptable declarations of earnings among the self-employed. The first results will not be known until March.

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Glafcos Clerides makes his victory statement in Nicosia. He may be constrained by party allies when it comes to making concessions to the Turkish Cypriot minority in northern Cyprus

Russia offers US arms sales deal

By John Lloyd in Moscow

RUSSIA is to propose to the US an "arm sales for arms conversion" plan under which the west would grant Moscow access to its protected arms markets.

The idea will be put forward next week by Mr Andrei Kozyrev, the Russian foreign minister, in talks in Geneva with Mr Warren Christopher, the US secretary of state.

Mr Kozyrev, speaking to the Financial Times yesterday, said the west should go beyond providing credits, humanitarian aid and more support - "though all of these are greatly valued" - to open up markets to weaponry and related technology.

The Geneva meeting, scheduled for February 25, is the first between the two since Mr Christopher was appointed last month.

Mr Kozyrev said he wanted to declare a "fresh start" in US-Russian relations: "We laid the foundations of a new relationship with the Bush administration, now it is important to implement these relationships in the field of conflict management, especially in Central Asia and in the Middle East, using extensively the UN Security Council."

In Mr Kozyrev's conception for new weapons markets, which he unveiled in part to the Russian parliament at the end of last week, the west would ensure that in the "more than 100 countries" where arms trading was accepted and under no sanctions, contracts would be deliberately opened to Russian competition.

Though he said no western government had openly excluded Russia from its arms markets, "such issues are largely political," and informal barriers had operated.

In return, Russia would use the proceeds of the weapons sales "not to boost the military industrial complex" but for civilian use, largely for conversion of military plants.

"I would say to the US and other western countries: consider as a political decision giving



FLOWERS are laid on Moscow's tomb of the Unknown Soldier on the fourth anniversary of the Soviet withdrawal from Afghanistan.

including strategic weapons".

Some of these arms suppliers were attempting to deal with countries against whom arms sanctions had been agreed, and it was only strong state control

spread of arms around the world.

At the same time, only an agreement with the west to open up its markets could stop the impoverished Russians pursuing national self-interest.

The former Soviet Union had been a major arms supplier

but to "the wrong people", mainly its third world clients.

"I don't want to continue to supply the wrong people," Mr Kozyrev added.

Pledges of less painful market reform vindicated

Brazauskas named new president of Lithuania

By Louis Boulton in Vilnius

MR Algirdas Brazauskas, Lithuania's popular former communist leader, was yesterday declared the winner of the presidential election. He was elected with a 60 per cent majority, vindicating his conciliatory style and promises of less painful market reform.

Mr Brazauskas' victory sealed a comeback which began when his renamed Democratic Labour Party trounced Prof Vytautas Landsbergis, the republic's confrontational independence leader, in parliamentary elections in November of last year.

Mr Stevo Losoraitis, the ambassador to the US backed by Mr Landsbergis' demoralised Sutkus movement, received 9% per cent of the votes.

As the Baltic republic's first

directly elected president, Mr Brazauskas, 62, will be able to appoint the prime minister and dissolve parliament.

Respected for splitting the Lithuanian communist party from Moscow three years ago in one of the republic's first steps towards independence,

Mr Brazauskas now faces the challenge of delivering his pre-election promises.

These include improved relations with Russia to obtain cheaper energy supplies, restoring trading links with its former Soviet neighbours, and boosting industrial production, which fell 35 per cent in the past two years.

Yesterday he said he would remove "as soon as possible all the obstacles" to foreign investment, and vowed to speed up privatisation.

This was despite effectively calling a halt to the privatisation programme of his radical predecessors.

He has claimed that his experience in government can help redress mistakes made by his predecessors.

He says, for example,

that breakneck attempts last

year to distribute collective agricultural land to pre-communist owners and new independent farmers will spell catastrophe unless the government is able to restore "order" to the sector to enable spring sowing to match last year's levels.

However, he will have little room for manoeuvre on his promises to lessen the economic pain of price liberalisation and social spending cuts if he also carries out his promise to introduce a fully fledge Lithuanian currency and maintain financial policies agreed with the International Monetary Fund.

Although the Lithuanian parliament has just required state-owned enterprises to sell 25 per cent of their export earnings to the state, the republic remains strapped for foreign exchange and foreign investment.

Mr Landsbergis did not stand in the presidential elections, but Mr Brazauskas' victory owes much to popular discontent with Mr Landsbergis.

"These radical nationalists movements make mistakes, lose their authority and then turn round and blame communists," Mr Brazauskas said at the weekend.

He said yesterday, however, that there was no question of returning to communism, explaining that party membership had simply been a way of getting ahead in the old system.

Bank warns on move to take it over

By Leyla Boulton

RUSSIA'S biggest savings bank, Sberbank, said yesterday it was astonished by a central bank attempt to take it over and that such a move, if approved by parliament, would provoke a return to a centralised Communist-era banking system.

Mr Pavel Zhikharev, Sberbank's chairman, also told *Izvestiya* newspaper that the bank would sharply increase interest paid on savings accounts as soon as the finance ministry repaid money taken to cover state debt.

These long-awaited moves, championed by Mr Boris Yeltsin, the deputy premier for finance and economics, could happen as early as next week.

Mr Zhikharev said the bank had increased its efficiency since it became a joint-stock entity as part of banking reforms a few years ago. He rejected the central bank's accusations, accompanying the proposal to turn Sberbank into a state-owned entity run by itself, that it had used its independence to seek "super-profits" and take excessive risks.

Mr Alexander Shokhin, deputy prime minister, said last night that "a real threat has appeared of a break-off in debt negotiations with foreign creditors" following a further failure to agree the division of debt between Russia and Ukraine at the end of last week.

The former Soviet debt over which the two are haggling is around \$80bn.

Economist is president of Slovakia

By Patrick Blum in Prague

MR Michal Kovac, 62, an economist and former chairman of the Czechoslovak federal parliament, was elected president of Slovakia yesterday, ending some of the political uncertainty over the newly independent state's future.

In an earlier round of voting last month, none of the candidates won the necessary three-fifths majority of the votes needed in the 150-seat Slovak parliament to elect a president. Mr Kovac, who was backed by the ruling Movement for a Democratic Slovakia (HZDS), was the only candidate in this round of voting, and won comfortably with 106 votes.

His election will come as a relief to Mr Vladimir Mečiar, the Slovak prime minister, following last month's inconclusive vote when another leading HZDS member failed to win after two days of voting.

Those elections were followed by bitter recriminations within the ruling party, with threats of a split caused by a dispute between the prime minister and Mr Milan Krajc, foreign minister, who had urged MPs not to vote for the party's own candidate.

Slovakia became independent on January 1 when the former Czechoslovak state was dissolved. Uncertainty about the country's future political and economic direction were exacerbated by rows over Mr Mečiar's leadership, and caused a hasty end to the currency union with the Czech Republic earlier this month.

Marching Romanians call on Iliescu to quit

THOUSANDS of Romanians marched through Bucharest yesterday shouting for President Iliescu's resignation in the first workers' street protest against the government which took office in November, Reuters reports from Bucharest.

Discontent over dwindling wages, soaring prices and growing unemployment has built up over the past month with a series of strikes and threatened stoppages, as well as quarrels between unions and the government during wage negotiations.

Many of the 3,000 workers who massed in Revolution Square in icy weather also shouted slogans demanding bread and pay rises.

The protesters, led by the Solidarity '90 trade union federation, are demanding better welfare provision, new jobs

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THE WELSH ADVANTAGE

Job in Llo

Los Angeles repairs fabric but fails to heal wounds

By George Graham in Los Angeles

LOS ANGELES has wasted no time sweeping away the debris of the riots that racked the city nine months ago, leaving 42 dead and \$1bn worth of damage.

On almost every corner of Crenshaw Boulevard, running through a predominantly black district west of the city centre, shops were looted and burned during last spring's rioting. Today, many have reopened in newly constructed or refurbished premises. Other buildings are under construction, and even those plots where nothing is being done are

tidied and neatly fenced.

Many in Los Angeles express concern, however, that little has changed in their city, and also frustration that government at city, state and federal level has failed to respond to the challenge posed by riots on the scale seen last year.

"The Los Angeles riots were supposed to be a wake-up call. I am beginning to be afraid that people have put it on snooze control," says Ms Dolly Gee, a labour lawyer active in the Asian-American community.

Many Angelenos acknowledge a degree of tension as a second trial

gets under way for the police officers whose acquittal last year on charges of assaulting Mr Rodney King sparked off the rioting, and the first cases resulting from the riots themselves also come to court.

Relations between the city's African-American, Anglo, Latino and Asian-American communities are still often tense, with particular friction between blacks and Korean grocery store owners, who bore the brunt of last year's destruction.

But there is also considerable irritation at a media portrait of inner Los Angeles as a powder keg waiting to explode once again as

soon as the verdicts are returned in the police beating case, tried this time in a federal court.

"I am not prepared to say that tensions are rising. In fact, I think that generally speaking when you do have a riot a lot of energy is ventilated, and maybe you are not going to have a riot again in the same place," says the Reverend James Lawson, pastor of the Holman United Methodist Church.

The verdict in the second King trial, whether guilty or innocent, is unlikely to be greeted with as much surprise as the first acquittal, which appeared to fly in the face of the

clear evidence of a videotape of the incident widely shown on television.

However, many blacks in Los Angeles resent what they see as the contrast between the leniency accorded the police, and the much harsher treatment of the black youths accused of beating a white lorry driver during the riots whose trial is also getting under way.

Many Angelenos, ordinary citizens as well as community activists and businessmen, express growing frustration at the lack of political leaders with any kind of vision, beyond short-term riot prevention, for a new Los Angeles equipped to

deal with its variegated patterns of wealth, poverty, race and culture.

"We do feel government shouldn't abdicate its role, and to some extent it has," said Mr Barry Sanders, a senior partner with the law firm of Latham & Watkins and co-chair of Rebuild LA, a task force set up in the wake of the riots to try to bring economic development back to the city's more depressed areas.

With no fewer than 52 candidates scrambling to take the place of retiring Mayor Tom Bradley, that vacuum seems unlikely to be filled in the near future.

Centre of Bogotá rocked by bombs

By Sarah Kendall in Bogotá

TWO 50kg car bombs exploded in the centre of Bogotá yesterday morning, leaving at least four people dead and more than 100 injured. Both bombs went off in narrow, busy streets among shops and offices, causing panic in the Colombian capital.

The blasts damaged buildings and shattered glass for several blocks around, and the streets were strewn with the burnt-out wreckage of some 20 cars. Windows were blown out of one of Bogotá's main hotels, the Intercontinental-Teguindama.

A Reuter reporter at the scene of the hotel blast said: "People were trying to leap from the upper floors of buildings after the blast to escape the fires. It was total chaos."

No one immediately claimed responsibility for the attacks but the government has accused the fugitive Medellín cocaine cartel leader Pablo Escobar of leading a campaign of terror against the state. Over the last two and a half weeks car bombs have exploded in Medellín, Bogotá and the oil city of Barrancabermeja, killing 37 people.

However, the two Medellín bombs were aimed at Mr Escobar's relatives and properties, and were apparently detonated by a new anti-Escobar group called the "Pepe" - people persecuted by Pablo Escobar.

The authorities have increased the reward offered for information about Mr Escobar to \$7m. At the same time, the Pepe have killed several of Mr Escobar's collaborators and employees in Medellín.

After Mr Escobar's escape from jail last July, he was expected to re-surrender quickly, but this now seems unlikely. However, some interpret the new wave of bombs as a last-ditch attempt to force the government to bow to new conditions. The government has said any negotiations would be impossible and Mr Escobar's only option is unconditional surrender.

Cardenas comes back from the brink

Damian Fraser reports on a renewed attempt to gain the Mexican presidency by a candidate who came very close last time in 1988

FIVE YEARS after losing the Mexican presidential election to Mr Carlos Salinas de Gortari, Mr Cuauhtemoc Cardenas continues to cast a spell over the nation's politics. Son of the revered President Lazaro Cardenas and named after the last Aztec king, he embodies for much of the country the nationalist past that the present government is leaving behind.

Mr Cardenas has now announced his candidacy for next year's presidential election, and is once again the most serious threat to the governing Institutional Revolutionary Party (PRI). No other government or opposition politician is as well-known (except for President Salinas, who is barred by the constitution from running again) and few can match his rapport with the poor and urban left.

Such qualities brought him to the brink of victory in the disputed elections of 1988. Many observers, and Mr Cardenas himself, claim he would have won had the voting been clean. Soon after Mr Salinas's victory, Mr Cardenas declared that there had been a "technological coup d'état" - but in the end he backed away from violent protests that could have engulfed the country.

Mr Cardenas's early declaration gives him 18 months to build the sort of grass-roots

MEXICO'S new attorney-general, Mr Jorge Carpizo, is under growing pressure to make early arrests following the gunning down of 24 men of the Peña family in the state of Guerrero last week, writes Damian Fraser.

The state's public prosecutor has named 18 of 30 suspects thought responsible for the massacre in the town of Tlacoaltepec and is investigating motives, including competition over drug-trafficking, revenge between families, or a combination of the two.

The men were killed, allegedly by a rival local clan, after attending the funeral of three other members of their family. The scale of the crime, even by the violent standards of

support, and undermined its claim to be a party for democracy. In a crucial test of popularity, the PRD failed last year to win the gubernatorial election in Michoacan, Mr Cardenas's home state. Nationally, its popularity is put at a mere 10-15 per cent.

The PRI, for its part, has recovered much of its natural support, thanks to a steady, if unspectacular, improvement in the economy. Inflation, which had reached 160 per cent a year in 1987, is likely to fall to single digits next month, and per capita economic growth has been positive for the past four years. Mr Salinas's energetic travels around the country in support of his \$3bn-a-year anti-poverty programme have further helped his government.

But Mr Cardenas was also

written off six years ago, before gaining momentum in the last stages of the campaign. He is already distancing himself from the PRD, and pointedly described himself as the "citizen's candidate" when announcing his bid for the Mexican presidency. This week he will resign as PRD president to give himself freedom to define his candidacy as he wishes.

He has also matured in the past five years. He has gone out of his way to present himself as a reasonable, cautious politician, rather than the demagogue conjured up by government propaganda. He has dined with important businessmen, encouraged disaffected opposition leaders from the centre-right Party of National Action to join his movement, and even suggested he would withdraw his candidacy if a

strong consensus candidate emerged from the opposition.

There has also been a change in Mr Cardenas's views. "He now realises that Mexico's economic limitations mean social programmes have to be modest and that a good relationship between Mexico and the US is crucial to the financial sustainability of his programme," says Mr Adolfo Aguilar, a close friend and adviser.

Mr Cardenas says that while he would try to improve the proposed North American Free Trade Agreement, he would not reject it. Nor, say advisers, would he restrict foreign investment, renationalise industries privatised by Mr Salinas, or deliberately endanger the macro-economic stability so painfully acquired over the past decade.

His ideas for economic reform are not yet specific. Aides talk vaguely about selective protectionism, subsidies to medium-sized and small industries, reactivation of the internal economy, and greater social justice, but with little sense of priorities. As Mr Aguilar says: "There is still no clear economic programme".

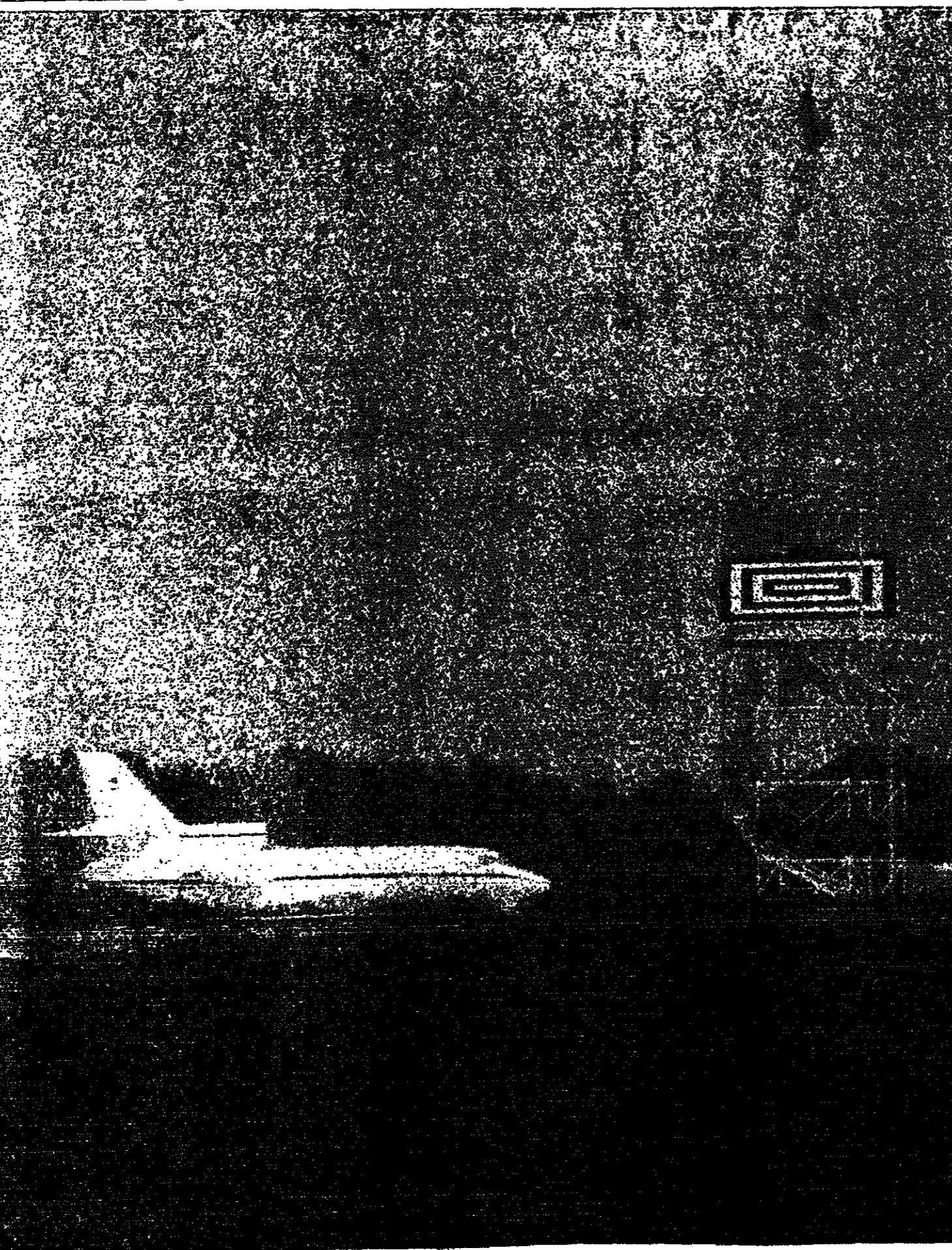
Mr Cardenas will focus part of his campaign on the lack of democratic change in Mexico - what he sees as the continuing intrusion of the governing party in all walks of life, the biased coverage it receives on national television, and its con-

trol of electoral and other nominations.

Even if he overcomes all his other handicaps, these very conditions will make it difficult for him to wrest power from the PRI just as they did in the far more favourable circumstances of 1988.

But, coming from a man who

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50 countries all over the world.

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GRUPPO IRI FINMECCANICA

NEWS: WORLD TRADE

Czech plea to Slovakia on trade decline

By Patrick Blum in Prague

A SHARP decline in bilateral trade between the Czech Republic and Slovakia could damage the two countries' prospects unless it is halted, Mr Karel Dyba, Czech minister for the economy, says.

"The Czech Republic has a high export ratio and its economy is very dependent on exports. Less exports mean less orders and possibly less jobs. We have a mutual interest (with Slovakia) to maintain a profitable trade relationship," Mr Dyba says.

Czech exports to Slovakia and Slovak exports to the Czech Republic fell by 17 per cent and 20 per cent respectively in 1992, following an already sharp fall the previous year as both countries suffered from the collapse of traditional markets in the former Comecon trade bloc.

Business between the two countries has also been hit by

the break-up of the former Czechoslovak state on January 1 this year.

New customs and tax regulations, and an earlier-than-planned end to the currency union between the two states with the establishment of separate currencies have compounded difficulties for many companies on both sides of the border.

Several Czech and international companies are considering setting up subsidiaries in Slovakia to overcome cumbersome bureaucratic customs procedures, and some companies threaten to stop selling or importing from Slovakia altogether.

About 25 per cent of total Czech exports go to Slovakia, while 40 per cent of Slovak exports go to the Czech Republic. Last year Czech exports to Slovakia were worth about Kcs100bn (£2.39bn) and Slovak exports to the Czech Republic about Kcs90bn.

Italian group signs Russia ovens venture

RUSSIA'S programme to convert state-owned industries and produce more consumer goods has moved forward with an agreement between De Longhi, the Italian white goods group, and SPA Impuls of St Petersburg to make microwave and electric ovens, Haig Simonian writes from Milan.

The deal, worth \$43m (£30m) a year for the next seven years, involves a licensing agreement to use the De Longhi name on 500,000 conventional electric and microwave ovens a year to be sold in Russia and other members of the Commonwealth of Independent States.

The agreement follows a decision by the Russian authorities to diversify the

activities of SPA Impuls, which makes computer hardware and software, into consumer goods.

De Longhi is to provide know-how for designing, planning and building production lines.

The latest deal marks the third co-operation contract in Russia by De Longhi, which had sales of £650m (£235m) last year.

• Ansaldo, the Italian public-sector engineering company which is part of the IRI state holding group, has won a £193m contract to supply equipment for a new hydroelectric power station in Ecuador.

The group's Ansaldo-Gie subsidiary will supply turbines, generators and transformers for a generating plant at Daule Peripa.

Shanghai sees new company 'every 11 minutes'

By Tony Walker in Beijing

IN Shanghai, China's most populous city and home to a remarkable economic boom, a new company is being established every 11 minutes, according to local press reports.

Beijing is also a hive of new activity with an average of 106 companies being registered each day in 1992, the Beijing Daily reports.

These registrations are mainly for small home-grown enterprises with limited foreign involvement, but the figures reveal, nevertheless, an astonishing overall trend.

In 1992, according to official statistics, foreign investment in China quadrupled. The number of new foreign investment projects last year exceeded 40,000, equivalent to the total of the previous 13 years.

The contracted value in 1992 of newly approved foreign direct investment was \$57.51bn (£40bn), up 380 per cent on 1991. The realised amount of foreign investment was \$11.16bn, up 160 per cent, with Hong Kong supplying about two-thirds of the funds.

Chinese investment overseas also increased last year. Some 2,500 enterprises were set up in more than 120

countries with Chinese investment of \$1.94bn.

According to a World Bank report, Reform and the role of the Plan in the 1990s, China is the "destination for about 15 per cent of all direct foreign investment in low and middle-income countries, and is exceeded in Asia only by Singapore".

Fixed asset investment grew by about 30 per cent in China in 1992.

UAE signs radar deal with US

THE United Arab Emirates yesterday said it would buy an automated communications, command and control, air defence system worth about \$300m (£210m) from Westinghouse of the US. Reuter reports from Abu Dhabi. The deal was announced at a five-day International Defence Exhibition in Abu Dhabi.

The land-based static system will comprise several radars controlled from a central location, a defence official said.

A US defence official said the UAE would take delivery of the new system "almost immediately".

German venture for Japanese

Hitachi Seiki, one of Japan's leading machine tool manufacturers, has announced a joint venture in Germany with Klöckner, the general trading house, Michiyo Nakamoto reports from Tokyo.

The Japanese company, which has been selling in the EC through a wholly owned subsidiary, and Klöckner are setting up Hitachi Seiki Deutschland Werkzeugmaschinen in Krefeld, west Germany. The move will enable Hitachi to bypass voluntary restrictions on exports of machine tools to the EC, which Japan has agreed with the Community.

Hyundai wins oil contract

Hyundai of Korea has won a \$100m (£55m) contract to build two super modules for the Hibernal offshore oil platform. Robert Gibbons writes from Montreal.

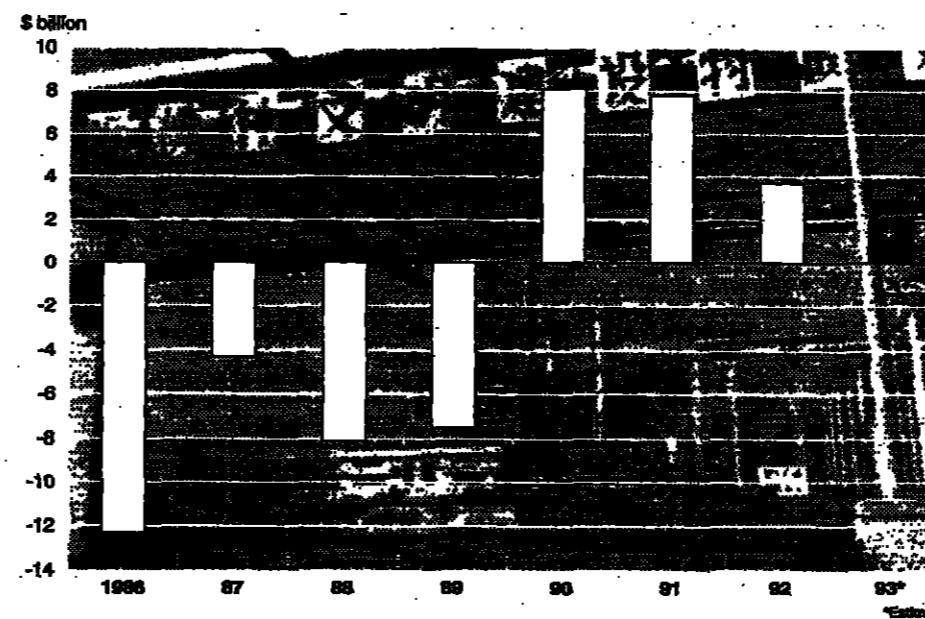
One will house production equipment and the other crew quarters. Contracts for two other modules will be awarded later this year. The 110,000 barrels a day Hibernal project off Newfoundland is due on-stream in 1997.

• Webb Zerafa Menkes Housden, one of Canada's best-known firms of architects, will design Shanghai's \$100m 30-storey stock exchange building.

China leaps towards top 10 traders

Tony Walker looks at the pressures accompanying rapid export growth

China: trade balance



Japan and China have agreed to start bilateral negotiations on tariffs on Japanese goods, to help Beijing's re-entry into the General Agreement on Tariffs and Trade (GATT), a Foreign Ministry official said, Reuter reports from Tokyo.

remove about 75 per cent of its non-tariff barriers on a global Most Favoured Nation (MFN) basis.

US trade representatives are also reporting that China is making a special effort to discuss new projects. After the lull that followed the 1989 Tiananmen episode, American businessmen have been returning to China with "zest", according to a US official.

But the larger deals in the petrochemical, power and

transport sectors will take time to bring to fruition. In the meantime, the Chinese continue rapidly to expand and improve the range and the quality of their exports.

Progress made by China in

the past decade is impressive.

A decade ago, China ranked

20th as a world trader.

Then exports of \$18bn represented 4

per cent of Gross Domestic Product (GDP) and less than

one per cent of world trade.

Projected exports this year of

\$100bn would represent 20 per cent of China's GDP and more than 2.5 per cent of world trade.

The growing sophistication

of Chinese products is also reflected in the shift towards

exports of manufactured items

from 50 per cent in 1980 to 80

per cent last year. While China's success owes much to

cheap labour costs - textiles

and footwear accounted for one

third of 1992's \$55bn in exports

- exports of machinery, elec-

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Beacon Hotel
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Chrysler International

Chrysler International

Just in time

US lawyer acquitted as final Guinness trial ends

By John Mason,
Law Courts Correspondent

THIS FINAL Guinness trial ended yesterday when Mr Thomas Ward, the US lawyer who advised the company on its 1986 takeover of Distillers, was acquitted at the Old Bailey of the theft of £52m from the drinks giant.

After the five week trial, the jury took just six-and-a-half hours to reach its unanimous verdict of not guilty.

In stark contrast to the highly publicised spectacle of the first Guinness trial, the verdict was delivered to an almost empty courtroom. Nobody was in the public gallery and just a handful of reporters were present.

Mr Ward, standing in the

dock, reacted by calling across the court room to the jury "Thank God - thank you all".

Afterwards, he criticised his prosecution as "misconceived" and insisted he had no regrets about his role in the infamous takeover. "I regret what has happened, but I don't regret the contribution I made to Guinness," he said.

He then indicated his intention of resuming his career as a corporate lawyer in the US.

The verdict marks a disappointing end for the Serious Fraud Office for which the series of Guinness prosecutions was its first major challenge.

The first trial resulted in total success with the jailing of Mr Ernest Saunders, the company's former chief executive.

Mr Gerald Ronson, the Heron

chairman, Sir Jack Lyons the manager and the stockbroker Mr Anthony Parfitts, but has been followed by failure at every successive turn.

Mr Ward, however, is the only defendant in the Guinness trials to be acquitted by a jury.

The second trial - of Mr Roger Seelig, the merchant banker and Lord Spens, the corporate financier - collapsed before it reached the jury for a

great clients throughout this. I will continue to consult with international businesses in creating more good companies for shareholders".

His solicitor, Mr Harvey Bands of Mincay Crystal, criticised the prosecution for alleging criminality instead of non-compliance with regulatory requirements and business standards. "Who were the victims?" he asked. "Not Guinness or Distillers shareholders whose fortunes have quadrupled at the highest point on the market. It seems that Britain's capacity to regulate and understand its own market place has been undermined by a totally misplaced prosecution."

He signalled his intention to return to work in Washington DC. "I will continue to practice law. It has not always been easy, but I have had

on a jury again for 10 years, he told them.

The judge then said he would use today's hearing, to decide costs issues, to make some further comments about the handling of complex fraud trials.

Mr Seelig yesterday condemned the system for fraud hearings.

"What must be fundamentally wrong is the length of time it has taken to bring it all to a conclusion. To take seven years over a regulatory matter of this instance may have been politically necessary at the time, but it cannot be a sensible way of tackling it."

His trial on fraud and false accounting charges was abandoned after he broke down due to the stress of conducting his

own defence. Further charges were dropped.

Mr Saunders, his former co-defendant, has also been fiercely critical of the roles played by his prosecutors and the Department of Trade and Industry.

He is preparing to launch a legal action in the European Court, effectively seeking for a judicial review of the roles of the DTI, SFO and other legal processes brought against those accused of serious fraud.

Since his release from Ford open prison, Mr Saunders has earned his living as an independent business consultant.

He lectures on the problems facing small businesses whose conduct comes under question, and has given evidence to legal bodies.

Britain in brief



Tension rises between BA and Virgin

Talks between British Airways and Virgin Atlantic ran into further problems when Virgin removed its threat to take further legal action against BA.

Virgin said that after two weeks of negotiations, the two sides were "back to the drawing board" in their efforts to settle their dispute over BA's "dirty tricks" campaign against Virgin. The long-haul carrier is seeking a cash offer from BA for the "serious commercial damage" it claims to have suffered as a result of the campaign.

Relations between the two sides deteriorated following the disclosure at the weekend of a letter from Mr Robert Ayliffe, BA's new managing director, to Virgin, setting out proposals to settle the dispute.

Virgin said the terms set out by Mr Ayliffe were unacceptable to Virgin.

Consultation on hospitals

Government plans for slimming down London's health service, to be announced today, will be tempered by promises from ministers of lengthy consultations before any units are finally closed.

Mrs Virginia Bottomley, health secretary, will set out in a Commons statement the government's response to Sir Bernard Tomlinson's report on London's health services. He recommended reducing the number of hospital beds by 2,500 and allowing more resources for the capital's general practitioners and community services.

Although Mrs Bottomley has said she will "grasp the nettle," Downing Street has made clear that there would be extensive consultation periods by the government before many closures of individual hospitals were implemented.

Air fares condemned

Air passengers are paying "outrageous fares" despite the open skies policy in Europe which came into force at the beginning of the year, according to Sir Michael Bishop, chairman of British Midland Airways.

The lower fares that deregulation was expected to herald were "something of a fiction," he said. Sir Michael was speaking in London as British Midland launched a revamped business section on all its European services.

New tax forms under attack

New style tax forms to be issued by the Inland Revenue in the next few weeks have come under attack from tax practitioners who claim there was inadequate time for consultation before the final design was approved.

The basic Form 11 Tax Return in eight version has been circulated to professionals and will be sent to about 800 taxpayers from the start of April. It is longer than the previous version and includes far more text.

MFI cuts jobs

Furniture group MFI is to cut some 250 jobs with the closure of its distribution centre at Buncrana, Cheshire, in May. The closure, which will save MFI up to £2.5m a year, follows the introduction of new technology.

India win test

India won the second test against the England cricket team to take the three-match series 2-0 following a batting collapse which saw England all out for 252 in their second innings. India won by an innings and 22 runs.

'Serious' leak at N-plant was 'within safe limits'

By Bronwen Maddox,
Environment Correspondent

A RADIATION leak at the Sellafield nuclear site last week, the first since 1986, was described yesterday as "serious" by the government, although it said that radioactivity levels were "well within safety limits".

Since last Wednesday one of the main chimneys on British Nuclear Fuel's site in Cumbria, north west England, had discharged more than five times the amount of radioactivity that normally discharged in a whole year, environment minister Mr David Maclean told the House of Commons.

He said a full investigation by the pollution and nuclear installations inspectorates and the agriculture ministry was underway and the results would be published. He also told the Commons that "On the basis of pessimistic estimates, the increase in dose to the public close to the plant is approximately 10 micro sieverts - the annual average dose in the UK is 2,500 micro sieverts".

Strike threat at Peugeot Talbot plant

By Diane Summers,
Labour Staff

CAR WORKERS at Peugeot Talbot in Coventry have been called out on strike from next Monday over pay and conditions, unions said yesterday.

The 3,500 manual workers at the company's main plant last week rejected a two-year pay offer involving a 3.5 per cent increase this year, and the greater of a 3.5 per cent or inflation increase in 1994.

The workforce voted last week by 2,300 to 889 in favour of a strike, said the TGWU general union. The strike announcement followed the breakdown of talks with management, said union officials.

Mr Tony Woodley, TGWU national motor industry secretary and leader of the Peugeot Talbot manual workers, said unions had been seeking a package which included a guarantee of job security.

Peugeot Talbot said yesterday it did not want to comment on the threatened strike and that no further talks with unions were scheduled.

device attached to the chimney stack was removed.

Mr Maclean said yesterday he was concerned about the time it took for the incident to be reported to the inspectorates, which were not told until 4pm on Friday.

The leak comes at a sensitive time for BNF which is waiting for the pollution inspectorate to approve new discharge limits, including those for BNF's controversial new Thorpe reprocessing plant. Last week's discharge would have breached the terms of the proposed new licence by around 50 per cent, according to Liberal Democrat environment spokesman Simon Hughes.

BNF was still unclear last night about the cause of the leak in Building 202, a disused plant for reprocessing nuclear fuel. Particles of alpha radiation escaped through a ventilation system to the central chimney stack on Building 204 at the heart of the site. BNF discovered levels of alpha radiation had risen last Thursday when the monitoring

Leyland Daf buy-out proposal wins support

By John Griffiths
and Diane Summers

MANAGERS seeking a buy-out of the Leyland Daf van operation at Birmingham indicated last night that at least one significant component supplier had indicated its willingness to resume supplies, opening the way to resumed limited production later this week.

At the same time it was confirmed that accountants Coopers & Lybrand would advise the managers on their buy-out bid.

Coopers & Lybrand said the management team, led by managing director Mr Allen Amery, had already started to develop a business strategy. Coopers' initial task would be to help produce a "robust" plan and secure the necessary investment funds for the buy-out to proceed.

Mr Ken Oglevie, the Coopers partner responsible for the project, said: "We believe the Allen Amey management team is in a strong position to secure the future of the plant", which is still employing nearly 1,400 people at the

Washwood Heath, Birmingham, plant.

Some of the company's biggest customers, including the Royal Mail and Parcelforce, confirmed their intention not to cancel orders for several thousand vans while any reasonable prospect of a rescue remained.

National and local union officials also decided at a meeting in Birmingham yesterday to back any management buy-out and to continue campaigning to keep all the plants open.

There was a narrow vote against industrial action. This followed a vote last week at Leyland, Lancashire, which was heavily against a strike.

Production workers at the Albion factory in Glasgow have balloted in favour of industrial action but will not now go ahead with any action.

Mr John Cartt, Glasgow district secretary of the AEEU electrical and engineering union said: "We are not going on strike. What was hoped was that other plants would join us in a national type of action throughout Leyland DAF."

Brokers profit from ERM withdrawal

By Richard Waters
and Sara Webb

STERLING's ejection from the European exchange rate mechanism and the UK's deteriorating fiscal position have boosted the profits of brokers and dealers in the City in recent months, according to figures released yesterday.

Gilt-edged market makers - the band of specialists who made record profits in 1992, while brokers and dealers in the equity market returned to profit by the end of the year after their worst losses for nearly three years.

According to an article in the

latest Bank of England Quarterly Bulletin, to be published today, gilt market makers made post-tax profits of £65m between them last year, their best results since the Big Bang reform which reshaped the market in 1986.

This was up from the £45m of 1991, though the profits are still dwarfed by the £190m of losses that gilt specialists incurred in 1988 and 1989.

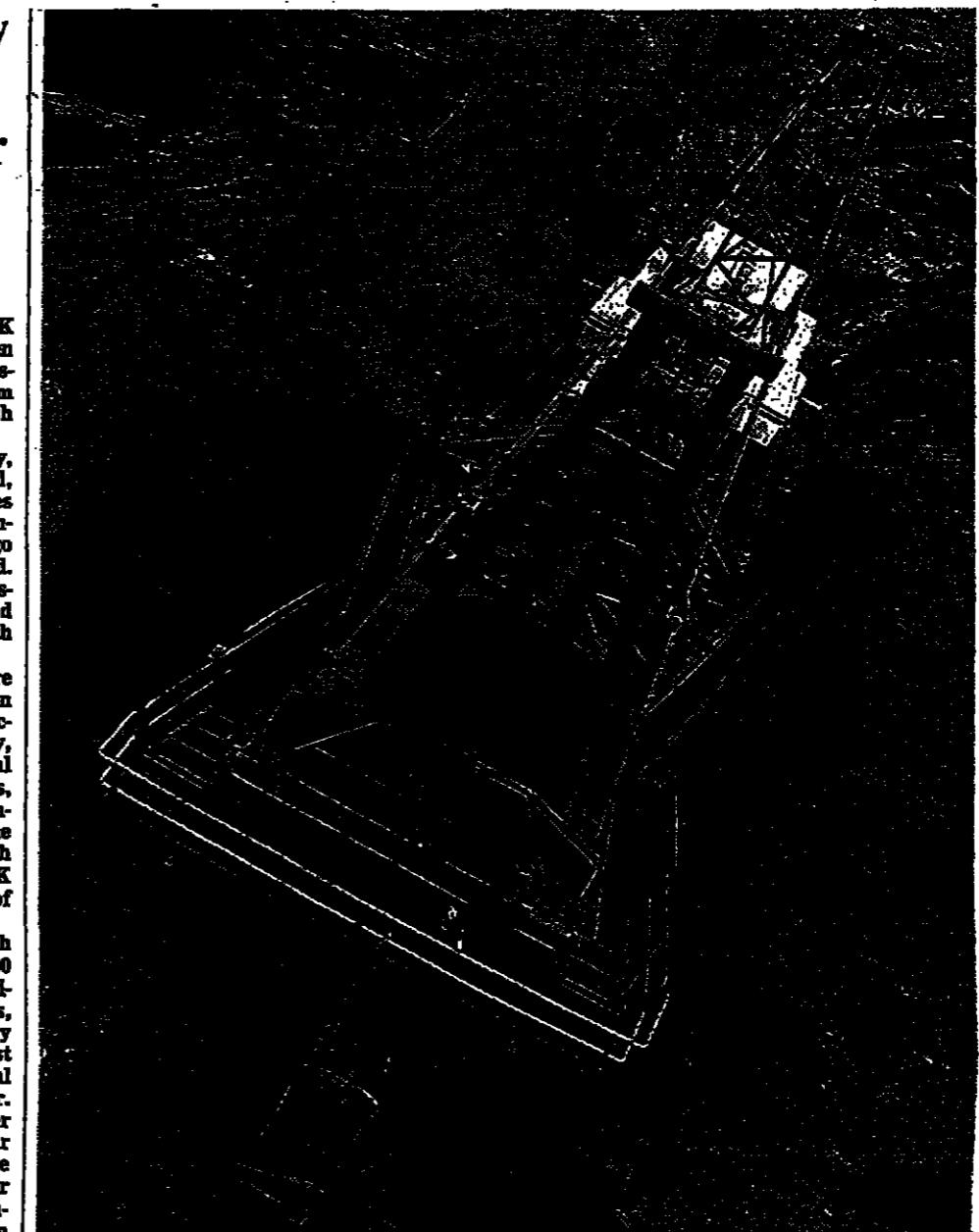
The government's heavy borrowing has helped to breath life back into the market, which looked doomed to a future as a quiet backwater of the financial markets as the UK began to pay off its public debt in the 1980s. Trading in

gilts jumped last year to £4.9bn a day, up from £4.4bn a day in 1991.

Some houses are also thought to have made good trading profits from two rallies in the gilt market - one prompted by the Conservative election victory in April, and the other sparked by sterling's departure from the European exchange rate mechanism on September 16. These were balanced by the reversal when Danish voters refused to ratify the Maastricht treaty.

Barclays de Zoete Wedd, the securities arm of the UK clearing bank, is thought to have performed strongly again last year, having been the most profitable gilt house in 1991 with £35.7m. Greenwich, owned by Hongkong Bank and one of the leading group of gilt firms, is also thought to have done well, after seeing its profits slip to £2.5m the year before.

Members of London Stock Exchange, meanwhile, are estimated to have made £22m in the final three months of last year - a poor return on their £4.5bn of capital, but a sharp improvement after pre-tax losses of £15m in the previous quarter. The flow of rights issues so far this year and continuing buoyancy in the equity market means that profits are likely to rise further.



Government plans to dig in against opencast mines

Michael Smith
on a draft solution to the coal crisis

I MAGINE THE reaction of

shareholders and bankers

if a private-sector company

cut the most profitable part of

its business to concentrate on

a production area which had

less chance of success.

But that is what the govern-

ment wants British Coal to do,

even as it prepares to priva-

tise. In its efforts to dig it-

self out of the problems

sparked by the closure pro-

gramme of deep-mined pits,

the government plans to tell the

corporation to reduce its

highly profitable opencast

operations to make room for

lesser financially rewarding, but

more politically sensitive, dep-

osit.

The proposal, in the draft of

the policy document on the

future of coal reported in

the Financial Times last Thursday,

has caused deep concern at

British Coal and at dozens of

private-sector companies

which are involved in opencast

mining.

However, there are powerful

factors pressing on the govern-

ment to cut opencast mining.

A reduction could be por-

trayed as a concession to envi-

ronmentalists who have long

complained about the dust,

noise and scars on the land-

scape associated with opencast

mining. But while environmental

considerations could pro-

vide the public reason for cut-

MANAGEMENT: THE GROWING BUSINESS

Seeking healthy advice

Such is the complexity of Britain's health and safety legislation that companies frequently turn to consultants for advice and training. But how do they decide whether a consultant is really necessary, choose the right one and make sure they get value for money? A leaflet from the Health & Safety Executive provides the answers to these and other questions. Recent experience indicates some consultants do not understand the relevant regulations well enough and lead employers into unnecessary expense, the HSE warns.

Other consultants, meanwhile, appear deliberately to misinterpret the legislation to promote their own services.

If a business is not too large and the risks are relatively clear it may find the solutions in HSE booklets, by having an employee trained or by speaking to its trade association.

A consultant may prove of value if the company is adopting new or complicated technology or if it requires specialist skills for only a short period.

When it comes to choosing a consultancy, a company should define its requirements. It should describe the problem and why it cannot be dealt with in-house; detail what it wants the consultant to do; and describe what it would consider as a successful outcome.

That should be developed into a brief, which should outline a budget, set a timeframe and describe what resources the company can offer. The client should judge performance by assessing whether the consultant asked searching questions, his recommendations were understandable and the company can act upon them.

The booklet contains a list of useful addresses (though curiously no telephone numbers) of specialist organisations that can provide further advice.

CB

*Selecting a Health & Safety Consultancy. HSE Information Centre, Broad Lane, Sheffield, S3 7HQ. Tel 0114 392345. Fax 0742 882333. 14 pages. Free.

Do not underestimate the staying power of the family business. After a decade when the rise of the corporate financier and the insolvency specialist appeared to mark the end of corporate longevity, the old-established family company still has its place.

A French-based association of international family-run businesses claims one Japanese member going back as far as 718 while it counts another three members dating from the 14th and 15th centuries.

The Henokians,* named after a Biblical patriarch who reputedly lived to the age of 365, has more than two dozen members over 200 years old. The association requires members to be majority-owned and managed by the founder's descendants and to be financially sound.

Established in 1981 by descendants of the founders of Mario Brizard & Roger International, a French manufacturer of spirits and fruit brandies, the Henokians have 11 members from Italy, eight from France, two each from Spain and Japan and one each from Germany and Norway. Asprey, the British manufacturer of luxury goods, was a member but lapsed when its character changed as it expanded.

What are the common characteristics of member companies? The main one, in the view of Dimitry Limont, association secretary, is a strong sense of family history. This means employing professional, non-family managers when necessary, and excluding incompetent family members, to ensure the business flourishes but ultimate control stays with the founding dynasty.

A striking characteristic of members is the dominance of traditional sectors such as wines and spirits and textiles. Metal working and packaging account for a significant minority, while jewellers, glass makers and printers are also represented. These sectors may be traditional but the companies have adapted to technological and market change. Confetti Mario Pelino, an Italian confectioner, is proud of its hand-made traditions which require four days to glaze its sweets. Nevertheless, it is modernising production and franchising the Pelino name outside Italy.

Staying in the family

Charles Batchelor discovers that some of the world's oldest corporate dynasties thrive on diversification

Gekkeikan Sake Company. This relative newcomer was established as recently as 1937. Gekkeikan has concentrated on improving methods of producing sake while other Henokians have sought growth through diversification. Friedl Schwarze (1664) claims to run the largest Coca Cola bottling line in Germany alongside its traditional business of producing corn spirit.

The predominance of Italian and French companies may reflect the relatively underdeveloped capital markets in those countries and the economic weight of the family-owned business, but the Henokians are seeking to broaden their membership. The annual subscription of FF24,000-Fr42,000 (£3,000-\$5,250) may however, deter some smaller family firms.

The Henokians meet annually to discuss issues affecting the family company and have links with organisations such as the Tercentenarians' Club*, a UK group of 300-year-old companies. British family businesses such as R. Durtrell & Sons, Kent building company founded in 1581, and Folkes Group (1699), a Stourbridge-based open-die

forging company, would probably qualify for membership. In the UK, at least, the significance of family companies has been largely ignored, although the Confederation of British Industry and Stay Hayward, an accountancy firm, have established a family business forum.

The Henokians meet annually to discuss issues affecting the family company and have links with organisations such as the Tercentenarians' Club*, a UK group of 300-year-old companies. British family businesses such as R. Durtrell & Sons, Kent building company founded in 1581, and Folkes Group (1699), a Stourbridge-based open-die



World's oldest family companies

718
HOSH HOTEL - Japan

1385
ANTINORI
Wine grower - Italy

1469
BAROVIER & TOSO
Glassmaking - Italy

1480
COSULICH ARMATORI
Shipowner - Italy

1526
PIETRO BERETTA
Firearms - Italy

1637
GEKKEN SAKE - Japan

1639
HUGEL & FILS
Wine grower - France

1657
ULEPOS JERNVAERK
Smelter, saw mill - Norway

Source: The Henokians

needed to show whether the corporate old-timers are an appealing curiosity or whether they have a message for students of business management.

*The Henokians. 26, bd Gourion Saint-Cyr, 75017 Paris, France. Tel. 01 33 45 72 11 96.

**Tercentenarians' Club, c/o 5 Amburst Court, Grange Road, Cambridge CB3 9BH. Tel 0223 355698.

#Key British Enterprises. Dun & Bradstreet. Tel 0494 422000.

See also this page December 29.

Testing personal capital

Yorkshire Enterprise, one of the longer-established venture capital funds in the English regions, is using psychometric testing on entrepreneurs asking for finance and help in growing their businesses.

The tests, which assess personality, motivation and interpersonal skills, are being used where teamwork and team building are essential to business development. Trained consultants administer the tests and interpret the results.

Peter Clayton, YE's commercial director, says: "We are not basing our decisions entirely on what the tests reveal, but we use them to confirm views we may have formed in interviews."

Testing has been used six times in the last nine months, three times involving new funds and the rest on business development, involving adding more people to a management team. The sixth proposal was turned down. "I wouldn't say it was because of the tests, but they certainly underlined the worries we had," Clayton says.

YE invests in the £100,000-£250,000 range. About a third of its 150 investments have resulted in healthy exits through trade sales or buy-backs by their management. A third are still active with YE as a hands-on investor, but the rest have failed.

There is a marked reluctance to back one-person management nowadays, so team quality and relationships are critical.

Small businesses need a consensus builder to lead them, complemented by a completer-finisher," Clayton adds. "Growing companies usually need a chairman who can stand back and conciliate a shaper of policy and a resource gatherer."

"In the history of management buy-outs and buy-ins, there seems a critical period after about three years. If the team is not complementary within itself, this is when the strains tell and things start falling apart. Testing looks like a good early warning system."

Ian Hamilton Fazey

Time nears for late payers to be called to account

Several thousand UK companies will be affected by legislation designed to make them publish details in their accounts of the time they take to pay suppliers. This requirement, which forms part of a government campaign to encourage prompt payment, was announced by Norman Lamont, the chancellor, in his last Budget and is planned to come into effect from December.

How many companies will be expected to collect payments information is not yet clear. A consultative document was issued at the end of last month just before the government pledged itself to assessing the impact on business of future legislation. The document says companies covered by the Companies

Act definition of "large" and not just listed companies will be included. "Large" companies meet two or more of the following criteria: sales of more than £11.2m, a balance sheet total of more than £3.9m and over 250 employees.

However, there are no readily available statistics on the number of large companies though small firms specialists estimate between 4,000 and 7,000 could be affected, including 2,500 listed companies.

The decision to make "large" companies publish the length of time it takes them to settle bills is, in effect, an attempt to shame them into paying up promptly. The problems small businesses face in getting paid have worsened during the recession. Companies typically

quote payment terms of 30 days but on average wait 73 days.

The government is seeking a response to its consultative paper by March 27. Its preferred option is for companies to disclose the ratio of trade creditors to average purchases at the end of the financial year. That is calculated by dividing the total amount of end-year trade creditors (already in accounts) by average daily purchases (which are not, but should be determined from other data).

The consultation paper also considers other methods, including two it views as possible alternatives. One is "countback", where a company adds up total purchases for preceding months until the total equals the amount of trade credit

owed at the year-end. The number of months required would show the approximate time taken to pay. The second is "age analysis" where a company analyses the value and age of bills making up end-year creditors.

The choice has been influenced by the need for a system that does not add significant administration costs, the consultation paper says. Only one method of calculation will be allowed to enable comparisons, although companies are free to add information. The figures will be required to be audited.

Reporting will take the form of a note to the accounts showing the average time taken to pay, in days. This information will be required for financial years starting on or

BUSINESS OPPORTUNITIES

READERS ARE RECOMMENDED TO SEEK APPROPRIATE PROFESSIONAL ADVICE BEFORE ENTERING INTO COMMITMENTS

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or Grant Smale, Causeway Invoice Discounting Company Limited

7 Hanover Street, London W1R 5HE, Telephone: 071 495 2525 Fax: 071 491 2850

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Essex based manufacturer of large scale GRP applications with 30 years trading experience seeks cash injection of £350,000. Opportunities lie in significant diversification around core product areas. The company's success has derived as a result of this diversification, resulting in a well balanced portfolio of products.

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The company also considers other methods, including two it views as possible alternatives. One is "countback", where a company adds up total purchases for preceding months until the total equals the amount of trade credit.

DESIGN ENGINEERING OPPORTUNITIES

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UK companies interested should write to Box A4497, Financial Times, One Southwark Bridge, London SE1 9HL.

PLEASE REPLY TO: 081 482 8921 40

*PRIVATE INVESTOR S.D. Dry Cleaning Services requires small investment/Equity Partner. For further details contact: 071 559 0202 (Day) 081 540 8200 (Evening).

COMPUTER INDUSTRY LIQUIDATIONS AND RECEIVERSHIP - the UK listing every week.

For subscription details telephone 081 785 3803.

FOR SALE OR MERGER

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Dvoit is an Executive Agency of the Department of Transport. It provides IS/IT Services to the Department and its Agencies, principally the DVLA which is responsible for the issuing of licenses for drivers and vehicles within Great Britain.

The Department of Transport wishes to privatise DVOIT which is to be sold. Contracts for the ongoing provision of IS/IT services to the Department of Transport and its Agencies will be let for a fixed term. The privatisation process will involve transferring the personnel and selling or otherwise transferring the computer hardware, telecommunications networks and accommodation and outsourcing the provision of IS/IT services to the purchaser.

The above is an extract from an advertisement which appeared on page 144 of the 'S' Supplement to the Official Journal of the European Communities dated 13 February 1993, replies to which are required by 8 March 1993.

For further information and a copy of the full advertisement referred to above please contact:

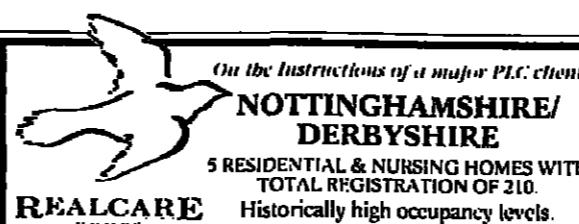
KPMG Corporate Finance
8 Salisbury Square
London EC4Y 8BB

Contact: John Griffith-Jones
Charles Milner
Simon Belfer

Tel: 071 236 8000

The contents of this statement have been approved for the purposes of Section 57 of the Financial Services Act 1986 by KPMG Peat Marwick which is authorised by the Institute of Chartered Accountants in England and Wales to carry on investment business.

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For further information please contact:
Tony Evans on 0602 483100
Alternatively, corporate enquiries should be directed to:
Ann Mitchell on 0532 459667

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Holiday Inn	Jacksonville, FL	103	Sports Arena	Clinton, NJ	142
Holiday Inn	Pensacola, FL	124	Holiday Inn	Minneapolis, MN	243
Holiday Inn	Pensacola, FL	81	Radisson Hotel	Dallas, TX	576
Landmark	Las Vegas, NV	Site	Summit Hotel	Toronto, Ontario	528
Hotel & Casino	Valencia, CA	129	Carlton Place Hotel	Atlanta, GA	155
Hampton Inn	Lake Arrowhead, CA	261	French Quarter Suites	Miami Airport, FL	20+
Lake Arrowhead	Lake Arrowhead, CA	178	Travelodge Viscount	Denver, CO	209
Wilton Resort	Los Angeles Airport (Marlboro) Hotel	310	Travelodge Hotel	Baltimore, MD	180
Los Angeles Airport (Marlboro) Hotel	LAX Airport, CA	238	Travelodge Viscount	Mount Laurel, NJ	235
Holiday Inn	San Francisco, CA	389	Omni International	San Bernardino, CA	702
Doubletree Club	San Diego, CA	210			
Radisson Hotel	San Bernardino, CA	238			

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All businesses listed are continuing to trade under the control of the receivers and are offered for sale on a going concern basis.

Further details including turnover, development potential and trading patterns are available from:

Edwin Kirker or Stewart Baird

Pannell Kerr Forster

New Garden House

78 Hatton Garden

London EC1N 8JA

Tel: 071 831 7393

Fax: 071 404 8109

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KERR
FORSTER**
CHARTERED ACCOUNTANTS

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HAMPTON COURT, SURREY
THE LIONGATE HOTEL

Attractive Georgian building and mews adjacent to Bushy Park & historical site of Hampton Court Palace.
• 29 stylish en-suite bedrooms

• Close Park Gate Restaurant & cocktail bar

• Structurally excellent with recent exterior

renovation - some interior decoration required

• Guide price: £750,000

CARLISLE, CUMBRIA
NEWBY GRANGE HOTEL

3-star country house hotel situated in own spacious grounds, adjacent to 18-hole Championship golf course. Carlisle Airport - 2 miles.

• 20 large en-suite bedrooms

• Restaurant, Bar, Lounge and function room

• Conference Suite with self-contained bar/reception area

• Minor refurbishment required

• Guide price: £600,000

SHREWSBURY, SHROPSHIRE
THE LORD HILL HOTEL

Comfortable 2/3-star hotel, 5 minutes Shrewsbury Town Centre.

• 49 en-suite bedrooms, 20 in annexe

• Restaurant, Public and Lounge Bars

• Conference Suite with self-contained bar/reception area

• Guide price: £500,000

BARROW IN FURNESS, CUMBRIA
THE VICTORIA PARK HOTEL

Large Victorian Hotel, ½ mile from the major dockyard base of Barrow.

• 40 fully equipped bedrooms

• Restaurant/bar facilities

• Conference and banqueting facilities

• Structurally sound - some redecoration desirable

• Guide price: £400,000

TYNEMOUTH, TYNE & WEAR
THE GRAND HOTEL

Victorian listed building on Tynemouth seafront. Newcastle Airport - 5 miles.

• 42 en-suite bedrooms

• 2 Restaurants and Public Bar

• 3 spacious function rooms and basement disco

• General refurbishment required

• Guide price: £400,000

SOUTH NORWOOD, LONDON SE25
THE NORWOOD LODGE HOTEL

Attractive small hotel 10 mins from Crystal Palace Sports complex and Selhurst Park Football Ground.

• 10 mins Croydon and M25

• 20 en-suite bedrooms

• Reasonable decorative order throughout

• Guide price: £350,000

BUSINESS FOR SALE**Torvale Group Ltd and its subsidiaries**

(In Receivership)

Following the Receivership of the Torvale Group the following businesses are available for sale.

Torvale Building Products Limited

This company manufactures a range of building products, marketed under established trade names including Woodcemaire, its main features include:

- Freehold premises at Pembridge, Leominster
- Sole manufacturer of wood wool cement slabs
- Several distributorship agreements including Sesmox
- Turnover of £2.6 m in 1992
- Significant manufacturing capacity
- Workforce of 56 people

Contact Stephen Hancock, Price Waterhouse, Birmingham office. Tel: (021) 200 3000 Fax: (021) 200 2464

The Lift and Hoist Company Limited

This company specialises in the design, supply, servicing and installation of specialised passenger and service lifts, its main features include:

- 10,000 sq foot leasehold premises at Southwark, London
- Leasehold office in Bristol
- Large service and maintenance customer base
- Workforce of 26 people
- Turnover £1 m in 1992

Contact Tony Lomas, Price Waterhouse, London office. Tel: (071) 939 3000 Fax: (071) 939 5666

Torvale Fisher Engineering Limited

This company designs and manufactures material handling systems to the motor, food and timber industries, its main features include:

- Freehold premises at Pembridge, Leominster
- Prestigious customer base
- Turnover £3.5m in 1992
- Workforce of 65 people

Contact Stephen Hancock, Price Waterhouse, Birmingham office. Tel: (021) 200 3000 Fax: (021) 200 2464

Torvale Elevanja Limited

This company manufactures specialised industrial breakers and incorporates a significant spare parts business, its main features include:

- Freehold premises at Bridgewater, Somerset
- Workforce of 27 people
- Turnover £1m in 1992
- Strong reputation for providing technical solutions to breaking problems
- Good customer base

Contact David Bleakorn or Gill Tovey, Price Waterhouse, Bristol office. Tel: (0272) 283761 Fax: (0272) 290519

Price Waterhouse**COMPUTER CONSUMABLES BUSINESS**

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Principals only should contact:
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McCabe, Ford & Williams
Bank Chambers
High St, Cranbrook, Kent

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c/w Fiat, Thames Valley.
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FOR SALE

(On instruction of the joint Administrators, David Rawlands and Malcolm Sheinson of Grant Thornton.)

* **LONG ASHES PARK, NR SKIPTON, NORTH YORKSHIRE**
Planning Permission for 300 Static Holiday Caravans/Park Homes. 130 acres - North Yorkshire Dales. Leisure Complex, Public House. Good income - Further potential to expand/develop. Price - £1.5 million, Freehold.

* **CARR BRIDGE RESIDENTIAL PARK, NR BLACKPOOL**
Planning Permission for 155 Park Homes. Good rent & income. Price - £850,000, Freehold.

* **HILL TREE RESIDENTIAL PARK, HUDDERSFIELD**. Planning Permission for 100 Park Homes. Secure Investment Property. Price - £400,000, Freehold.

For further information please contact:
Robert B Gale-Husleham or Amanda Rumley.
CHARLES F JONES & SON
ELDON HOUSE
92-94 WATERGATE STREET
CHESTER CH1 2NP
TEL: 0244 326141 FAX: 0244 343232

CHARLES F JONES & SON
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Building Company

Wellingborough

The Joint Administrative Receivers offer for sale the business and assets of Perkins & Barron Limited and its subsidiary companies, Helm (Housing & Plumbing) Limited and Alliance Joinery Limited.

Principal features include:

- Experienced work-force of building operatives, heating engineers and joiners with skills in many areas of general building and related trades.
- Annual turnover of £2 million.
- Freehold properties.
- Machinery, equipment and vehicles.
- Benefit of existing contracts.

For further information contact the Joint Administrative Receiver, Myles Hallay, Tel: 0504 34480. Fax: 0504 32297.

KPMG Corporate Recovery

William Comyns and Sons Limited
Comyns of London Limited
(Both in Liquidation)

The Joint Liquidators offer for sale the assets of the above long established silversmiths.

For further information please contact the Joint Liquidators, V.C. Wright or B.R.A. Callaghan, at Chantrey Vellacott, Russell Square House, 10/12 Russell Square, London, WC1B 5LF. Tel: 071 436 3666 Fax: 071 436 8884

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ACCOUNTANTS

R. Hewer & Son
Bakers

The Joint Receivers, offer for sale the business and assets of this long established bakery, available as a going concern.

Principal features of the business include:

- Freehold bakery premises near Swindon, of 5,000 sq ft
- Leasehold retail shop
- Annual turnover of c £1.2 million
- 38 full and part-time employees
- Established customer base.

For further information please contact, R.W. Birchall FCA, The Joint Receiver, of Coopers & Lybrand, 66 Queen Square, Bristol BS1 4JP. Telephone: 0272 282791. Fax: 0272 307008.

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POTTERIES BASED
HOUSEBUILDERS AND DEVELOPERS

Fradley Homes

The Joint Administrative Receivers offer for sale the goodwill, business and assets of F. Fradley & Son Limited, a long established potteries based housebuilder and developer, which trades as Fradley Homes.

Principal features of the business include:

- six operating sites
- significant land bank
- sundry freehold properties.

For further information, please contact Michael Horrocks or Mark Pollic of Coopers & Lybrand, Abacus Court, 6 Minshull Street, Manchester M1 3ED. Telephone: 061 236 9181. Fax: 061 228 3920.

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Coopers & Lybrand

Sheltered Housing Development For Sale

The Joint Administrative Receivers of Keddie Developments Limited offer for sale a completed freehold / long leasehold development of 35 retirement flats located between Bournemouth and Poole, Dorset. 4 flats have already been sold. The development which has been specifically designed as Category II sheltered housing for the elderly comprises:

- 25 single and 10 double bedroom flats with a choice of 8 different floor plans.
- UPVC double glazing and Economy 7 central heating.
- Alarm/intercom call system to local authority.
- Doctors practice and two small shopping parades within level walking distance.
- Resident Warden.
- Other facilities include a residents' lounge, conservatory, kitchen, laundrette and overnight guest suite.
- 2 fully fitted showflats.

For further information please contact:

DC Lovett or GS Johal,
Arthur Andersen,
1 Victoria Square,
Birmingham B1 1BD
Tel: 021 233 2101. Fax: 021 643 7647.

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(In Receivership)

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- Freehold factory 153,000 square feet
- Good location
- Well known national trade name
- Wide product range
- Modern production equipment
- Skilled workforce
- Established 20 years
- Existing Order Book

For further details contact the Joint Administrative Receivers: Allan Griffiths or Malcolm Sheinson, Grant Thornton, Heron House, Albert Square, Manchester, M2 5HD. Tel: 061 834 5414. Fax: 061 832 6042.

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London SE1 9HL

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The Joint Administrative Receivers of Withnell Engineering Limited offer for sale, on a going concern basis, the business and assets of the company founded in 1970.

- Steelwork and pipe fabricators
- Long-established business
- Operating from freehold premises in Blackburn
- Blue chip customer base
- Order book £650k
- Turnover in region of £4m

For further details please contact the Joint Administrative Receivers EW Taylor and TM Birch, Ernst & Young, Silkhouse Court, Tilbury Business Park, Tilbury, Essex, SS12 2LE. Tel: 01702 236 8214. Fax: 01702 236 8254.

ERNST & YOUNG
Lithuania by the Institute of Chartered Accountants in England and Wales to carry on investment business.

CREDIT MANAGEMENT

The Financial Times proposes to publish this survey on:

March 10th 1993

Should you be interested in acquiring more information about this survey or wish to advertise please contact Daley Veenstra, Birmingham on 071 873 3000 Ext: 3746

Precast Concrete Business

The Joint Administrative Receivers of EVL Blackwell and R Hocking offer for sale the business and assets of this long established company.

- ◆ Turnover approx £1m per annum
- ◆ Situated at leasehold premises in Oxfordshire
- ◆ Large customer base including major contractors
- ◆ Specialists in concrete cladding, stairs and all types of precast components

For further information please contact either Eddie Blackwell or David Clements, Stoy Hayward, 74 South Street, Reading, Berks RG1 4RA. Tel: 0734 585466. Fax: 0734 567782.

STOY HAYWARD

A member of Horwath International - Accountants and Business Advisers

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BUSINESS FOR SALE**ALSO APPEARS TODAY**

ON PAGES 9 & 23

TURNFORD GROUP

comprising

TURNFORD SURFACING COMPANY LIMITED
TURNFORD ROADSTONE COMPANY LIMITED
R.M.W. CONTRACTS LIMITED
TURNFORD PLANT HIRE COMPANY LIMITED
TURNFORD LIGHTING COMPANY LIMITED
(all in Administrative Receivership)

The Joint Administrative Receivers offer for sale the business and assets of the above companies.

- Long established reputation in the surfacing industry undertaking surfacing contracts for Local Authorities and private enterprises
- Computer controlled British standard asphalt manufacturing plant.
- Freehold site at Rye House, Hoddesdon.
- Group turnover approximately £11 million.

For further information contact the Joint Administrative Receiver, David Ralph, at Moore Stephens, St. Paul's House, Warwick Lane, London EC4P 4BN

Tel: 071 248 3408 Fax: 071 248 3408

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MAGAZINE ADVERTISING ASSETS of solvent companies and businesses. Free copy 071-262 1164.

BUSINESS AND THE LAW

The House of Lords' recent ruling in *Pepper v Hart* that Hansard - the official journal of UK parliamentary debates - could be used to assist in interpreting legislation was seen at the time as a decision likely to cause many a legal hiccup.

So it has proved. Mr Larry Trachtenberg, one of four men charged in connection with the collapse of Robert Maxwell's empire, used the ruling to challenge the power of the Serious Fraud Office to compel suspects to answer questions.

The SFO's power is granted under section 2 of the 1987 Criminal Justice Act. Section 8 of the act allows suspects to claim a "reasonable excuse" for not answering questions, and this was used by Mr Trachtenberg.

Mr Trachtenberg's "reasonable excuse" was that he was being asked to give an account of the theft and fraud charges he faced before the prosecution had stated its own case. In effect, he argued, he was being asked to provide the case against him. This, he said, was contrary to a fundamental principle of English criminal law: that the prosecution must prove its case, unaided by the accused.

It is clear from Hansard reports of the passage of the 1987 bill that parliament did not intend that this principle should be overridden by the section 2 powers, Mr Trachtenberg said. Mr Christopher Bourke, the stipendiary magistrate, agreed.

However the magistrate's decision to dismiss the charge that Mr Trachtenberg refused to answer questions came as a surprise after a related lords' ruling last summer.

That ruling concerned a similar refusal by Mr Wallace Duncan Smith to answer SFO questions. He

Pepper added to Maxwell bean-feast

Robert Rice and John Mason examine the fall-out from a House of Lords' ruling

had argued that the SFO's powers ceased once the accused had been charged. In any event, once charged, the SFO director was obliged to caution him under the terms of the code of the Police and Criminal Evidence Act (PACE); under the code suspects are not obliged to answer questions, but anything they say could be used in evidence against them.

The law lords rejected both arguments. As a matter of interpretation, the lords said the powers of the SFO director did not cease after charges had been made, and common sense dictated that the general provisions of the PACE codes yielded to specific provisions of the 1987 act when the act applied.

But Mr Bourke said the Smith case had not dealt with the issue of "reasonable excuse" and had come before the *Pepper v Hart* decision last November. Therefore the law lords had not been able to refer to Hansard to determine the parliamentary intent behind the legislation.

Mr Bourke said it was clear from reading Hansard that the Criminal Justice Act did not reverse the rule that the prosecution has the burden of proving the charges unaided by



Larry Trachtenberg successfully turned to Hansard

the accused.

"Parliament did not, either by silence or implication, abandon that rule. On the contrary, parliament was astute to preserve it," Mr Bourke said.

His decision was welcomed by law firms specialising in white collar crime defence work.

"This is a welcome reassertion of the rights of the defendant within the criminal justice system," said

Mr Monty Raphael of Peters and Peters, the firm representing Mr Trachtenberg's co-defendant, Mr Kevin Maxwell.

The SFO says it is reviewing its position. However an appeal seems certain since the ruling raises serious implications for both the powers and procedures of the SFO.

If the decision to dismiss the charges against Mr Trachtenberg is not overturned, the implications for

markets, chaos in European currency exchange rates and uncertainty over interest rate levels all played their part as transaction values reached \$287bn (£190bn) compared with \$255bn in 1991.

The full league table places the UK's Clifford Chance fourth with 59 issues; the French firm Giroux Buhagiar & Associés fifth with 31; the US firm Cleary Gottlieb Steen & Hamilton sixth with 28; the UK's Freshfields seventh with 22 issues; the Dutch firm De Brauw Blackstone Westbroek eighth with 17; and Canada's Stikeman Elliott, America's Davis Polk & Wardwell and France's Siméon et Associés equal ninth with 16 issues.

Linklaters & Paines top Eurobond advisers' league

AN ANNUAL league table of law firms that advise on Eurobond issues has placed City solicitors Linklaters & Paines top for the fourth year running.

The solicitors were involved as advisers to the lead managers of 341 issues in 1992, well clear of nearest rival Allen & Overy, which came second for its part in 1992 issues. Slaughter and May ranked third for its involvement in 77 issues.

According to the International Financial Law Review, which publishes the table, there was a marked increase in the total value of Eurobond transactions during 1992 as investors sought safer havens for their money. Instability in the world equity

markets, chaos in European currency exchange rates and uncertainty over interest rate levels all played their part as transaction values reached \$287bn (£190bn) compared with \$255bn in 1991.

The case is being followed by corporate America with great interest even though the issues involved are relatively straightforward. The court is expected to announce for the first time a standard for determining when expert scientific evi-

dence can be admitted in both civil and criminal cases.

Scientists, politicians, lawyers and companies have long disagreed on whether and to what extent judges and juries are hoodwinked by phony or unreliable expert evidence.

Corporate America believes unreliable evidence by "experts" has been largely responsible for the huge jury awards against American companies in recent years.

Merrell Dow has successfully defended itself against almost all of the 2,000 lawsuits that alleged that Bendectin causes limb deformities. From 1957 to 1983, when Bendectin was removed from the market, more than 33m women in 21 countries used the drug.

This is on the basis that an expert opinion on a scientific technique is only admissible if it is "generally accepted" as a reliable technique within the scientific community.

At the moment the courts are agreed that human or epidemiological evidence is the only reliable proof that a drug is a non-genetic cause of birth defects. It is this scientific controversy that the Supreme Court must sort out.

The critical issue concerns proof

that it is more likely than not that the drug caused the deformities.

According to the US National Law Journal the parties involved usually rely on epidemiological or

the SFO could be considerable. The number of section 2 notices issued to people already charged are relatively few. The vast majority of the almost 800 notices issued each year are served either before charges are made or on banks.

However in the often long and complex investigations handled by the SFO, the emergence, late in the day, of fresh evidence and new avenues of inquiry is not unusual. If a wall came down on the use of section 2 powers after charges were laid it could prevent the prosecution obtaining crucial evidence necessary for conviction.

One solution, observers note, is the possibility of fresh legislation being passed. One amendment in the current Criminal Justice Bill would be enough to resolve the matter and render obsolete any amendments based on *Pepper v Hart*.

But it is not just the powers of the Pepper v Hart ruling.

The drafting of new insider dealing legislation has already hit choppy waters. Defining precisely at what point information becomes public has antagonised many in the City of London. Treasury ministers taking the bill through parliament have been forced onto the defensive, issuing verbal reassurances from the despatch box that the government has no intention to fundamentally alter current market practice.

In the light of *Pepper v Hart*, such reassurances could rebound badly on the legislators, leaving the door wide open for legal challenges.

One lawyer said: "Unless the bill is more tightly drafted, they could get 'Peppered and Harted' all over the shop. It will be an absolute bean-feast for lawyers, but who else?"

Food-aid rules confirmed

whether the contract is governed by private or public law.

The Commission had argued Cebag's application was inadmissible because the legal relationship between the Commission and the tenderer was exclusively governed by the provisions in the relevant EC food-aid regulations and that the provisions referring to the jurisdiction of the court did not amount to an arbitration clause incorporated in the contract between the Commission and Cebag.

The court disagreed. It said the legal relationship was also subject to the terms of the tender contract and that the provisions granting jurisdiction to the ECJ were an integral part of the contract which were to be treated as an arbitration clause within the meaning of the treaty.

Case C-142/91, *Cebag BV v Commission*, ECJ ICH, 11 February 1993

Inward-processing entitlement

IN THE course of proceedings between Textilveredlungsunition (TVU) and German customs in respect of a claim for repayment of customs duties, the Munich Finanzgericht asked the ECJ to interpret certain of the European Community's inward-processing rules. EC inward-processing rules cover imported goods or raw materials which are processed in the Community and then re-exported.

When Cebag requested repayment of the money, however, the Commission refused. In its telexed refusal, which Cebag asked the ECJ to annul, the Commission said no reliance could be placed on the court's January 1991 ruling in respect of payments made before that date.

In confirming its previous ruling the court rejected the Commission's arguments. The court held only renunciation of the right to reimbursement, which had not been suggested by the Commission, or legal presumption, which was no longer contended by the Commission, could prevent Cebag's claim.

The court also upheld Cebag's claim for interest on the late payment.

Two unusual procedural points were raised by this case. First, the court decided there should be no oral hearing; and second, Cebag brought claims under the Rome treaty provisions which give the court jurisdiction to give judgment in respect of any arbitration clause contained in a contract concluded by or on behalf of the Community

case C-291/91 *Textilveredlungsunition GmbH v Hauptzollamt Nürnberg-Fürth*, ECJ ICH, 11 February 1993.

BRICK COURT CHAMBERS, BRUSSELS

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TECHNOLOGY

Serbian militia came "within an ace" last month of destroying the Peruca dam in Croatia, threatening the lives of 20,000 people, according to British engineers who travelled to the war zone to help make the dam safe.

Only the robust nature of the dam's design and construction and the fact that the water level was not higher prevented an immediate disaster, according to Paul Back, chief technical director of consulting engineers Sir Alexander Gibb.

Back, an international expert on dams, was one of three Britons who travelled to the Dalmatian coast to assist the Croatians. The others were Derek Wilden, head of Gibb's hydro-mechanical engineering division, and Terry Pike, chief engineering adviser to the Overseas Development Administration.

They praised the Croatian engineers, who risked their lives by opening sluice gates - feared to have been booby trapped - to lower the water level in the lake.

"Without this immediate action, more of the clay core in the centre of the dam might have been washed away with terrible consequences," said Back.

Peruca is an embankment dam, the impermeable clay core enclosed in sloping shoulders of local limestone. The stone protects the core and gives the 450-metre-long, 65-metre-high dam its strength. It

holds back up to 541m cubic metres of water, more than twice the volume of Kielder, England's largest dam.

"It is not easy to blow up a dam when it has been designed to withstand earth movements in an area of high seismic activity," says Back.

Three separate blasts - one alone is estimated to have involved 15 tonnes of explosive - are thought to have occurred in an inspection tunnel running through the structure.

The crest of the dam above the explosions sagged by more than two metres. The immediate threat was that water would pour over the gaps washing the structure away and accomplishing what the explosions failed to do on their own.

"That was why it was so impos-

sible to get the sluice gates open and reduce the level of water," says Back.

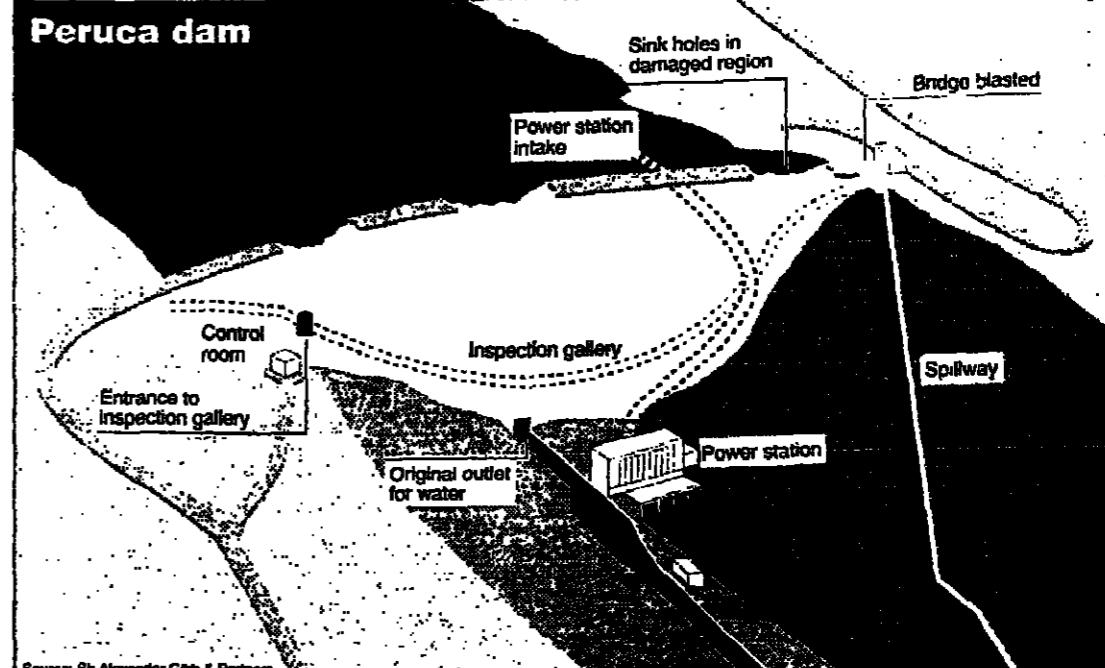
The next problem was to identify what other damage had been done to the structure. Most worrying was that water pouring from an access tunnel to the damaged inspection gallery, 15 metres from the top of the dam, was chocolate brown - indicating that the clay core was being steadily eroded. If the core was destroyed there would be nothing to prevent water pouring through the limestone and washing it away completely.

The first task has been to reduce the level of the water to below the inspection tunnel outlet to see if this would halt the damage to the core. The emergence of large sink holes

at the southern end of the dam has suggested it is there that water has been getting into the core. Silty clay has been used to backfill the sink holes in the hope that this would replenish the damaged core.

That work is still continuing and it could be several weeks before the dam is finally considered safe. A remote-controlled submarine with a video camera provided with operators by Shoreline Engineering of Britain has been carrying out extensive surveys to assess the damage and whether the structure is booby-trapped.

Engineers are also using dyes to establish the course of the seepage which has been damaging the core. Once the water level has been sufficiently reduced, there will be a joint inspection by Croatian and British



Source: Sir Alexander Gibb & Partners

engineers to assess what repairs might be needed. Dams would appear to be natural terrorist targets given the massive destructive potential of hundreds of millions of tonnes of water suddenly being unleashed.

In reality, they are very difficult to destroy, as Peruca has shown.

"Dams are designed to withstand huge natural forces which are much greater than most man-made devices," says Back.

He quotes an incident in 1986 when he was sent to investigate the failure of the Kantala dam in Sri Lanka, which was feared to have been caused by Tamil terrorists.

The clay embankment dam built in 600 AD had been "improved" last century by Royal Engineers from Britain who had dug a culvert built in dressed stone, using a lime-based mortar. Rather than any actions by terrorists, it was erosion of the clay through the mortar that had caused the dam to collapse.

Robot rubber tappers are ready to march

Labour shortages in Malaysia are doing away with the traditional 'jebung', writes Kieran Cooke



Traditional rubber tapping: dying breed

Strange things are happening on Malaysia's rubber plantations. Machines are taking over from the traditional rubber tappers. Before long, robots could be moving down the lines of trees, collecting the latex which goes to help make the world's tyres and condoms, raincoats and surgical gloves.

Malaysia's rubber growers are facing serious problems. With one of the fastest-growing economies in the Asian region, Malaysia is rapidly industrialising.

A combination of acute labour shortages in the agricultural sector plus a period of low prices has forced many rubber growers to abandon their trees.

Since 1988, Malaysia's rubber production has fallen by as much as 26 per cent to 1.22m tonnes last year. Both Thailand and Indonesia are now bigger producers.

Technicians at the Rubber Research Institute of Malaysia are now battling to prevent any further decline in what was once the coun-

try's premier industry. The traditional method of extracting latex, the milky white raw rubber liquid, is for the tapper to use his "jebung" or tapping knife to cut a groove at about 45 degrees round a quarter or half section of the tree.

The process requires considerable skill. The cut must not be too deep or the wood or cambium of the tree will be damaged. The cut must also be done in such a way as to allow a steady flow of latex into the collecting vessel.

In the conventional system, tapping takes place every other day. It is carried out in the early morning when the pressure which forces the latex out of the tree is at its strongest: a skilled tapper can tap between 400 and 700 trees in three hours. He then returns to collect the latex and take it for processing into rubber bales at the factory.

ERI calculates that labour now accounts for about 70 per cent of rubber production costs. The tappers - many of them descendants

of Tamil workers imported from southern India and Ceylon, now Sri Lanka, by the British - are an ageing group. Rubber plantations are hot and often full of insects: most young people prefer factory or office jobs.

A new method of mechanised tapping could provide the answer to

many of Malaysia's problems. Under the new system, a battery-driven machine the size of a computer keyboard - remote control may be introduced later - and fitted with a timing device, is tied to each tree, running round the trunk on a notched wire. Every 24 hours,

bark, starting a latex flow.

"Puncture tapping could be one of the ways to preserve our rubber industry," says Zahid Mohammad, a researcher at ERI's 1,300-hectare experimental station at Sungai Buloh outside Kuala Lumpur. "It can be left on the tree for a year and checked occasionally by the latex gatherers."

Manual tapping could be eliminated

latex gatherers. The difficult business of manual tapping could be eliminated."

But the puncture-tapping method has its difficulties. The latex flow is not so strong as with the conventional cut method. Various stimulants therefore have to be given to the tree. One version of the

machine comes with a small gas canister attached. At intervals, the gas is funnelled into the tree to stimulate latex flow.

"The trees are very like humans," says Zahid. "The latex is like the blood flow. In the same way that you have to squeeze the arm and find the right vein to get a good blood sample, so we have to establish the right place to puncture the tree and apply the right stimulants to encourage the flow."

Malaysia has about 1.8m hectares of its land planted with rubber, amounting to about 700m trees. If the machines are mass-produced, RRI calculates that the cost of each will be less than M\$1,000. But RRI realises that the machines do not provide all the answers.

Only about 20 per cent of Malaysia's rubber production comes from plantations - the rest is carried out by many thousands of smallholders with individual plots of between one and two hectares. Smallholders tend to be considerably less efficient than the planta-

tions and they are resistant to change.

Some time ago, RRI invented a motorised tapping machine. The tapper would cut the tree in the conventional way but could work much faster, covering nearly 1,000 trees in a morning. But machines distributed by RRI were not serviced properly by the smallholders and, at M\$250, were considered to be too expensive.

While RRI continues to look at other machine-driven methods - including the possibility of using robot machines to work up and down the rows of trees - it is also working on other projects.

At one time rubber trees had to be left to grow for eight years before tapping could start. Now, trees of between four and five years are producing latex.

Through cloning and seed research, it is hoped to bring the maturation period down still further, while preserving the existing production lifespan of more than 30 years.

PEOPLE

Seelig and Hawley resurface at Hay

Almost a year to the day since the Guinness trial in which he stood accused of fraud and false accounting collapsed because of his impaired mental health, former corporate finance star Roger Seelig (right) has picked up his first new directorship of a public company - a small, struggling engineering concern called Norman Hay.

Peter Hay, 42, who becomes chairman, stepping into the shoes of his brother Anthony, 56, says he has known Seelig socially for the past three or four years. "Call me you foolish if you like," he says. "But I believe it is quite a coup for a small company like ours. He was a guy of enormous talent and I have nothing but respect for his brilliant mind."

At the same time, Hay is bringing in as chief executive 47-year-old Mel Hawley, who stepped down as chief executive of Haden Maclellan Holdings, an engineering company with a market capitalisation eight times as big, at the beginning of this month after only a year in the position. Hay thinks that while HMF has suffered severely during the recession, Hawley had previously proved he was "somebody used to making companies grow". Anthony Hay is stepping down because of ill health but will remain on the board in a non-executive capacity.

Hay expects a pre-tax loss of at least £2.2m for 1992, partly as the result of delays and unexpectedly high costs incurred in relocating from



tunnel entrance to Heathrow that Norman Hay is now left with. "As the business stabilises and we are ready to acquire, Roger the grand tactician will then come to the fore. I hope he can prove himself again at Norman Hay," says the new chairman.

The 47-year-old former Morgan Grenfell corporate financier acknowledges this is "a tiny step" in his rehabilitation, but claims other appointments are to follow. "One of the gratifying things about the past six years has been how senior people - chairmen and chief executives - have stayed in contact throughout. To suggest I have become a hillbilly - even if I farm part-time - is not right," Seelig said from home yesterday.

Barker boards at Resort

Tim Barker, deputy group chief executive of Kleinwort Benson and a former director general of the Takeover Panel, has accepted his first outside directorship and is going on to the board of Resort Hotels as deputy chairman.

He replaces David Tonkinson, 66, who has been a non-executive director of the mid-market hotel chain since 1987, becoming deputy chairman the following year. Tonkinson, a former managing partner of the Brighton office of Grant Thornton, stays on the board. "With the current Cadbury recommendations, he was happy to stand aside for someone with as much prestige as Tim Barker," says managing director Robert Feld.

Feld adds that it is intended

Barker should replace Dick

Strong as chairman around the

end of this year. Strong, 63, had a venture capital background - having been a director of Charterhouse Development Capital Holdings - but Feld says that it was now appropriate for someone with quoted company experience to come on board. Barker, 52, was head of corporate finance at KB between 1988 and 1990.

Last November, Resort's share price had slumped as low as 16p - persistent selling by one institutional shareholder, says Feld - but it has since recovered, closing yesterday 5p stronger at 52½p despite the shares going ex-dividend. The focus in coming months is to clear up any uncertainty concerning the acquisitions of Country Resort Hotels and County Resort Hotels and to win new management contracts, according to Feld.

Strong adds that it is intended Barker should replace Dick

Strong as chairman around the

Finance moves

■ Connal Rankin has been appointed a general manager

in charge of The HONGKONG AND SHANGHAI BANKING CORPORATION;

Robert Tenant succeeds him

as general manager group

human resources. Stephen

Green, group treasurer for

HSCB Holdings, has also been

appointed a general manager.

■ Noel Lawson, head of

compliance and internal audit of Nomura International, has been appointed general counsel

and director of compliance at LONDON FOX.

■ Ian Wade, chairman of the

private client division of Albert

E. Sharp, has also been

appointed deputy chairman of ALBERT E. SHARP HOLDINGS.

■ Robert Walther, investment

director of Clerical Medical,

has been appointed deputy

chairman of CLERICAL

■ MEDICAL INVESTMENT GROUP.

■ Yagnish Chotai has been promoted to director of GRESHAM TRUST.

■ William Babtie, formerly

business development director at James Capel Fund

Managers, has been appointed

director, business development at KLEINWORT BENSON

Investment Management.

■ Leslie O'Malley has been

promoted to mid of TULLETT SECURITIES.

■ Peter Scaife has been

appointed mid of Henry

Ansbacher Holdings and chief

executive and a deputy

chairman of HENRY

ANSBACHER & CO.

■ Ralph Walrand, formerly

LLOYDS BANK'S area director for Warwickshire and Solihull,

has been appointed chief

registrar; he replaces Dennis

Holt who is appointed regional

executive director for the south west.

Tories' new treasurer

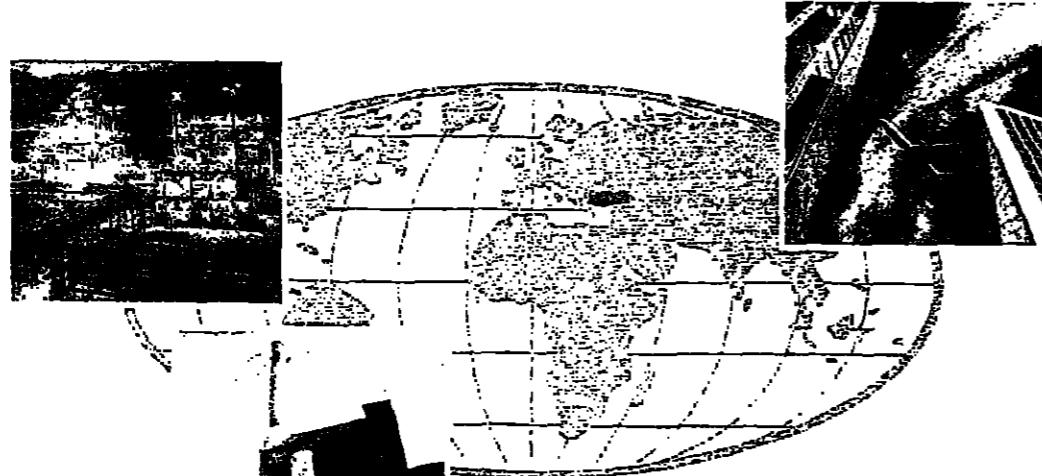
Charles Hambro is to be the new senior honorary treasurer of the Conservative Party and chairman of a new board of treasurers as from April 1. He succeeds Lord Laing of Dunphail, life president of United Biscuits, who will have completed five years in the role.

Charles Hambro, 62, is chairman of Hambros Bank; he is also chairman of the Guardian Royal Exchange Assurance, a director of P&O and Taylor Woodrow, and a trustee of the British Museum.

chief executive, says Lord Clark's involvement will allow the group to "get directly to the ministers involved".

Lord Clark's connections after more than 30 years in parliament are expected to give added weight to Cisco's proposals on smaller company requirements. The group was launched last year, following Stock Exchange proposals to dismantle the Unlisted Securities Market, and aims to protect the interests of smaller companies in the City. Richard Balakas, Cisco's

A GIANT STEP FORWARD



Namely the step to reshape Turkey's economy.

The entire world is gradually becoming a single market. In this new era, Turkey has taken decisive steps to meet the challenges of a global economy.

The Government of Turkey has been implementing a major privatisation program in a broad spectrum of industries... The Public Participation Administration, the body ultimately responsible for the planning and realization of this program, is now proud to announce a revenue generation of approximately \$500 million within 1992... Moreover, \$281 million of this amount has been

K O I<

Lovely space, shame about the content

William Packer reviews 'Young British Artists II' at the Saatchi gallery

It is a pleasure to visit the Saatchi Collection, to pass through those heavy grey steel doors into that bare, white courtyard, with its blind turn down to the left - just the way a latter-day Cocteau would lead us down again into the Underworld. Don't look back. Through another blank grey door into the clear lobby and still the place keeps its secrets. Only when we turn to the right, and step down into a vast, whiter, brighter space, does the full shock of the place strike us like a blow.

We are in what is not only one of the largest and most beautiful exhibition spaces that I know, but also, perhaps, the most remarkable. To enter it is not merely to see it, but actually to feel it, with a palpable *frisson* of sensibility. Workshop or whatever before its conversion, it is now the perfect place for showing art, or shewing anything. A Rembrandt, a bowl of fruit, a pair of legs or a bicycle wheel would look as well in that sharply focused, undistracted and celebratory light. Here perhaps lies the problem, for to celebrate is not always to discriminate. And what of the art?

Four young British artists are in this latest show. They share no common interest or practice, yet there is a certain

character in common, that says rather more about their imaginative conditioning than about the particular nature of their work. In each case, the idea, the concept, comes first, with the means of its expression or realisation merely a secondary and technical, in the case of the sculptors, highly technical consideration.

The work does not change and develop its process. The artist does not respond intuitively and directly to what is happening under his hand. There is no sense of discovery or surprise, of the artist doing more than he imagined, going so much further than he anticipated. All is organised, thoroughly professional.

Sarah Lucas finds her imagery in the tabloid press at its most flagrantly extreme, in its pandering to carnal appetite and its particular treatment of women as sexual objects. The chosen images are amplified by photocopy and collaged onto large canvases with but little other intervention on the part. She also shows assortments of objects set out on tables of ambiguous but evidently potent significance. She is operating, we are told, "as an aesthetic terrorist, pillaging mainstream culture... monitoring the sexism and misogyny routinely found there."

Rose Finn-Kelcey offers two quasi-industrial installations, one warm, one cool. A refrigerated cabinet, large enough to walk into, contains an object mould of his own features, Quinn resolves a key sculptural issue - the relationship between form and content.

He has also cast series of heads in bronze or lead, that are pastiches upon the baroque virtuosity of a Houdon or a Roubiliac. But who would dare to risk such a comparison too far? Quinn models his heads of Marie-Antoinette or Louis XVI in dough, which rises in the baking and is distorted in the rising, before making his definitive mould. Image without responsibility, the perfect let-on. The pity is that these objects, carried off as they are with some considerable panache and flair, suggest that with a more substantial initial commitment to the modelling, something more substantial might be achieved.

Mark Wallinger shows two series of large paintings, one, called "Race, Class, Sex", of thoroughbreds standing at Newmarket, the other, "Capital", of down-and-out characters standing in front of the anonymous brass doors of City banks. The gloss is earnestly correct, in its worrying about

blood. It is certainly an arresting macabre side-show, but is it anything more? By casting his own substance in a mould of his own features, Quinn resolves a key sculptural issue - the relationship between form and content.

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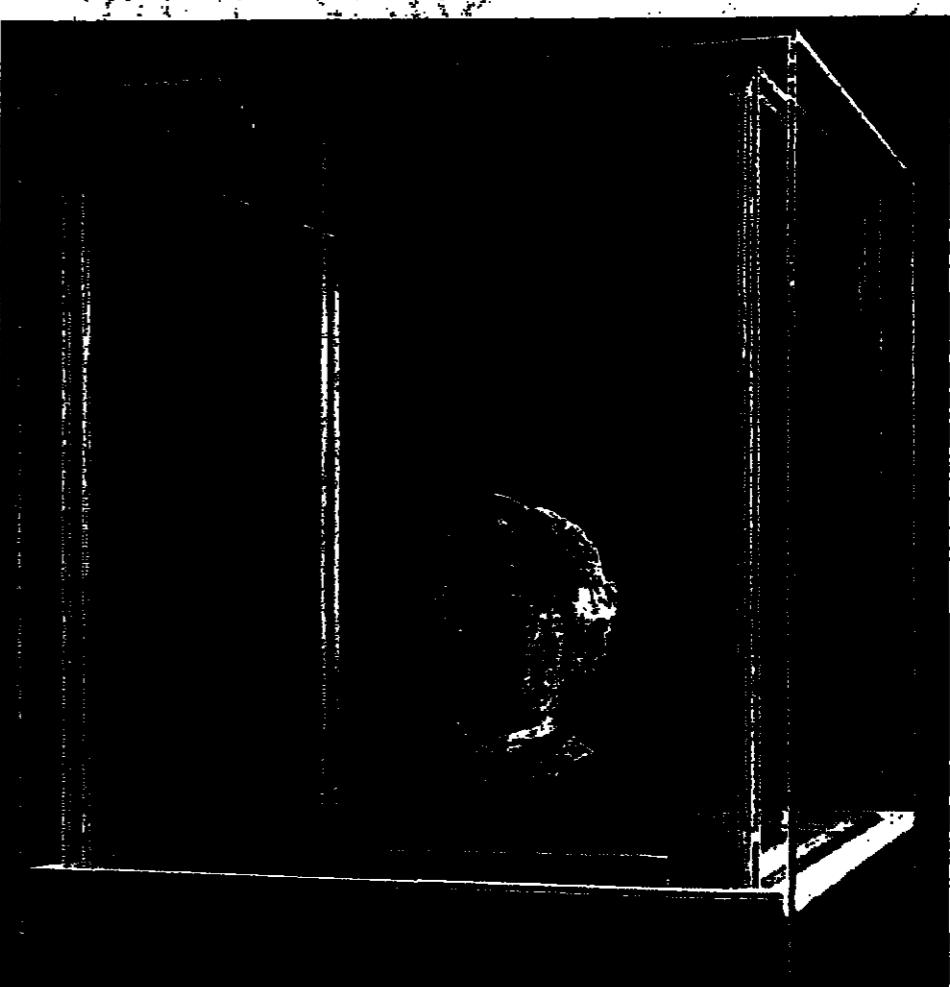
Mark Wallinger shows two series of large paintings, one, called "Race, Class, Sex", of thoroughbreds standing at Newmarket, the other, "Capital", of down-and-out characters standing in front of the anonymous brass doors of City banks. The gloss is earnestly correct, in its worrying about

bloodlines, the economics of breeding, and the sociology of ownership and the sport itself. The down-and-outs (Wallinger's friends dressed down) present the inevitable contrast between poverty and affluence in an unfriendly world.

On closer inspection here is the Wallinger's in prospect a better painter than he allows himself to be with his attitudinalising, his "investigation of the traditional genres of oil-painting", his firing off at obvious, single-minded social targets. He does everything from photographic which is nothing if not a distorting device. He loves bodies and faces, but we shall never know it until he begins to respond directly and unconsciously to what he sees and feels.

If it is after the moralising that makes the art Velasquez painted the Court Dwarfs as discrediting a subject as could be imagined. But he painted them as they were, as he saw and knew them, and left them at that. They stand among the greatest images of humanity ever painted.

Young British Artists II: the Saatchi Collection, 32a Boundary Road NW8, through Spring and Summer 1993; open Fridays and Saturdays, or by appointment



Is it anything more than a macabre side-show? Marc Quinn's 'Self', 1991, made of blood, stainless steel, perspex and refrigeration equipment



Scene from Richard Jones's new production for the Muziektheater: typically bizarre, invigorating and full of panache
Opera in Amsterdam/Richard Fairman

Der fliegende Holländer

There was at least one notable turn-around in the balance of pay-offs during the 1980s. After a decade or more in which Britain regularly imported opera producers from overseas, usually Germany both East and West, the trade is now starting to go in the opposite direction - British producers are increasingly to be found at work in the opera-houses of continental Europe.

The Muziektheater in Amsterdam has proved among the keenest to sample the British product. The new production of *Der fliegende Holländer*, which opened there at the end of January, is by Richard Jones, probably the most quirky British talent of his generation. We have come a long way since the political Wagner of the East Germans, which was starting to become so predictable a few years ago. This whole evening was typically bizarre, invigorating, full of panache.

It also looked stylish. In Nigel Lowery's designs the theme of the Dutchman's picture, which has obsessed Senta, was applied to the

opera as a whole. The stage itself was encased in a giant frame and every scene within it took the form of a black-and-white line drawing - a quite dazzlingly effective idea, although it was a shame that the changes of set were so cumbersome. A better feeling for the technical

business put them off. For the spinning chorus the ladies had no spinning-wheels, but wiggled their fore-arms in the air; the sailors had no ropes to pull on and were left performing physical exercises. Before she met the Dutchman, Senta fell through his picture and returned dressed in blue. In another twist the brightly-coloured pictures of fish which hung on the wall at the beginning had turned into black-and-white fishbones by the end.

How odd, though, to hear these songs sung by the Consort of Musicke's six singers. The emotion that consumed Lucia and Francesca, or Romeo and Juliet was

never touched these voices. The two sopranos, two tenors, one alto and one bass aim, it seem, at some notion of chaste angelic purity. Theirs is a lean, well-scrubbed, holler-than-thou sound,

an imitation of Paradise as glimpsed from King's College Chapel, Cambridge, and desperately prepubescent. Such voices are not only bent on heaven, but also on passing en route through the eye of a needle. All flesh has been pain-takingly pared away.

The first concert placed Dowland, ingeniously and fascinatingly, in context of his European contemporaries by taking us through the cities he visited, and giving his songs in the context of those composed at the same time in Paris, Brunswick, Kassel, Venice, Ferrara, Florence and Copenhagen. The academic French preoccupation with neoclassical fusion of rhythm, words, melody and harmony and the new Italian emphasis on dramatic utterance were the two currents that emerged most forcefully.

Anthony Rooley, the Consort's director and lutenist, provided amiable, semi-jaunty narration.

The second concert was all Dowland; the third involved all his English circle. There is a devout audience for the Consort's way of putting over Dowland & Co; at the second concert, even standing room was packed. I was aware that my dissent is exceptional; you could sense the family feeling between musicians and house. Nonetheless, the second concert still sounded to me like Dowland as conceived in a yesterday English nursery. The few songs that omitted mention of love

were the ones that were most touching. The only character to be seen in colour throughout was the Dutchman, a Nordic traveller with long, blond hair, was nothing like so individual a character. One sensed he was there merely to act as a catalyst in the fulfilment of Senta's destiny, rather than vice versa, as would seem to be the case from the story. Nevertheless, he sang with sufficient power and clearer German words than most of his colleagues. Kenneth Barron was the unsual, full-grown-ahead-on-each-note Erik; Artur Korn sang Daland and Glenn Windle an appealing Stevan. It would be nice to report that the musical side of the evening had the same strength of purpose as the dramatic, but that was not really so. Christopher Perich encouraged the right-blended Wagnerian sounds

from the pit, but there was not the dynamism that can make this relatively early Wagner score exciting, nor the ability to drive home the big moments. The men's choruses, so important a feature, lacked certainty of attack too often.

Perhaps some of the stage business put them off. For the spinning chorus the ladies had no spinning-wheels, but wiggled their fore-arms in the air; the sailors had no ropes to pull on and were left performing physical exercises. Before she met the Dutchman, Senta fell through his picture and returned dressed in blue. In another twist the brightly-coloured pictures of fish which hung on the wall at the beginning had turned into black-and-white fishbones by the end.

All very amusing and strange, but then that was half the fascination of the evening. British Wagner is set to be a far less predictable commodity.

Performances continue at the Muziektheater until February 21

On Sunday afternoon in a well-filled Queen Elizabeth Hall, Ax offered a curiously salon-ish, undemanding programme: three French standards, and Schumann's *Carnaval*. After his distinguished account of Schoenberg's piano concerto with the Philharmonia, just two months ago, it promised a pleasant contrast. Ax is never less than a thoroughbred musician, but it should have been more interesting than it was. He began with Debussy's early suite *Pour le piano*, which used to be the party-piece of many a lady pianist. Though he made it simply and well-balanced, a party-piece was just what it failed to sound like. His "cheap thrills" (very effectively designed by the composer) were rendered tasteless to a faint. To Ravel's *Valses nobles et sentimentales* Ax brought plenty of thoughtful

delicacy, often a pleasure in itself but music-box echoes - which can be charming in two or three numbers, by way of contrast - were too pervasive by far.

In the advertised programme, this first half would have culminated with the Sonata of Henri Dutilleux, a fine virtuous work that still walks in the wings of the repertoire. Excellent planning, but incomprehensible, Ax chose to replace it with Franck's Prelude, Aria and Finale, at the best of times a won-

thy, musty affair. Occupying the dead centre of the programme (and "dead" was the word), cruelly preceded by Ravel and Debussy, it sounded a damp academic squib.

Musically speaking, nothing was wrong with *Carnaval* after the interval. Ax dealt out Schumann's mischievous hand of cards with careful tenderness. Without the least sense of mischief, however - e.g. in "Harlequin" and "Reconnaissance"; nor was there any cajoling brilliance in Ax's "Papillons" or "Paganini"; nor did his expert finale ever risk going into a reckless whirl. Exciting performances of *Carnaval*, and even memorable ones, are not so rare; this one set a tame, honest seal on a recital that ought to have been much more fun.

David Murray



AMSTERDAM

Concertgebouw Tonight and tomorrow: Hartmut Haenchen conducts Netherlands Philharmonic Orchestra in works by Mendelssohn and Tchaikovsky. Tonight in Kleine Zaal: Robert Alexander song recital. Tomorrow in Kleine Zaal: Sigiswald Kuijken and Gustav Leonhardt play Rameau. Thurs (also Fri) in Groningen and Sat in Utrecht: Stanislav Skrowaczewski conducts Royal Concertgebouw Orchestra in works by Prokofiev, Lutoslawski and Ravel.

Fri: Haenchen conducts Netherlands Philharmonic in works by Bruch and Tchaikovsky, with violin soloist Marieke Blankenstijn. Sat afternoon: Ed de Waart conducts Radio Philharmonic Orchestra in symphonies by Strauss and Mahler, with Charlotte Margolin soloist in Strauss' Four Last Songs.

Sun: Alfred Brendel piano recital. Mon: Julian Bream. Feb 19

24, 25, 26: Haltink conducts Royal Concertgebouw (6718 345). Beurs van Berlage Thurs and Fri (also Sun afternoon in Concertgebouw): Vassil Sinaiski conducts Netherlands Chamber Orchestra in a programme of music composed in 1942/3, including Britten's Serenade and Honegger's Second Symphony (6270 466).

Muziektheater Tomorrow, Fri, Sat: Dutch National Ballet mixed bill, with choreographies by Martha Graham, Ted Brandsen and Balanchine (in repertory till March 3). Thurs and Sun afternoon: Christoph Prückl conducts final performances of Richard Jones' production of *Der fliegende Holländer*, with Wolfgang Schoene and Kathryn Harries. March 1: first night of Monteverdi's *Ulisse* (6265 455).

PARIS DANCE/OPERA Théâtre de la Ville Nederlands Dans Theater: four choreographies by Jiri Kylian, daily till Sun (4274 2277), Feb 23-27 at Palais Garnier: Pina Bausch Tanztheater Wuppertal (4017 3535).

Opéra Comique Ascanio in Alba: Mozart's serenata teatral, final performances tomorrow and Fri (4266 8883). Opéra Bastille Un ballo in

mascara: Dennis O'Neill, Philippe Bouillon and Gabriela Benackova head the cast in Nicolas Joël's production, conducted by Thomas Fulton. Final performances tonight, Thurs and Sat.

Les Contes d'Hoffmann: Francisco Araiza takes over the title role in Roman Polanski's production, conducted by John Nelson (tomorrow, Mon, next Thurs and Sat). A new production of Benvenuto Cellini opens on March 6 (4001 1616).

CONCERTS Salles Pleyel Tomorrow and Thurs: Matthias Bamert conducts Orchestre de Paris in works by Ligeti, Liszt, Weber and Brahms/Schoenberg, with piano soloist François-René Duchâble. Fri: Marek Janowski conducts Orchestre Philharmonique de Radio France in Mahler's Seventh Symphony (4563 0796).

Théâtre des Champs-Elysées Thurs: Jiri Belohlávek conducts Orchestre National de France in Mahler's Kindertotenlieder (Brigitte Fassbaender) and Beethoven's Ninth Symphony. Fri: Christa Ludwig song recital. Sun morning: Igor Oistrakh (4720 3637).

JAZZ/CABARET Lionel Hampton Jazz Club American organ and trumpet virtuoso Joey DeFrancesco, master of swing, daily till Sat, music from 22.30, Feb 22-March 6: Luther Johnson and the Magic Rockers (Hôtel Meridien Paris Etoile, 81 Boulevard Gouvion St Cyr, tel 4068 3042).

Washington KENNEDY CENTER Eisenhower Theater Washington Ballet presents a mixed bill daily from Wed to Sat, with works by Toer van Schayk, Nils Christie and Choo-San Goh (202-467 4600).

Concert Hall Neville Marriner conducts National Symphony Orchestra in works by Berlioz, Respighi and Rimsky-Korsakov on Thurs, Fri, Sat and next Tues (202-467 4600).

Opera House Eva Marton sings

Bastille Studio Feb 19, 22 and 26 at 18.30: Daniel Humair hosts the latest of the Bastille's Carte Blanche series, in which a leading jazz musician devises a programme with guests of his choice (4061 1616). Feb 23-27 at Théâtre de la Ville: Ute Lemper (4274 2277).

BRUSSELS Palais des Beaux Arts Tonight: Arditi String Quartet plays music by Beethoven, Shostak and Bartók. Thurs: Anne Sophie Mutter violin recital. Mon: Ravel and Stravinsky (507 8200).

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We will never go deeper into the gutter than anyone else, but by our lights we will be relatively aggressive," said the Earl Cairns, chief executive of SG Warburg, the UK's most ambitious investment bank.

He was responding to a report that a US rival had not been playing fair - a Warburg director had complained that an American securities firm it was working with had been "pinching" Warburg's corporate finance ideas and passing them off to a client as its own.

Lord Cairns' remark sums up a dilemma faced by Warburg in deciding its next moves in a long-running strategy to become a genuinely international investment bank. At the moment, the most successful international houses, on many measures, are American - such as Goldman Sachs, Morgan Stanley and First Boston (with its London affiliate, Credit Suisse First Boston).

The challenge for Warburg is how to become more globally competitive without abandoning the valuable European traditions and practices responsible for its 30 years of primacy in London. As the chairman of a rival UK securities firm said: "Warburg has got to be careful not to throw the baby out with the bathwater."

Lord Cairns' goal is clear. "We want to be a European version of whatever they [the leading US firms] are." American rivals have very profitable domestic operations, just as Warburg has a powerful UK operation. But they have a bigger share of international capital markets business, ranking ahead of Warburg in league tables for the issuance of Eurobonds, other debt securities and equities distributed in more than one country.

Warburg insists it is not interested in market share, but in profitability. However, on this measure too, it lags behind many American competitors.

Despite growing challenges, Warburg remains the most successful of the UK's integrated securities houses. Over the past seven years, it has outperformed firms such as Barclays de Zoete Wedd, County NatWest and Kleinwort Benson in penetrating overseas markets, and has been more profitable.

However, the performance of its global investment banking business looks less impressive if the high returns earned by Mercury Asset Management, the leading fund management group which has been partly demerged from Warburg, are ignored. Without the inclusion

Slicker in the City

Warburg is re-evaluating its strategy to compete globally, writes Robert Peston



Lord Cairns: clear goals

of Mercury's earnings in calculations, Warburg's profits as a percentage of its shareholders' funds - or its return on capital - has exceeded 30 per cent only once in the past five years. Otherwise the return has varied between 14 per cent and 16 per cent, until it slipped sharply in the first half of the current year to less than 6 per cent, due in part to some

other or another merchant bank on any particular deal. "We can't press the case too hard [for using Warburg on its own], because it sounds like pure self-interest," Lord Cairns said. "We've got to wait for it to catch on."

A further factor in holding profits down has been Warburg's substantial investments since Big Bang in overseas operations, where 40 per cent of employees are based. "Because of our perception that financial markets will be global, there is a willingness to accept lower returns for a while to establish ourselves in overseas markets," said Lord Cairns.

Lord Cairns became chief executive 18 months ago, taking over many of the responsibilities then held by Sir David Scholey who, as chairman, remains involved in formulating the firm's strategy. Lord Cairns' methods of boosting profits have to a certain extent been outside the Warburg tradition in that they have involved bigger job cuts than before.

"Last year we looked at the [costs] of the business very hard," Lord Cairns said. As a result, about 100 UK jobs were axed. There was an unprecedented reduction of about 20 in

'Warburg has got to be careful not to throw the baby out with the bathwater'

exceptional factors.

"There is no denying we have not had the return on capital which we would have wanted to have and intend to have," said Lord Cairns. His aim is to get it to at least 20 per cent, excluding Mercury.

Warburg would be more profitable if more UK companies used it as a one-stop shop for financial services, as it hoped they would at the time of Big Bang in 1986, when London's securities market was deregulated. But a majority of Warburg's clients still insist that it works either with another bro-

the corporate finance department, the traditional heart of the firm.

Lord Cairns said this rigorous approach would be continued: "Are we going to continue to look at the business in a more hard-boiled way than in the past? Yes, a bit."

However, some Warburg staff fear a tough job-cutting programme could erode the loyalty of employees and put Warburg's valuable culture at risk. The essence of the culture - which one executive described as "almost Stalinist" - though Lord Cairns preferred

to call it "slightly Japanese" - is that the good of the firm comes before that of the individual. Long-established practices include never going to meetings with client alone - always in pairs or groups - and extensive note-taking. When telephoning clients, executives often listen to each other.

But maintaining the cohesion of the firm has become more difficult as its size has increased. In 1981, it employed 660 - and even then the founder, Sir Siegmund Warburg, feared it had become too big. Today it employs 5,000, 75 per cent of whom have joined since 1986.

Nonetheless, rivals agree that a high staff turnover has not dented its professional standards. "Their culture remains one of their major strengths," said a senior executive of a US firm. "In meetings, they are tremendously professional," said a UK merchant banker.

While its professionalism appears to be safeguarded, an important element in Warburg's corporate philosophy is under review. The firm has traditionally avoided taking big positions in shares or securities, because of a concern that this would lead clients to question the impartiality of its advice - and also partly because it regarded trading for its own account as risky.

However, its American rivals take substantial positions in securities and derivative instruments, such as swaps and options, in the knowledge that the risk inherent in one position is being offset by another. The result has been that they have used their capital to make big profits, with comparatively little risk.

Lord Cairns admits that Warburg's systems for controlling the risks of making loans or holding securities and derivative instruments have been less sophisticated than those of US rivals: "We have been too literal in seeing the risks separately. We have not bundled up the risks and measured the combination of them."

He foresees Warburg trading in securities for its own account more often. However, he retains "a natural aversion to getting as far down the line [in holding securities] as the US firms".

For their part, some American firms are delighted at Warburg's cautious approach. One chairman said: "I don't think Warburg can afford its scruples." In its international batte, "relative aggression" may not be enough.



If he is not careful, Mr Douglas Hurd will be subjected to Lord Salisbury's verdict on the late Mr Iain Macleod - that he is "too clever by half". Or, as old-fashioned British nannies warned their charges: "You are so sharp you might cut yourself."

The foreign secretary must have known that this might be the response to yesterday's statement on the bill to ratify the Maastricht treaty. He was at his most persuasive, his dulcet tones confirming that here was a delicate one.

His argument does take some swallowing. On January 20 Mr Tristan Garel-Jones, the foreign office minister responsible for seeing the bill through, said that if a certain Labour amendment - number 27 on the list - was carried, "United Kingdom law would not conform to the provisions of the treaty, so we could not ratify it". Yesterday his boss, Mr Hurd, said that "amendment no 27 would... not have any effect on the treaty itself..."

What has happened in the intervening weeks is that the government nearly fell off its perch. Conservative opponents thought that by supporting the amendment they could sink the treaty. Labour enthusiasts for the EC's social programme thought that the amendment would oblige the government to renegotiate the whole deal, and sign up to their beloved "social chapter". The government's lawyers have now come to the rescue. They have done what the best mouthpieces always do in such circumstances. They have thought again. This is hardly surprising: they have a powerful client.

They were wrong on January 20, and right yesterday. For the amendment no 27 stands, with or without amendment no 27. The treaty can then be ratified in the name of the Queen. There is nothing odd here. All international agreements of such importance are signed in the names of the heads of the participating states. Sitting at a table in Maastricht on February 7 1992 the German foreign and finance ministers, then Mr Hans-Dietrich Genscher and Mr Theodor Waigel, signed the "Treaty on European Union" on behalf of the president of the federal republic. Chancellor Helmut Kohl's name does not appear; yet his government had to seek the assent of both houses of parliament for what was rightly regarded as alter-

ations in Germany's basic law. It was more complicated in France. Messrs Roland Dumas and Pierre Bérégovoy signed for President François Mitterrand. What followed next was peculiarly French. The "Conseil Constitutionnel" ruled that the treaty required changes in the French constitution. Parliament assented to these on May 25 1992. The required majority in such cases is three-fifths of the votes of both houses sitting together. On July 1 the president used his powers to seek ratification of the treaty by means of referendum.

In the US the power to make treaties is vested in the president, acting with the advice and consent of two-thirds of the senate. Even that is not unlimited: the Supreme Court has repeatedly asserted the supremacy of the US constitution over any treaty. If a future president tries to develop the North American free trade agreement into some kind of political union with Canada and Mexico it will be necessary to win the votes of two-thirds of both houses of Congress, plus three-quarters of the states.

Mr Hurd's problem, and Mr Major's, is that in Britain there is no written constitution to tell them what to do. Their bill provides, in three short paragraphs, for the incorporation into British law of the deals done by the government excepting those relating to co-operation in foreign and security policy or justice and home affairs matters. This is logical. Where a law needs changing to suit the treaty, as do the European Communities Act of 1972 and the European Parliamentary Elections Act of 1978, a parliamentary vote is required. Where no change is needed, no new law is needed. The foreign secretary should have been clever enough to have said all that in the first place.

Hurd need not have that effect. As the foreign secretary said, the important test is the third reading, when the Commons, if true to past form, will vote overwhelmingly in favour of the bill as it stands, with or without amendment no 27. The treaty can then be ratified in the name of the Queen. There is nothing odd here. All international agreements of such importance are signed in the names of the heads of the participating states. Sitting at a table in Maastricht on February 7 1992 the German foreign and finance ministers, then Mr Hans-Dietrich Genscher and Mr Theodor Waigel, signed the "Treaty on European Union" on behalf of the president of the federal republic. Chancellor Helmut Kohl's name does not appear; yet his government had to seek the assent of both houses of parliament for what was rightly regarded as alter-

ter does not get his treaty through he will have failed in every European endeavour he has undertaken since as chancellor, he floated the notion of the "hard ecu". Far from placing Britain at the heart of Europe, he would have presided over its collapse into the North Sea. With such a record the question of his survival in office would become irrelevant. There would quite simply be no point to him. Using the royal prerogative in what would be a questionable attempt to side-step parliament might save the treaty, but only at the cost of Mr Major's reputation for honesty and plain dealing. Payment of such a price would leave him politically bankrupt.

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Being right this time may not be well received. Labour's amendment was tabled in May 1992; the government should have thought of yesterday's formulation long before now. Yet the penalty may be more than a prolongation of the irascible session in parliament. In the end Mr John Major must ratify the Maastricht treaty, and he must do it straight. He may play parliamentary games but he cannot make use of what would be seen as a dodgy constitutional device.

These imperatives are self-evident. If the prime minister is not necessary for ratification or implementation of the Maastricht treaty.

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Joe Rogaly

The law is an asset

celebrated amendment simply excludes the protocol on social policy from the bill. That protocol itself excuses Britain from participation in the social chapter, which the other 11 members of the EC have agreed to implement. Either way, there are no legally-binding rights or obligations that affect Britain, so there need be no legislation on point.

Deleting the protocol would not bring the social chapter into effect in Britain. I cannot understand why the Labour party ever thought it would. It might have wrecked the treaty. The Tory Eurosceptics cannot be blamed for thinking that it could, since in earlier efforts to frighten pro-European Labour MPs off their party's amendment both Mr Hurd and Mr Garel-Jones

rammed home that that was very arguable. No longer. "In summary," said Mr Hurd yesterday, "the law officers consider that, while incorporation of the protocol in domestic law is desirable, it is not necessary for ratification or implementation of the Maastricht treaty".

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FINANCIAL TIMES

Number One Southwark Bridge, London SE1 9HL
Tel: 071-873 3000 Telex: 922186 Fax: 071-407 5700

Tuesday February 16 1993

The Middle East prize

IT IS a sad reflection on the Middle East peace process that 16 months after it was launched the first task for Mr Warren Christopher, the new US secretary of state, should be to prod the participants back to the negotiating table.

His trip to the region later this week will be deemed a success if Israel, the Palestinians, Syria, Jordan and Lebanon agree to resume talks, despite Israel's refusal to implement fully UN Security Council resolution 799, which demands the immediate return of the 400 men deported from the occupied territories to southern Lebanon.

But it will have been achieved at political cost to all parties, especially to Mr Yitzhak Rabin, Israel's prime minister, who was forced to bow to US pressure and offer to readmit 100 men in order to stave off the threat of UN sanctions, and to the Palestinian delegation which is daily losing ground to more radical factions in the occupied territories.

The room for manoeuvre by both sides has been reduced by Mr Rabin's ill-considered response to increased violence in the West Bank and Gaza, and it is going to take a bold negotiating initiative to restore optimism to the peace process.

No-one doubts Mr Rabin's credentials as a man committed to the security of Israel. What is now required is greater evidence of his

powers of conciliation, through relaxing the often harsh regulations affecting the lives of the 1.8m Palestinians, and by offering a greater degree of self-rule during an agreed transition period leading to the final determination of the status of the occupied territories.

Israel's government has already sensed the size of the prize on offer. Syria, for so long its most unflinching enemy, looks ready to sign a peace treaty if a deal can be struck over the Golan Heights. It is eager to get back to the negotiations in Washington, but does not wish to be seen to be abandoning the Palestinians. Lebanon's relations with Israel depend on the outcome of the Syrian talks, while Jordan can only begin to resolve its bilateral issues once there is progress between Israel and the Palestinians.

It has become increasingly apparent that the Israelis and their Arab negotiating partners cannot achieve this on their own. All sides claim that there will never be a better chance of making peace than with their present interlocutor. Yet substantive issues have scarcely been touched since the talks opened in October 1991. Supported by the lessons learned from previous Egyptian-Israeli negotiations, this must lead to the conclusion that without more forceful US involvement the peace process stands little chance of progress.

Tokyo's quick fix

THE JAPANESE government is engaged in a substantial effort to support the Tokyo stock market through widespread government intervention in the financial sector. Its motives are understandable - the level of the stock market is a central determinant of the health of the Japanese economy. But this intervention looks increasingly misguided. The longer the authorities prevent the market from finding its own level, the longer Japan's financial institutions will have to wait before recovery arrives.

Japan's stockbrokers are suffering because they are still geared up for the glory years of the late 1980s. Daily average trading volumes on the Tokyo stock market have fallen from a peak of 1.91m shares in 1988 to less than 200m shares at the end of last year. New issues have dried up.

Buoyant share prices are not only in the interests of Tokyo's stockbrokers, Japanese banks, in the face of mounting bad debts from property loans which have turned sour, must pass the Bank of International Settlement's capital adequacy ratios at the end of this March. But a large share of their reserves are made up of unrealised gains on their equity portfolios.

The fortunes of other financial institutions are also closely tied to share prices. Many smaller insurance companies have virtually no unrealised capital gains left on their equities. They would be desperately short of reserves to pay bonuses to policy holders if equities were to fall further.

Yet a fall in equities is now a real danger. The Nikkei index is drifting listlessly around 17,000. Companies are eyeing the close of their financial year at the end of March. With a fourth consecutive year of declining profits looming for most of them, the sale of shareholdings has become a common tool to boost profits. But a selling spree before March would threaten the banks' chances of meeting the BIS standards.

Marketing gilts

THE UNDERLYING message of the latest Bank of England survey of the gilt market is the same as that implied by the news that the Bank may allow gilts to be "stripped". It is that selling £200m of gilts this year is going to be hard work. So the Bank and the Treasury, like modern marketing managers, are segmenting the market for UK government securities and devising versions to appeal to each constituency.

Last year, overseas investors were wooed by making all the new stocks free of tax for them. Impulse buyers were offered 2.30% annual opportunities to buy top stocks in the rallies that followed Mr Major's victory in the election and defeat in the ERM. Now, institutional investors may be offered synthetic zero-coupon gilts, if securities houses get approval to "strip" the flow of interest payments from gilts.

One potential difficulty - the settlement problems that accompanied the surge in retail investors' demand late last year - has been turned into a marketing advantage. The Bank leaned on gilt-edged market-makers to sort out the problem - a contrast with the much more protracted equity

little wonder that the government has succumbed to the temptation to try to place a floor under the Nikkei around the 16,000 level. By providing the trust banks with the necessary funds from the public sector postal savings system, the government has become just about the only domestic purchaser of equities. The Ministry of Finance has also exploited its considerable influence over the financial services industry by encouraging insurance companies and other financial institutions not to sell shares before the end of March. Banks are also being discouraged from selling equities.

Yet the government is buying time at the expense of savers and taxpayers while casting doubt on the government's commitment to financial liberalisation. None of the government's ruses can disguise the underlying reason for the market's thin trading - that, with the Nikkei trading on about 55 times earnings, the market still looks high.

There is a better alternative. The Tokyo stock market should be allowed to fall to a level that bears some reasonable relationship to the level of returns in the rest of the world. In order to prevent a fall in share prices provoking a systemic financial collapse, the Bank of Japan should follow the precedent of America's handling of its savings and loans crisis. It should guarantee to provide direct financial assistance to the banks and insurance companies, which will inevitably suffer as their unrealised equity gains evaporate and the underlying balance sheet malaise is exposed.

Only then will investors return to the market, volumes pick up and brokers start to make some money. The government's current attempt to prevent a crisis at any significant financial institution risks distorting Japan's financial markets for years to come. It makes little sense to use the money of ordinary savers to defy financial gravity. The time for such manipulation is past.

Settlement problems at the time of Big Bang

Other innovations doubtless lie ahead, among them perhaps a recognition that when it comes to financing the deficit, the bank's money is a good as anyone else's.

There are two ways, however, in which the Bank cannot afford to admit that the customer is always right. The survey repeats the Bank's opposition to regular, scheduled gilt auctions, presumably because of the inevitable crises of confidence if the authorities are tied to a rigid timetable.

And the retail customer cannot be offered indefinitely the sure-fire capital gain provided by anticipated rate cuts. As last year demonstrates, this ensures eager demand. But, alas, with base rates already down, the scope for further cuts is limited.

One figure in the Bank's report highlights the problems ahead. The degree to which gilts offered at auctions were covered by demand last year ranged from twice to 1½ times, rather lower than in the year before. As that downward trend illustrates, there is more to financing the deficit than a thorough study of a marketing textbook.

The Bank refutes the argument, but since it remains coy about its

As Bill Clinton settles into the White House, Latin American governments are worried that once again, US policy towards them is taking an unpredictable turn. They often characterise American attitudes as a pendulum swinging from crisis to neglect. Relations have been more consistent - generally bad.

One of George Bush's achievements as president was the improvement of relations with most neighbouring governments. His decision to negotiate a free trade area with Mexico and to open the prospect of free trade with the rest of the region through the Enterprise for Americas Initiative was applauded by Latin governments.

"For us, the Enterprise for Americas Initiative was the most important initiative from the US in 30 years," says Mr Alito Guadagni, Argentina's secretary for international economic relations.

In contrast, from the Latin American perspective, the Clinton administration has started badly. Governments are worried by the protectionist signals coming from Washington just as they are seeking to expand exports.

They were also disappointed by the choice of Mr Mario Baiza, a black Cuban-American lawyer with little experience of the region, as nominee for the job of assistant secretary for Latin American affairs in the State Department. The concern is more concerned when Mr Baiza was dropped under pressure from the Florida-based anti-Castro lobby on the grounds that he might be too soft on President Fidel Castro. "It looks as if the only Latin Americans who matter to Clinton are the Miami Cubans," says one academic.

If the pendulum is swinging towards neglect, as Latin American leaders fear, there are dangers. Mr William Leopoldino, politics professor at the American University in Washington, says Latin America's problems should be addressed now "before they become such extraordinary crises that all the policy options left are bad ones".

Talk of crisis contrasts sharply with the enthusiasm that has suffused Washington and Wall Street over the past two or three years about the region's prospects.

The excitement was in part justified by the transformation of the political and economic map of Latin America during the 1980s. Elected governments, rather than military dictatorships, are now installed almost everywhere in the region. These governments have opened their economies to foreign trade and capital in the belief that the closed, state-controlled economies favoured by their predecessors were largely responsible for the debt-induced recession of the 1980s.

Economic reforms - aimed at revitalising the market through such measures as privatisation and

openness to foreign investment - yielded higher growth and lower inflation in most countries. But by last year expectations appeared to have run ahead of reality. Says Mr Victor Bulmer-Thomas, head of the Institute for Latin American Studies at the University of London: "If we compare where Latin America is now with say, two years ago, it's actually in a very satisfactory position. If people are now beginning to get depressed, it's because expectations were built up far too high."

Events of the past 12 months have also reassessed some of the region's perennial problems: authoritarianism, corruption and political violence. There have been two military coup attempts in Venezuela, the suspension of the constitution in Peru, the impeachment of the president on corruption charges in Brazil and the declaration of a state of emergency in Colombia, where the government faces an intensifying struggle against left-wing guerrillas and drug traffickers.

On the economic front, too, some of the region's success stories have started to look less secure. Mexico, for example, faces the growing problem of financing a current account deficit of \$20bn, equivalent to 6 per cent of gross domestic product.

With the euphoria punctured, capital inflows into the region look set to decline. According to J P Morgan, the New York bank, the flow of private capital into the region is expected to drop this year to \$22bn from an estimated \$44bn last year.

These developments have uncovered tensions created by the simultaneous attempt to transform political and economic systems. Mr Abraham Lowenthal, director of the Centre for International Studies at the University of Southern California in Los Angeles, says the region's shifts are important but "they are not yet deeply rooted".

Reforms are often implemented by a few senior government officials, and opposed by influential groups such as the military, the bureaucracy, trade unions, political parties and local industrialists who thrived behind the old tariff walls. Their positions are threatened by the decentralisation of power that can result from both political reform - through a more effective popular democracy - and from eco-

Trouble with the neighbours

Latin America fears a less productive relationship with the new US administration, writes Stephen Fidler



Latin American diplomats in Washington

ment, some economists think that only further aggressive deregulation will rid the economy of its bottlenecks - its bad roads and ports, inefficient bureaucracy and corrupt law enforcement - to allow it successfully to compete on an international level.

Such reforms will take time, and time may be in short supply. Important clues to the durability of economic reform will be given in the next two years as an intense period of presidential election activity starts. This year, presidential elections are scheduled in Paraguay in May, in Bolivia in June, and in Venezuela and Chile in December.

The elections will highlight the tensions between democracy, economic reform and the power of entrenched interests throughout the region. And while Mr Clinton cannot determine the outcome of events in Latin America, he can be an important influence.

His campaign speeches suggested more emphasis on promoting democracy, which he argued should be the motivating force behind US foreign policy in the post cold-war period. His approach to drugs trafficking - particularly if it focuses on curbing demand in the US rather than on pouring more resources into interdiction in producing countries - may prove more constructive than that of Mr Bush.

But the most important question mark is over trade, and the new administration's attitudes to the Uruguay Round trade talks and to the North American Free Trade Agreement with Canada and Mexico, negotiated last year and due before the legislatures of the three countries this year for ratification. Mr Clinton has declared himself in favour of Nafta, though he wants some side agreements with Mexico that would protect American jobs and ensure Mexico does not suck in investment because of lower environmental standards. However, the Democratic party is divided over the agreement and Mr Clinton may be deterred from submitting it to Congress for quick ratification.

"The rejection of Nafta at this stage would be a decisive setback. It would deal a severe blow to Mexico's economic reform efforts and strain US-Mexico relations. It would also gut the core of future hemisphere-wide trade relations," says the Inter-American Dialogue, a Washington-based study group in a report published last month.

Without Nafta, the most potent tangible expression of closer, more constructive US-Latin relations would be jeopardised. Securing the real gains made over the past few years and preventing a resurgence of authoritarianism and economic nationalism in Latin America would become more difficult.

Myths about ministerial trade missions

PERSONAL VIEW

No businessman or woman invited to join a reasonably senior government minister on a UK trade mission overseas is likely to refuse, especially if it is the prime minister. Most business people believe that such a personal acquaintance with a minister will always come in useful and that, at worst, the minister will learn about their problems. They may not, though, have a great belief in the real value of the visit.

It is very important that ministers are clear about the precise objectives of such missions and how they will affect the decisions of the prospective customers. The visits are clear about the precise objectives of such missions and how they will affect the decisions of the prospective customers. The visits are clear about the precise objectives of such missions and how they will affect the decisions of the prospective customers. The visits are clear about the precise objectives of such missions and how they will affect the decisions of the prospective customers.

In developing countries, which usually have some aspects of com-

mand economies, there will be a need for assistance of one kind or another and for credit guarantees. Ministers do not always understand that they will be wasting their time if the aid and credit guarantees are not forthcoming, since it is these aid and credit guarantees that are important, not the minister's presence.

In countries where a new re-

formulation with the UK has opened a previously closed market, or where rapid political or economic change is taking place, it may be necessary to make high-level political contacts in order to understand in what direction and how fast the country is moving before it is possible to assess business prospects (most of

in that order of course).

Prime Minister Tony Blair, in London yesterday, insisted it was not just to impress the English, though he had felt obliged to tag on German as a fourth language during a recent trip to Bonn.

There are, of course, cases which do not fit neatly into one of these categories and which need to be looked at individually. The question must be what the minister is going to do, and how he will be able to

influence the placing of business with UK firms.

It should be remembered that with the growing internationalisation of business there are countries where British companies will service the market from a third country (eg South America or the Caribbean from the US).

Businessmen like to have active support from their government. But flag-waving has a limited value, and the value of ministers as salesmen can be over-rated. Ministers need to listen carefully to what businessmen tell them about the markets and the competition and the political support which those competitors may be receiving from their governments, with or without missions.

Peter McGregor

The author is a consultant to the international construction industry and is former director general of the Export Group for the Constructional Industries.

U-turn was noted

production details, whom are we to believe?

Inflated price

■ In one area, at least, we now know that the Bank of England takes orders from no one. It was our decision. You can't blame the Treasury for this one." Thus an official from the Old Lady yesterday owning up to the redesign of the £5 and £20 notes.

The chancellor of the exchequer, in his capacity as master of the Royal Mint, may look after our coinage, but in the design and issue of banknotes the Bank is sovereign. Nor is it reversing a mistake; the same official avers - the U-turn merely demonstrates its capacity to respond to the public.

Whatever the *polite face* is welcome news for De La Rue, the world's leading private sector banknote maker. The company would love to see the Old Lady's responsibility for note printing transferred to the private sector, and claims some Treasury support for this idea.

Observer understands that it therefore proposes to make liberal use of the Bank's setback in its campaign to broadcast its merits of private banknote printing.

De La Rue says that its Gateshead

is to be surprised if most forgers hadn't moved out of sterling'

ending. When he was president, Glynne-Jones was one of his main political advisers. Now that Glynne-Jones has got Vassiliou's job, the roles might be reversed.

Diplomatic

■ Like several of its former Soviet neighbours, the tiny Central Asian republic of Kyrgyzstan has had to grapple with nationalist tension and ethnic rivalries. Having thwarted attempts to force ethnic Russians to learn the Kyrgyz tongue it has now declared the country's accepted languages to be Kyrgyz, Russian and English.

in that order of course.

Chyngyshev, in London yesterday, insisted it was not just to impress the English, though he had felt obliged to tag on German as a fourth language during a recent trip to Bonn.

Ageing meteors

■ The latest clutch of ministerial parliamentary private secretaries, an essential first step for young parliamentary stars, has thrown up some interesting combinations. Tim Sainsbury, the rather smooth old Etolian industry minister, for example, gets the blif Eric Pickles (ex-Leeds Polytechnic and Bradford Council leader).

However, TV broadcaster Gyles Brandreth's appointment as Stephen Dorrell's big-carrier is more interesting. Brandreth is a good four years older than his master but Dorrell is very much a rising star. Brandreth is determined and hardworking, but may be handicapped by memories of his rather fluffy TV-am past. Perhaps that's why he isn't defence minister Jonathan Aitken's pte.

That job is already being done by Stephen Milligan, a contemporary of Brandreth's at Oxford and another union president. On paper at least, he would seem to be more in tune with Dorrell. Milligan was the last "wet" president of the OU Conservative association before the relentless

tide of right-wingers - which helps explain why it took him so long to find a parliamentary seat.

Tour de force

■ The ghost of Brillat-Savarin stalks the Eiffel tower. Just as the managers of McDonald's in France were celebrating the news that theirs had become the biggest restaurant chain in the country, they were hit with the less welcome tidings that they cannot open a restaurant next to the famous landmark in Paris.

Tuesday February 16 1993

A FINANCIAL TIME
for change



Economic plan will give employment, healthcare and education priority

Clinton promises to create jobs

By George Graham
in Washington

PRESIDENT Bill Clinton promised yesterday to create "half a million or more jobs in the short run" with the economic programme that he will announce in his State of the Union address tomorrow.

"We are trying to change a direction of 12 years, and taking a new course," Mr Clinton said before a meeting with Democratic congressmen, part of a week-long campaign to prepare the way for his economic plan, many of whose elements are expected to provoke opposition from a variety of interest groups.

Taking his case directly to US

voters, Mr Clinton was also due to make a nationally televised address last night, and will follow up later in the week with visits to Missouri, Ohio and the west coast.

Mr Clinton said yesterday he would offer a plan that is "highly progressive, that is very well balanced, that is faithful to the great middle class of this country and good for the things that we care about: jobs and education and healthcare."

White House officials continue to insist that no final decision has been made on the precise shape of the package, it is expected to combine short-term tax incentives and government spending increases with higher

taxes designed to help reduce the budget deficit in the long-term.

A new USA Today/CNN/Gallup poll published yesterday showed half of those questioned were willing to pay higher taxes in order to reduce the budget deficit, but three-fifths did not believe that any money raised through higher taxes would in fact be used for deficit reduction.

The main components of the package are expected to be:

- Investment tax credits for business worth around \$16bn this year.
- \$16bn of additional government spending this year, mostly on infrastructure.
- An energy tax levied on the thermal content of fuels.

• A rise in personal income taxes on couples earning more than \$200,000 a year.

• A rise in the corporate income tax rate from 34 per cent to 36 per cent.

• Taxation of a greater proportion of retirement benefits.

• Spending cuts totalling an estimated \$34bn over four years.

Mr Leon Panetta, director of the Office of Management and Budget, said the plan would come close to achieving the \$145bn reduction in the federal budget deficit that President Clinton promised by 1997. He said:

"Everybody is going to carry their fair share in some way. That is not necessarily in taxes; it may be in benefit reductions."

French professionals become latest job loss casualties

By Alice Rawsthorn in Paris

THE FRENCH professional classes have become the latest casualties of the country's rising unemployment rate, with nearly 133,000 salaried employees losing their jobs in 1992, according to the latest figures from Insee, the state statistics institute.

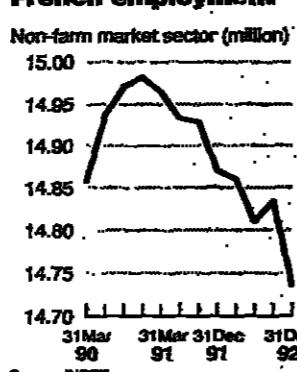
The total number of people without jobs in France rose by 5 per cent to 2.9m last year. The worst affected areas of the economy, according to Insee, were construction and manufacturing.

Until recently professional people were relatively immune from unemployment. The number of salaried employees in France rose by 1.1 per cent in 1990 and fell by just 0.7 per cent in 1991.

But the ranks of salaried employees fell by 0.9 per cent to 14.74m in 1992, with the rate of job losses accelerating as the year progressed.

Unemployment is one of the main political problems facing

French employment



France's ruling Socialist party in the run-up to next month's legislative elections. Fears of unemployment among salaried employees could cause additional problems for the Socialists, who have traditionally enjoyed support from professional workers such as teachers, social service workers and the media.

The government has recently tried to stem the tide of manufacturing job losses with its controversial attempts to stop Hoover, the US vacuum cleaner company, from closing its Dijon factory and Elf Aquitaine, the state-controlled oil group, from relocating a laboratory at Bousens in south-west France.

Meanwhile Mr Pierre Bérégovoy, the Socialist prime minister, yesterday met representatives of French industry and unions at in Paris, to discuss his proposals for pension reform. Mr René Leclerc, minister for social affairs, will this week present plans to the cabinet for a FF100m (\$17.8m) guarantee fund to plug the rising pension budget deficit.

The fund, financed by the proceeds of the privatisation programme, represents a compromise on Mr Bérégovoy's earlier hopes of introducing private pensions to supplement the existing state schemes.

Yeltsin in surprise 12 day break from duties

By John Lloyd in Moscow

MRI BORIS YELTSIN, the Russian president, suddenly decided yesterday to take a 12-day break from official duties and cancelled all engagements with foreign visitors.

However, talks scheduled with Mr Ruslan Khasbulatov, the speaker of the Supreme Soviet, on the contentious issue of a referendum in April 11 on a new constitution, may go ahead.

Mr Yeltsin's decision to exclude himself in his official dacha caught Moscow's political establishment by surprise and left a question mark over his reasons. His health was ruled out, though he was admitted to be tired. This is not the first time Mr Yeltsin has suddenly quit his Kremlin duties but it will be one of the longest.

Shortly after Mr Yeltsin's statement Mr Khasbulatov appeared to concede his opposition to a referendum, and the timing of the referendum is now in doubt. The permanent Supreme Soviet, the full Congress of Peoples' Deputies and the Russian government.

Mr Yeltsin had originally said the referendum should be about trust when he proposed the idea last December.

Mr Khasbulatov also said that elections should be held in spring for "all the highest bodies of power" - presumably including the parliament and the president. He said that the inclusion of the further questions would "ensure the attendance of citizens at the referendum" and show "the sincerity of our intentions".

Though government ministers have consistently backed the idea of a referendum to bring clarity into a situation where most important legislation is bounced to and fro between government, presidency and parliament in increasingly hostile sessions of the Congress of Peoples' Deputies, there is still no clear idea of how the referendum would be phrased.

Mr Vladimir Shumeiko, the first deputy prime minister who has been put in charge of the referendum campaign, said yesterday that the president had not decided which questions should be asked. Mr Andrei Kozyrev, the foreign minister, said a referendum should be held on a constitution only after a constituent assembly had prepared a draft referendum.

Spokesmen for both Mr Yeltsin and Mr Khasbulatov said last night that their respective principals might or might not meet each other either in Moscow or in the country.

Sony, Matsushita in talks on video recorder format

By Michiyo Nakamoto in Tokyo

JAPANESE consumer electronics companies, led by Matsushita and Sony, are in talks aimed at agreeing a common standard for the next generation of video tape recorders, digital VTRs which record films from televisions or camcorders in computer language.

Unlike the current generation of analogue VTRs, in which picture quality falls off sharply when copies are made, digital VTRs offer the prospect of virtually perfect pictures no matter how many copies are made.

The discussions, which involve two of the fiercest rivals in the consumer electronics industry, represent a concerted effort by Japanese manufacturers to prevent a damaging standards war

in an area which they believe will be important in stimulating consumer demand for new electronics products.

The talks are a strong indication that with consumer demand for new electronics products at a low point - and after both Sony and Matsushita have made expensive purchases of Hollywood studios - the industry recognises it can no longer afford costly wars which only serve to confuse consumers and could be financially crippling for the loser.

"We would like to pursue the establishment of a single format in order to gain the support of a wide range of foreign and domestic manufacturers and thereby facilitate the digital VTR's diffusion among consumers," Matsushita said yesterday.

Matsushita and Sony are cur-

rently competing with different formats for digital portable music. Matsushita has backed a digital tape format called DCC, which it developed jointly with Philips, the Dutch consumer electronics group, while Sony has launched MiniDisc, which is like a miniature CD.

The two rivals are also locked in competition over the camcorder market, for which they have backed two incompatible formats. Sony has an 8mm format, while Matsushita manufactures camcorders in the VHS-C format.

The rivalry between Matsushita and Sony reached a peak in the 1980s when the two fought over the market for video tape recorders with different formats. The defeat of Sony's Beta format was a big blow to the company's reputation.

Britain's Maastricht trouble

Continued from Page 1

Government circles as a result of the mess the prime minister and you have got into over your fanatical determination to deny the benefits of the social chapter to the people of this country". The announcement made the weeks of detailed debate at Westminster a farce, he said.

Mr Cunningham said that Labour would still press the amendment to a vote, but some Tory Euro-rebels were already signalling that they would not vote against the government if the amendment was meaningless.

Labour is already working on how to devise a further amendment which would be effective in forcing the government to choose between accepting the social chapter and abandoning the treaty.

Yesterday's change of tack comes after Sir Nicholas Lyell, the attorney-general, was asked by Mr Hurd after last month's debate on the amendment, whether he agreed with the advice from foreign office lawyers presented to the Commons

by Mr Tristan Garel-Jones, the foreign office minister.

It comes as support for Labour's amendment 27 to the Maastricht bill has been gaining enough momentum to put the government's overall majority of 21 at severe risk.

Labour's amendment united opposition MPs who believed it would lead to the UK's adoption of the social chapter with Tory Eurosceptics who believed it would scupper ratification.

While the government's earlier stance seemed intended to appeal to Euro-enthusiasts in opposition parties who would not want to risk destroying the treaty, this latest announcement was directed towards Tory Eurosceptics.

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Douglas Hurd: ready to meet Chinese leaders

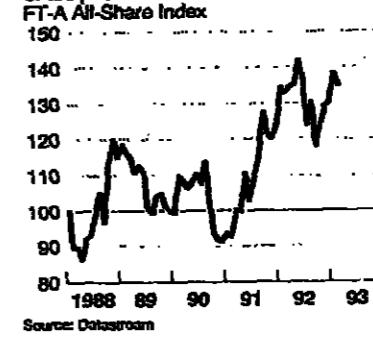
THE LEX COLUMN

Pension funding

FT-SE Index: 2845.9 (+2.9)

MB-Cardron

Share price relative to the FT-A All-Share Index



Most promising areas for expansion in Europe are snacks and pet foods, but both are dominated by larger players. With many continents still feeding Fido scraps, increasing the size of the pet food market may offer the best opportunities. Dalgety, however, would require a deal with the likes of Quaker to mount an effective challenge to Pedigree Petfoods.

The company's weak strategic position in such markets leaves it open to attack. Dalgety is also less able to absorb the dilutive impact of highly-priced acquisitions. The European food manufacturing industry demands deeper pockets than Dalgety currently has.

Courage

Yesterday's interim results from Fosters Brewing reveal what a miserable time its Courage subsidiary has been having. The trend is not as bad as suggested by the 11 per cent decline in operating profits expressed in Australian dollars. But even after adjustment for a pension fund contribution in 1992, sterling profits still dropped £5m to £61m in the six months to December compared with the same period of 1991. Volume fell around 5 per cent. Gross margins were under strong pressure, particularly in the on-trade, though this was offset to some degree by lower central costs.

Courage faces a bitter struggle to secure its share of the on-trade by 1998 after which it will have no tied pubs left. So far it claims a high rate of business retention in the 1,900 pubs freed from the tie in November. But lower interest rates have reduced the attraction of free trade loans as an incentive. Discounting is likely to remain its main weapon, which is not good news for the competition. Though the evidence from elsewhere in the industry is patchy, Courage also points to margin pressure in the off-trade.

Cost-savings generated by the acquisition of Grund Metropolitan's brewing interests may thus be insufficient.

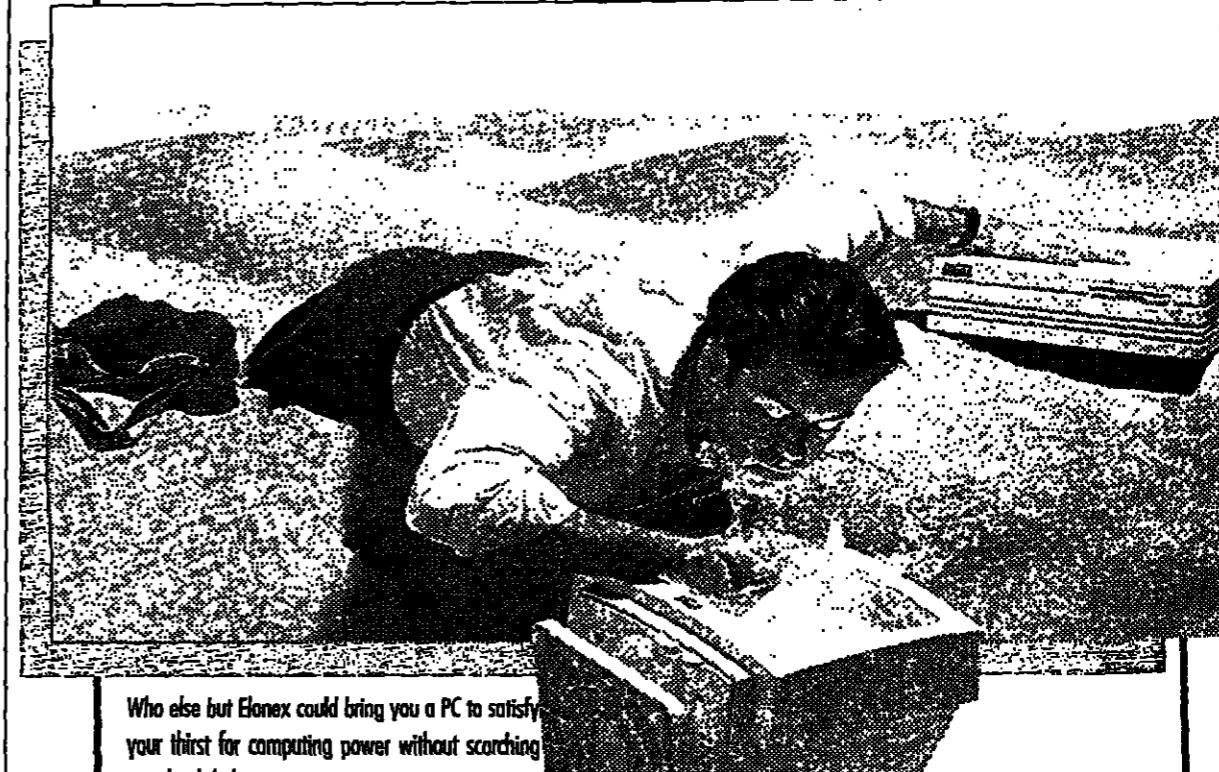
Consumers have not yet felt much benefit from government attempts to introduce greater competition in the industry, but the extent of brewing overcapacity is becoming increasingly apparent.

Last year Courage disposed of Ruddles and its Trowbridge brewery, but it had not yet resolved to closures.

At least after last November's £31bn rights issue, its parent is

in a better position to meet the cost of any surgery that proves necessary.

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INTERNATIONAL COMPANIES AND FINANCE

Dalgety lifted to £56.2m by rise in sales of snacks

By Jane Fuller in London

GROWTH in snacks for humans and feed for animals lay behind a 4.5 per cent rise in pre-tax profits to £56.2m (£79.8m) from £53.8m at Dalgety, the food and agriculture group, in the six months to December.

Trading profit advanced by 7 per cent to £61.5m on turnover of £2.1bn, compared with £1.95bn.

Progress in consumer foods and the agribusiness was partly offset by a decline in food ingredients.

Mr Maurice Warren, chairman, said: "Extra special results came out of the agricultural side."

That division's trading profit advanced by 23 per cent to £14.8m, on turnover of £51.7m. Sales volumes for cattle and sheep feed rose 6 per cent and raw material prices rises, following the pound's devaluation, had been passed on to customers.

Mr Richard Clothier, chief executive designate, said The Pig Improvement Company, which has more than doubled sales in four years, had done particularly well in the US. Attitudes had changed from "pigs are pigs" to an appreciation of the value of a good carcass.

Trading profits in consumer foods grew by 11 per cent to £30.8m on sales of £257m. Carts on the rise, Page 24.

Siemens energy unit sees 5% rise in profits

By Ariane Genillard in Duisburg

MR ADOLF Hüttl, chairman of KWU energy division of Germany's Siemens industrial group, expects profits to grow by 5 per cent for the current fiscal year, in spite of a drop in orders for the first quarter.

The group, which builds nuclear and traditional power plants, recorded sales of DM6.6bn (\$1.97bn) for the year to September 30, 1992, up 32 per cent from DM5.8bn the previous year. Orders reached DM8.6bn against DM8.8bn the year before.

Exports rose significantly over the previous year to DM3.8bn against DM2.7bn in 1991. Foreign orders accounted for 43 per cent of total orders compared with 34 per cent the year before.

The US share of orders increased to 22 per cent, from 9 per cent of the total figure.

In October, 1992, KWU operations in the US were regrouped under the Siemens Power Corporation.

Orders from Asia increased to 36 per cent of the total from 34 per cent. This was largely due to KWU's biggest contract which is a \$175m unfired combined cycles power plant in Nan Pu in Taiwan.

KWU is also building large power plants in India and Indonesia.

A third of KWU's sales come from its nuclear-related business and two-thirds from its production of conventional power plants. This nuclear share of the group has been steadily declining over the years.

Mr Hüttl also launched a bitter attack against the recent creation of a \$700m fund by the G-7 group to study ways to make nuclear power stations in the former communist bloc safer. He called the amount "negligible" and said billions of dollars were needed.

In Bonn, the environment ministry defended the plan, saying the money was only a first step which would allow studies to be conducted and high-risk nuclear power stations to be identified.

• Bull, the French computer group, saw sales fall by 8.7 per cent from FF133.45m (£5.95bn) in 1991 to FF120.15m last year. However the group did manage to improve its operating margins during the year.

Bull's operating losses,

which will be announced when its results come out in early March, are estimated to have fallen from last year's FF1.5bn to below FF1.1bn.

• CGIP, the French holding company, has a cash balance of FF700m and may sell its remaining stake in Valeo, the car parts group, this year, according to a company spokesman. Reuter reports from Paris. No other asset sales are planned.

YSL warns of sharp fall in net earnings

By Alice Rawsthorn

In Paris

YVES SAINT-LAURENT, the French fashion house embroiled in a political row over its recent £56.6m (\$640m) takeover by Elf-Sanofi, the pharmaceuticals group, yesterday warned of a sharp fall in net profits for 1992.

The news of YSL's poor performance should stoke the controversy over its recent sale. Opposition politicians have called for an official inquiry into the deal claiming that Elf, chaired by Mr Loïk le Floch-Prigent, a close friend of the President François Mitterrand, paid too much for YSL which is run by Mr Pierre Bergé. Another presidential ally.

YSL was badly affected last year by the slowdown in the global luxury goods market and by the impact of exchange rate changes after the September crisis when the French franc strengthened against other European currencies.

The group estimated that its operating profits fell by about 25 per cent in 1992 - to around FF1.34m from FF1.51m in 1991 - with net profits falling "at a faster rate".

YSL saw sales fall by 2 per cent to FF1.3bn during the year from FF1.36bn in 1991. The

couture division was worst affected with sales falling by 5.5 per cent to FF152.7m. Sales of perfume and beauty products fell 1 per cent to FF2.47bn.

Under the terms of the Elf deal, a complex share swap arrangement, the pharmaceuticals group will take control of YSL's perfume and cosmetic interests, but Mr Bergé will continue to run the fashion business together with Mr Saint-Laurent.

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Paribas banks on a clear break in the storm clouds

Alice Rawsthorn examines the tasks facing the bank's chairman

Rue d'Antin, in the banking district of Paris, is clouded by Paribas' troubles. The bank, still reeling from the shock of posting its first ever loss, in 1991, is licking its wounds after another bruising year during which the problems of the French economic slowdown were aggravated by the scandal over the discovery of FF1bn (£175m) of off-balance sheet dealings at its associate, Compagnie Française.

Mr André Lévy-Lang, the urbane investment banker who has chaired Paribas since 1990, faces the task of clearing away the debris from the Ciments Français debacle and completing the process of restructuring his company.

The US share of orders increased to 22 per cent, from 9 per cent of the total figure.

In October, 1992, KWU operations in the US were regrouped under the Siemens Power Corporation.

Orders from Asia increased to 36 per cent of the total from 34 per cent. This was largely due to KWU's biggest contract which is a \$175m unfired combined cycles power plant in Nan Pu in Taiwan.

KWU is also building large power plants in India and Indonesia.

A third of KWU's sales come from its nuclear-related business and two-thirds from its production of conventional power plants. This nuclear share of the group has been steadily declining over the years.

Paribas is now composed of four divisions:

• Banque Paribas, the investment bank which is one of the few French institutions to be a serious player in the international marketplace.

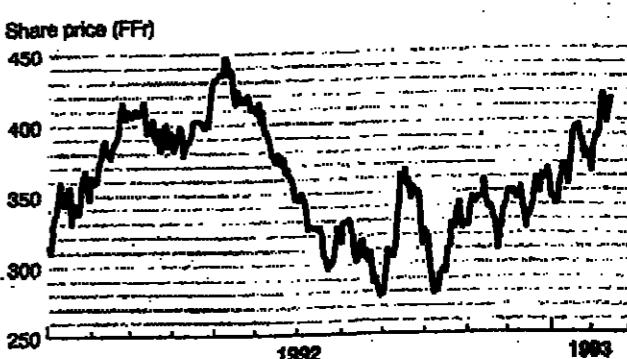
• Compagnie Bancaire, the specialised financing company with a strong presence in property.

• Crédit du Nord, the French retail banking network, and

• A portfolio of industrial investments including stakes in 200 companies.

Despite the scandal, Mr Lévy-Lang maintains that Ciments Français was still "a very profitable investment for us over the years". But the fiasco acts as an apt illustration of the pitfalls of Paribas' industrial structure and encouraging.

Paribas



Source: Datastream



André Lévy-Lang: completing the restructuring process

mercial property sector will remain fragile for a few more years.

Paribas is now concentrating on improving productivity mainly by pooling specific areas of activity such as cheque processing for the three banking businesses and custodial functions for Crédit du Nord and Banque Paribas.

The group is expected to increase profits this year, albeit slowly, with Morgan Stanley forecasting modest growth from FF1500m to FF1750m.

Like most French bankers he suspects that the market has stabilised, although the com-

pany

is

the

more

mundane

business

of

engineering

Paribas' recovery.

He is still committed to continuing to develop Paribas' industrial portfolio with further investments in the future.

He is also keen to return to the more mundane business of engineering Paribas' recovery.

Like most French bankers he

suspects that the market has stabilised, although the com-

panies

as a long term investor, generally without exerting managerial control.

Paribas is left in the acutely embarrassing position of having to repay FF1500m of the FF16bn received earlier last year for selling control of Ciments Français to Italian cement company Ciment Itali.

Mr Lévy-Lang has made some changes by pruning Paribas' portfolio of industrial investments and rationalising its retail banking operations outside France.

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GREEK EXTERNAL STERLING DEBT

Assorted Bonds of the 4% Loan of 1889
Assorted Bonds of the 5% Loan of 1890
Assorted Bonds of the 7% Loan of 1924

Assorted Bonds of the 6% Loan of 1928 - Stabilisation & Refugee

Hambros Bank announces on behalf of the Ministry of Finance of the Hellenic Republic that the sinking fund obligation of 1992 has been met by the drawing of Bonds as detailed below:

Assorted Bonds Drawn for Redemption
£20,100 nominal of the 4% 1889 Assorted Bonds have been drawn (represented by 1076 Bonds of £100 nominal and 225 Bonds of £500 nominal), £14,700 nominal of the 5% 1890 Assorted Bonds (represented by 537 Bonds of £100 nominal and 178 Bonds of £500 nominal), £10,200 nominal of the 7% 1924 Assorted Bonds (represented by 223 Bonds of £500 nominal), £99,000 nominal of the 6% 1928 Stabilisation & Refugee Loan (represented by 54 Bonds of £500 nominal and 72 Bonds of £100 nominal each).

Bonds should be presented with coupons attached as follows:-

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Holders are asked to note that interest will accrue on the 4% 5% and 6% Bonds up to and including the 16th March 1993 and 7% Bonds up to and including the 17th March 1993, as shown below.

Interest in respect of Bonds payable on 16th March 1993

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INTERNATIONAL COMPANY NEWS

Proventus buys 39.4% stake in leisure group

By Christopher Brown-Humes
in Stockholm

PROVENTUS, the Swedish investment group, has bought a 39.4 per cent stake in Armitos, one of the world's leading sport and leisure companies, for SKr730m (\$101m).

The acquisition for an average price of SKr65.50 per share makes Proventus the largest single shareholder in Armitos. The investment company has bought the stake of KF, the co-operative group, which with 25 per cent was previously Armitos' biggest shareholder, and has made further purchases in the market.

Armitos' brands include Puma, one of the world's leading suppliers of soccer footwear, Etouic, the second largest supplier of golf footwear in the US and Tretorn, the world's leading supplier of "pressureless" tennis balls. Other units cover angling equipment, gardening machines and bicycles.

Reduction in sales hits French builders

By Alice Rawsthorn in Paris

THE downturn in the French construction industry left a number of the country's largest building and building materials groups with reduced sales last year.

Lyonnaise des Eaux-Dunes, the utility group that has been plagued by problems at its Dunes construction subsidiary, mustered turnover of FFr89.15bn (\$16.63bn) last year, compared with FFr87.57bn in 1991, a fall in real terms.

Lyonnaise recently warned of a fall in net profits of between 60 per cent and 70 per cent from 1991's FFr1.17bn.

Lafarge Cappée, the world's largest building materials supplier, has also been affected by the problems of the construction sector.

It saw sales fall to

Mr Mikael Kamras, Proventus president, said the group intended to be an active shareholder in Armitos, and would seek board representation.

"We believe the group has a long-term possibility to be really profitable, despite the tough market conditions which have depressed the company's recent profitability," he said.

In 1991 Armitos, which is based in Helsingborg in southern Sweden, achieved SKr201m in income after financial items on turnover of SKr1.82bn.

In the first eight months of last year, income after financial items reached SKr1.85m on turnover of SKr3.61bn. More than three quarters of the group's turnover is outside Sweden, primarily in Europe and the US. The group's current market capitalisation is SKr1.95bn.

The purchase has halved Proventus' previous liquidity level of SKr1.5bn.

Stelco cuts losses to C\$4m in final term

By Robert Gibbons
in Montreal

STELCO, one of Canada's two biggest steelmakers, did better than expected in the final quarter of 1992, with shipments up 24 per cent to the best level in more than two years.

Prices stabilised and about 25 per cent of Stelco's output went to the US market.

The quarter's loss was C\$4m (\$US3.1m) or 10 cents a share against a loss of C\$38m or 51 cents a share a year earlier, on revenues of C\$549m against C\$500m.

The latest period included 50 cents a share in tax recoveries.

For all 1992, the net loss came to C\$127m or C\$1.75 a share against C\$138m or C\$2.05 a share in 1991.

Sales slipped to C\$2bn from C\$2.3bn.

Stelco generated positive cash flow in the fourth quarter and is expected to avoid any financial restructuring even though its balance sheet remains strained.

The company warned that in spite of better demand from the car and energy sectors and a recent run-up in the price of its stock, uncertainties remained - not least because of the US anti-dumping duties.

It may therefore not be able to maintain shipments to the US at present levels.

• Algoma Steel, the troubled Ontario-based company owned by Canada's other large steelmaker, Dofasco, lost C\$74m or C\$2.90 a share in the seven months ended December 31 on sales of C\$429m.

Algoma, which itself is Canada's third biggest steel producer, has been broadly restructured by Dofasco since it was acquired in 1987 from Canadian Pacific.

• Warburg Pincus, a C\$3bn investment management group, is putting C\$40m into SHL Systemhouse, the Ottawa-based computer systems integrator, by buying 4.5m SHL shares at C\$9 a share.

SHL will use the money to expand further in the US and Europe.

A senior executive at a leading US bank which provides

Report calls for accounting harmonisation

By Andrew Jack

THE ACCOUNTS of companies in continental Europe are becoming less conservative and more likely to flatter profits, according to a research report from NatWest Securities, the research and treasury arm of National Westminster Bank, UK clearer.

Based on an analysis of large European companies in Germany, France, Italy, Switzerland, Spain and the Netherlands, the research house calls for faster progress towards harmonisation of accounting practices and tighter rules.

It warns that until standards are more uniform, investors need to be

wary of differing accounting practices. "Profits are certainly widely understated where the tax authorities are more of a threat than equity markets," it says.

The blanket assumption that continental European accounts are conservative is becoming dangerous."

Among the practices NatWest highlights:

- Revaluation upwards of assets on the balance sheet, including Total, Olivetti and Philips.
- Depreciation, which is accelerated in Germany and Switzerland to shelter profits from the tax authorities.

• Capitalisation of intangible assets on the balance sheet, such as

interest costs by Sevillana, development costs by Euro Disney and the inclusion of trademarks by Pinault-Printemps.

• Goodwill written down to a substantially degree, such as at Alcatel, which allows it to be released from reserves into the profit and loss account in the future.

• Provisions and reserves, which can help smooth and adjust profits.

The report criticises the poor disclosure of German banks, and highlights high restructuring provisions at Phillips.

• Long-term contracts which can be treated in different ways which makes comparisons difficult.

• Joint ventures and associates, which can be treated in different ways and can delay the revaluation of profits.

• Off balance sheet finance such as leasing controlled "non-subsidiaries", used by companies such as Euro Disney.

• Foreign currency translation, which is applied in divergent ways.

• Extraordinary items, which are also defined in different ways in the different countries.

Ms Marina Tzamouranis, who co-ordinated the research, said the easier approaches to financial reporting were being driven by increased cross-border transactions and the growing importance of equity markets.

Recovery looks elusive for Norway's banks

Karen Fossli says the crisis which has engulfed the sector shows few signs of ending

The crisis which has engulfed Norway's commercial banks for five years shows few signs of abating.

The sector's annual profits reporting season, which begins today with Den norske Bank's results, will carry a familiar tale - record write-offs and high non-performing loans which could force fresh government rescue efforts.

Few analysts see any hope for recovery for between four and five years and it is not difficult to find those who believe the fall-out from the crisis will last the - not least because of the US anti-dumping duties.

The cost of the excessive expansion of the 1980s, which accompanied deregulation of the country's banking system, is non-performing loans estimated at Nkr20bn (\$2.8bn) and write-offs to date of Nkr60bn on the banks' property holdings.

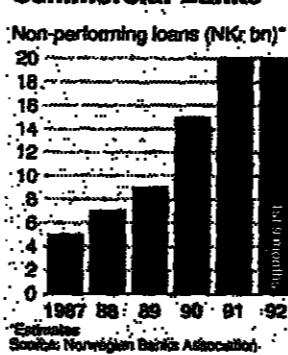
Mr Finn Hvidstandahl and Mr Borger Lenth, chief executives respectively of Den norske Bank and Christiania Bank, Norway's two biggest banks, believe further firm action is needed to reverse the trend. They are reorganising their corporate structures to separate the negative effects of non-performing loans and failing property values from healthy parts of their businesses. However, the state has already ruled out the possibility of taking on these bad loans.

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A senior executive at a leading US bank which provides

Norwegian Commercial Banks



as losses. Last November, the state-backed Bank Insurance Fund agreed to pump Nkr3bn into DnB, Christiania and Fokus Bank, the third biggest commercial bank. The association says combined credit losses last year probably fell to between Nkr15bn and Nkr18bn from 1991's record Nkr15bn.

The one bright spot is that the banks will show slightly improved operating results for 1992 but they seem set in the medium-term to remain saddled with non-performing assets until allowed to hive them off to separate entities to stop the drain on operating income.

The association estimates that property acquired by the banks last year due to defaults had a value of Nkr7.6bn, representing a loss of income of Nkr7.2bn.

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forecast of members' 1992 composite losses from Nkr1bn to between Nkr15bn and Nkr18bn and warned that some banks might also need state cash this year.

Norwegian state cash transfers to support the banks from collapse have totalled more than Nkr20bn in the last five years.

The banks' own insurance fund has also been emptied by injections of Nkr7.4bn into the sector, of which Nkr7.2bn has been written off

At the nine-month mark DnB posted a net loss of Nkr2.46bn and credit losses of Nkr3.29bn, while Christiania's net loss was Nkr7.5m with credit losses of Nkr1.86bn.

Mr Sigbjørn Johnsen, Norway's finance minister, says he is open to proposals from individual banks for restructuring which could allow the establishment of subsidiaries into which non-performing loans could be off-loaded.

DnB is considering establish-



Sigbjørn Johnsen, finance minister: Open to proposals

ing a holding company structure under which a so-called "good bank", comprising its healthy operations, would be established. A "project bank" would be created to hold non-performing loans, high-risk

"We have to try to clear out the attic in a way in which we can make sufficient write-downs on bad loans so that we can wind them up either through refinancing or recapitalising the companies which are having problems servicing loans," Mr Lentz said recently.

He insists Christiania's problems are no longer of an operational nature.

"As long as we can carry the costs of our non-performing loans, our first priority will be to recover as much as possible from such loans," he says.

But Norway's corporate sector is plagued by an inability to raise equity capital in a market which has been downturned by several years' weakness in the domestic economy and poor export earnings caused by feeble international economic growth.

Mr Hvidstandahl, Mr Lentz and the finance minister are cautiously optimistic about the prospects for the development of Norway's economy in 1993, but not one of the three is willing to predict when the banks can be reprivatised.

Christiania is fully state-owned and with last year's rescue action, the state owns more than 70 per cent of DnB's share capital.

"It is inconceivable to my mind that we could have private capital flowing into the banks in the near future. Not before a period of stable income could we think of going to the stock market to raise capital," Mr Lentz believes.

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PETROFINA

KEEPES TO ITS STRATEGIC COURSE

ENVIRONMENT

Unfavourable climate and persistent weakness of oil prices and the dollar.

FINANCIAL HIGHLIGHTS

	1992	1991
(in billion BEF)		
Petrofina's share of Group consolidated profit	4.6	16.3
Consolidated profit not including extraordinary items	7.9	15.8
Cash flow	3.2	48
Investments	4.2	54.9

STRATEGY

Industrial development and business realignment. Focus on the most promising projects.

OPERATING RESULTS

Upstream : 1992 profit in line with that of 1991. Oil production: 5.1 million tons. Sales of gas: 6.3 billion cubic metres. Confirmation of oil and gas discoveries in Italy, the UK, the Netherlands and Canada.

Downstream : Profit hurt by a sharp reduction in refining margins. Growth in sales of oil products.

Petrochemical : Growth in sales. Increase in capacity of naphtha cracker #3 at Antwerp and acquisition of a high-density polyethylene plant in the United States.

DIVIDEND

Payout halved to preserve the Group's financial balance and flexibility.

Proposed dividend of 280 BEF, or 310 BEF net of withholding tax.

1993 OUTLOOK

Increase in oil production as new fields begin production. Selective investment policy to be upheld (38 billion BEF earmarked). Reduction in costs and improvement of profitability.

PETROFINA IS KEEPING TO ITS STRATEGIC COURSE AND EMERGING AS ONE OF THE MOST EFFICIENT HYDROCARBON TRANSFORMERS IN EUROPE.

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of which the First Tranche is £

INTERNATIONAL COMPANIES AND FINANCE

Bank of Osaka plans to reduce payroll by 20%

By Robert Thomson in Tokyo

THIS BANK OF Osaka, a leading Japanese regional bank, yesterday announced plans to reduce its workforce by about 30 per cent over the next three years in an attempt to cope with a large bad-loan burden inherited from an affiliate.

The bank's difficulties are similar to those of other regional banks that rapidly expanded property lending during the late 1980s, and are now finding that they have growing problems with non-performing loans.

Speculative property development was particularly frenetic on the fringes of Osaka, leaving several banks, including Hyogo Bank, based in a neighbouring prefecture, with deep financial wounds.

Bank of Osaka's biggest problem has been the loose financial management at Daigin Finance, a so-called non-bank affiliate at which an estimated 40 per cent of the property loans are non-performing.

The bank said that the

restructuring, through which it hopes to cut expenses of about Y3bn (\$24.8m) a year, would enable it to make a "smooth rescue" of Daigin Finance.

In addition to reducing its 2,100 employees through retirement and reduced recruitment, the bank is to close or consolidate eight branches and cut executive salaries and bonuses for the year to the end of March.

Daigin has asked creditors not to call in loans extended to its affiliate non-bank financial institution Hanshin Sogo Finance, Reuter reports from Tokyo.

Hanshin is asking about 30 financial institutions – including Sakura Bank, Industrial Bank of Japan and Long-Term Credit Bank of Japan – to maintain their loans outstanding to Hanshin Sogo over the next five years or so in order to help it improve asset quality.

The bank will also increase its loans to Hanshin Sogo to Y10bn from the current Y8bn, and cut the interest rate on the loans to zero, it said.

Ube takes stake in BP chemicals subsidiary

By Robert Thomson in Tokyo and Paul Abrahams

UBE INDUSTRIES, the leading Japanese producer of materials for the nylon industry, is to acquire 30 per cent of Proquimil, a Spanish chemicals subsidiary of British Petroleum. Terms of the deal, an unusual move by a Japanese company, were not disclosed.

Proquimil, which manufactures caprolactam, a raw material for nylon, has an annual turnover of about \$80m a year. BP acquired it as part of its purchase of Petromed, Spain's third largest oil refiner and retailer, in 1981. The plant, capable of manufacturing about 54,000 tonnes of caprolactam a year, was kept with BP's oil division rather than being moved to BP Chemicals.

Ube said the deal will include the transfer of its technology to the Spanish company to upgrade the production of caprolactam. The Japanese group is one of the world leaders in caprolactam manufacture. The plant employs about 300 people.

As with most other Japanese chemicals companies, Ube's sales have fallen in tandem with the slowing of the economy, and it is expected to report a pre-tax loss of about Y5bn (\$46m) for the year ending in March, a sharp turnaround from a profit Y12.7bn last year.

Ube is also a leading producer of cement and has an extensive machinery division, but has been hurt by rapid expansion during the late 1980s, and is now restructuring its operations. It has already stopped production of some building materials.

The difficult domestic market conditions have encouraged the company, for which exports account for 19 per cent of sales, to broaden its international base. Ube expects the purchase of the stake in Proquimil will enable it to secure supplies of caprolactam for the still growing Asian market without the need for costly capital investment in Japan.

Asian chemical plant for Eastman Kodak

EASTMAN Chemicals International (ECI), a subsidiary of Eastman Kodak, the US maker of consumer photographic products, plans to build a chemicals manufacturing plant in Asia by 1995 and invest in several more, Reuter reports from Singapore.

Mr Ernest Deavenport, ECI president, told a conference in Singapore that his company had so far announced a polyethylene terephthalate glycol (PETG) plant and this was the first of a planned series of investments in the Asia Pacific region.

"Our vision for the Asia Pacific region is to have a very substantial sales presence here

and as a result of that have a very substantial manufacturing presence," he said.

"For every dollar of sales, we have a dollar of investment, and we plan to grow our sales in this region from 10 to 15 per cent of a total of US\$4bn, to the neighbourhood of 20 per cent or more of a much larger company," he said.

ECI's first Asia plant would require between US\$40m and US\$100m in investment, depending on projected annual PETG output of 30,000 to 80,000 tonnes. The size and location of the plant would be decided by August. Possible locations included Singapore, Indonesia, Thailand and Malaysia.

Eastman Kodak said lower earnings from its fertilisers and chemical operations were partly due to reduced margins,

partly due to the payment of some dividends.

Foster's Brewing advances 126%

By Kevin Brown in Sydney

FOSTER'S Brewing, the Australian beer, pastoral and finance group, yesterday announced a 126 per cent increase in net profit to A\$173m (US\$116m) for the six months ended December 1992.

The group said the "solid performance" marked the beginning of a period of consolidation following its four-year restructuring programme, which culminated in a net loss of A\$81m in the year ended last June.

However, the improvement in net profit was struck after an abnormal profit of A\$18m, against an abnormal loss of

A\$91m in the comparable period a year ago.

The increase in net profit also masked a 15 per cent fall in pre-tax profit to A\$157m, caused mainly by a 9 per cent fall in the contribution from the core brewing operations.

The group cut the interim dividend from 3 cents to 2.75 cents, unfranked, but the board said it was confident that the second-half dividend could be increased to 3.25 cents, of which 2.5 cents would be franked.

This would enable the group to achieve the directors' dividend forecast in the prospectus for last year's A\$18m rights issue, which helped reduce debt

from A\$4.1bn to A\$2.8bn.

Mr Ted Kunkel, chief executive, said the board was confident that provisions made last year were adequate, despite the "tough" outlook for the group's loss-making finance business, which it is trying to sell.

He said Foster's would continue its efforts to refocus on its core brewing activities – Carlton United in Australia, Courage in the UK, and 40 per cent of Molson Breweries in Canada.

"The general outlook in our three main markets... is still uncertain at best, but Foster's has in place the operational structure necessary for a tough, competitive

environment," he added.

At the operating level, Carlton reported a 9 per cent cut in profit to A\$101m; Courage was down 11 per cent to A\$131m after a A\$18m contribution to the Courage Fund; and Molson's contribution fell by 6 per cent to A\$70m.

The group said sales volumes fell by 4.4 per cent in Australia, 5 per cent in the UK and 3.7 per cent in Canada. Overall, sales fell by 3 per cent to A\$5.1bn.

However, the Elders subsidiary, which consists of the group's residual agribusiness operations, reported an "outstanding" profit of A\$5.1m following a series of losses. See Lex

Earnings at Impala Platinum down 25%

By Philip Gawith in Johannesburg

IMPALA Platinum, the world's second largest producer, saw earnings tumble by 25 per cent in the six months ended December, as weak prices negated improved production.

Income from platinum mining fell 38 per cent to R137.6m (\$4.2m) and net attributable earnings fell to R53.8m from R124.7m. The dividend is being cut from 55 cents a

share to 45 cents.

Tax was lower but income from associates fell 66 per cent, with both Western and Eastern Platinum not paying a dividend. Earnings per share fell by 25 per cent to 15 cents.

Impala seems to have overcome recent production and industrial relations problems.

Mr Michael McMahon, managing director, said: "We think we have fixed everything that is fixable at Impala."

A 6 per cent increase in recoveries from the refinery contributed to Impala lifting refined platinum production by 46 per cent to 558,000 ounces. Total operating costs of producing an ounce of platinum fell by 22.5 per cent to R1,548 per ounce compared to the same period in 1991.

Although platinum sales rose by 16 per cent from 1991, and rhodium sales by 33 per cent, soft prices saw revenue per ounce of platinum sold decline by nearly 18 per cent.

Toshiba to sell Sun Microsystems computer clone

Toshiba of Japan plans to sell a new UNIX-based computer produced on an original equipment manufacturing basis by Sun Microsystems of the US, AP-DJ reports from Tokyo.

The new model is to be based on Sun's SPARCcenter 2000. Toshiba expects to sell 2,000 units over the next three years.

Wesfarmers predicts profits improvement

COMPANY NEWS IN BRIEF

but mainly due to the late 1992 harvest. Most fertiliser sales occur in the second half of the fiscal year.

It said its rural trading operations achieved a strong earnings improvement, but the insurance operation was adversely affected by significant losses from hail damage to crops throughout Australia.

Wesfarmers said dairy, transport and retail activities all achieved improved results over the six months.

• Placer Pacific, the Australian gold mining group 76 per cent owned by Placer Dome of Canada, increased after-tax profits by 11 per cent to A\$74.9m (US\$50.2m) in 1992 on turnover of 5 per cent higher at A\$607m.

The company is paying a dividend of 3.5 cents a share, having omitted the payment a year ago.

Placer Pacific said the higher profits stemmed from increased sales volumes from higher gold production and lower costs, partly offset by lower metal prices.

• Westfield Holdings, the Australian shopping-centre developer and manager, staged an 11 per cent rise to A\$15.6m (US\$10.4m) in after-tax profits for the six months ended December 1992.

• SKF, the Swedish bearings maker, plans to invest some

The dividend is going up from 5.25 cents a share to 5.75 cents. Westfield said it expected the increase in dividend will be "at least maintained" for the final payment.

Westfield noted that three new shopping centres under its management opened in the period, while it was also appointed developer/manager of another. The total number of centres now under the company's management is 22, with more than 1.1m sq metres of space to let and 3,750 tenants.

• UDL Holdings of Hong Kong has completed a HK\$142.6m (US\$18.4m) share placement, AP-DJ reports from Hong Kong.

The private placement with institutional and private investors in New York, London and Hong Kong, involved 92m shares at a price of HK\$1.50 per share. It represents 19.1 per cent of the capital of UDL, a marine and civil engineering group.

Amoy Properties is launching a three-year multi-currency loan facility worth HK\$1bn through its unit, Amoy Treasury Ltd, bankers said. The issue, which has been mandated to Barclays Bank and Deutsche Bank Hongkong.

• Toshiba to sell Sun Microsystems computer clone

Toshiba of Japan plans to sell a new UNIX-based computer produced on an original equipment manufacturing basis by Sun Microsystems of the US, AP-DJ reports from Tokyo.

The new model is to be based on Sun's SPARCcenter 2000. Toshiba expects to sell 2,000 units over the next three years.

FT GUIDE TO WORLD CURRENCIES

The table below gives the latest available rates of exchange (rounded) against four key currencies on Monday, February 15, 1993. In some cases the rate is nominal. Market rates are the average of buying and selling rates except where they are shown to be otherwise. In some cases market rates have been calculated from those of foreign currencies to which they are tied.

COUNTRY	£ STG	US \$	D-MARK	YEN (X 100)	COUNTRY	£ STG	US \$	D-MARK	YEN (X 100)	COUNTRY	£ STG	US \$	D-MARK	YEN (X 100)
Afghanistan (Afghan)	99.25	69.929	42.1891	57.9717	Gambia (Dakar)	12.3425	8.7039	5.2464	7.1956	Pakistan (Pak. Rupee)	34.37	25.6498	15.4601	21.2068
Albania (Leke)	32.207	105.925	66.0233	90.5455	Germany (D-Mark)	1.3525	1.6299	1	1.3717	Paraguay (Balbo)	1.4180	1	0.6207	0.8268
Algeria (Dinar)	22.7129	17.729	1.0505	18.7795	Greece (Athens)	79.02	55.252	334.30	46.425	Peru (Nuevo Sol)	23.51	1.77	1.0659	1.3454
Andorra (Fr. Fr.)	7.9500	1.3000	3.8615	6.5384	Greece (Athens)	314.07	221.468	131.505	183.131	Peru (Nuevo Sol)	1.4655	1	0.6207	0.8268
Angola (Cape St.)	106.718	76.821	4.5943	63.0776	Greenland (Danish Krona)	9.0150	6.3575	2.052	2.2225	Philippines (Peso)	35.00	24.6228	14.3777	20.5133
Antigua & Barbuda (Pound)	1.4125	1.6205	2.2229	1.6220	Guadalupe (Local Fr.)	7.9550	5.61	3.3815	4.4384	Pitcairn (Is. Pound)	2.7618	2.9476	1.1739	1.4103
Argentina (Peso)	1.4125	0.6205	0.6205	0.6205	Guatemala (Local Fr.)	7.9550	5.61	3.3815	4.4384	Poland (Zlote)	2.5594	1.6427	1.1427	1.3882
Aruba (Guilder)	1.4125	0.6205	0.6205	0.6205	Honduras (Lempira)	1.4120	1.0472	0.6207	0.8268	Portugal (Escudo)	214.55	151.305	91.3069	125.102
Australia (Australian \$)	2.0915	1.4749	0.899	1.2192	Guinea (Fr.)	5.3280	4.8055	4.8055	5.3280	Puerto Rico (Dollar)	1.50	1.494	3.4953	2.1132
Austria (Schilling)	151.30	1.0819	0.9419	1.1070	Greece (Pound)	114.495	80.855	487.545	667.776	Romania (Leu)	1.4949	3.4953	1.2052	1.0057
Azerbaijan (Manat)	1.4125	1.6205	2.2229	1.6220	Greece (Pound)	700.00	49							

Lorraine
Lorraine
Plants
down

Dear Shareholder,

Lonrho's recent Rights Issue was targeted to raise a guaranteed £86 million of direct investment into your Company. The Rights Issue, at 85 pence a share, was 13 pence above the market price.

Through the Rights Issue your Board has been able to secure a new Joint Chief Executive who could not be better qualified to take Lonrho into a new era of growth. We all welcome Mr Dieter Bock to the Board, both as an outstanding businessman in his private companies and now as a substantial investor in Lonrho.

Three further appointments to the Board have been made from within the Lonrho Group of 700 companies. John Hewlett is in charge of new agricultural developments, other than sugar, and intends to take Lonrho's experience of large-scale commercial ventures also into Eastern Europe.



The London Metropole Hotel.

Sam Jonah has been responsible for the renaissance of the world-famous Ashanti gold mines, which in the next two and a half years will exceed the million ounces per year mark. Nicholas Morrell directs Lonrho's printing and publishing operations and is responsible for the Company's trading activities with Nigeria.

The Rights Issue, together with the disposal of V-A-G (United Kingdom), has enabled the Group to reduce borrowings by a further £236 million and gearing is down from the 70% reported in 1991 to 42%**.

The past year has been the most difficult in your Company's financial history.



Western Platinum - No. 4 shaft concentrator and headgear.

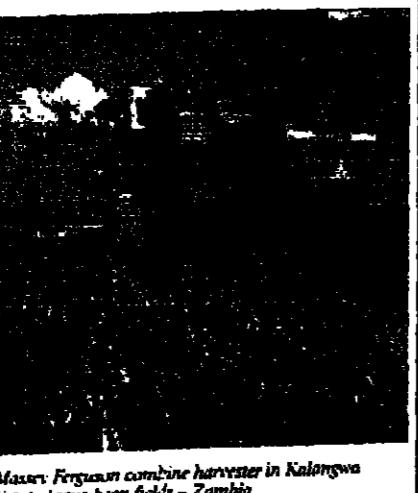
Falling precious metal prices have been of the greatest concern, since your Company is a major producer of gold and platinum group metals. Economy and efficiency at the mines are always improving, but an increase in world demand is what we need.

The depressed world economy has hurt many of Lonrho's businesses despite the diversification of the Company. It was particularly sad that during a difficult year the agricultural division, such a constant contributor to profits, met with the worst drought in living memory in Southern and Central Africa. The Sugar division, however, was able to make record profits.

We sought as a Board to find practical and positive responses to the sharp downturn in income. As I wrote to you in the Rights Issue circular a short while ago, signature businesses will remain within the Group, and asset sales will reduce borrowings until they reach a level which benefits shareholders.

In the financial year under review, disposals of non-core businesses showed a profit of £130 million.

Lower United Kingdom interest rates on reduced borrowings will be beneficial during 1993.



result that capital expenditure in 1993 will fall substantially.
Finally I should like, on behalf of the Board, to thank all the very many people who work for Lonrho for their hard work and initiative during the past year. We'll be doing better next year, thanks to them.

Yours sincerely,
Tim Rowland

The following text is taken from the Review of Operations for the year ended 30 September 1992:

MINING & REFINING

Gold production at Ashanti was a record 654,000 ounces in 1992 and the company remains on target to produce one million ounces by 1995-96. Despite depressed gold prices the company achieved record billion revenues of US\$240 million and produced at an operating cost of US\$175 per ounce.

Current expansion plans are expected to place Ashanti Goldfields amongst the world's top five producer of gold. The US\$140 million funding for this US\$300 million project was completed by Ashanti with the LRC in December 1992, and the remaining US\$60 million will be obtained from internal revenue generation.

The Group's three platinum mines produced 691,000 ounces of platinum group metals in 1992, almost double the level in 1989. The major capital expansion programme is rapidly coming to an end. The three platinum mines now have a combined milling capacity of almost 8 million tonnes a year and it is planned to achieve this throughput level towards the end of 1993.



AGRICULTURE

Lonrho is the largest commercial food producer in Africa where the Group's sugar activities reported record profits in 1992, with increased contributions from all countries compared to 1991. Production

Dangriga Sugar Factory - Malawi.

Your Company was directly involved in the peace settlement.

Bee production in Malawi was the lowest for a number of years.

Despite the serious drought in Zambia, Kalongwa Estates achieved good profitability

Dangriga Sugar Factory - Malawi.



LONRHO
Lonrho Plc, Cheapside House, 138 Cheapside, London, EC2V 6BL

Lonrho's plans for the future are well laid

The Rights Issue raised £86 million

R W Rowland, Joint Chief Executive



Southampton Princess - Bermuda.

Shareholders, especially long-term holders, will have been sorry to see Lonrho drop out of the 'FOOTsie' London Stock Market Index during the year, but I expect we will be in a position to return before long.

While taking up the many excellent opportunities which we have in Europe, Lonrho intends to continue the Group's presence as the largest British investor in Africa, where we have been successful and happy. Our operations in Africa are well managed and still expanding at some pace. Democratic governments are likely to encourage trade rather than pursue the nationalising and parastatal ideas of the past.

Several countries have been able to relax Foreign Exchange restrictions with the support of the International Monetary Fund, and the resulting freer movement of currency will benefit Lonrho Plc and local Lonrho subsidiaries in Africa.

The Group's mines and hotels have been the principal objects of capital expenditure during the past five years. Your Board believes we have not seen the full potential of these assets. The major programmes are complete, with the

Assuming no further expansion, it is envisaged that platinum group metal production will continue increasing, finally stabilising at over 900,000 ounces a year.

In Zimbabwe gold production was at an all-time high at over 169,000 ounces.

The Group's coal mines have increased the average price received for coal by upgrading the quality, which is record production.

Hondo Oil & Gas sold off its United States oil and gas operating properties in 1992 and will now focus on the exploration and development of the Opon gas structure in the Middle Magdalena Field in Colombia.

was 4% up to nearly half a million tonnes and average prices attained have also increased. The expansion of the Scomra estates and milling capacity in Malawi will be completed during 1993.

In Kenya ample crop yields were the highest ever recorded. The export base of Farmers Choice, the meat processing company, was expanded to include Malawi, Mauritius, Uganda and Tanzania, in addition to the United Arab Emirates.

Lonrho in Mozambique incurred losses in 1992 as a result of the drought and exceptionally low cotton prices. Lonrho will benefit substantially in 1993 from the declaration of peace and the restructuring of its operations.

and cotton exports were a major foreign exchange generator.

As a result of the drought, returns from the ranching operations in Zimbabwe were poor and crop yields were lower but the timber operations held up well.

HOTELS

As a result of the issue of shares in the Metropole Group to Lafco in March 1992, £177.5 million was raised which was mainly used to repay borrowings.

Although trading profits at the Metropole Hotel Group were down for the year as a whole, the second half of the year was much improved.

The London Metropole extension opened in November 1991 and performed well in the first year of trading. As a result of the addition of the large new conference facilities, the hotel has hosted a number of major conferences for blue chip companies and is firmly established as a prime conference hotel.

Princess Hotels experienced a difficult year with the United States remaining in economic recession. Costs continue to be tightly controlled and Princess and Princess are well placed to take advantage of any upturn in the markets.



Mercedes-Benz trucks distributed by Star Commercial Motors in Zambia.

cycles and increased its market share to 42%. Sales of Yamaha outboard engines and fibreglass boats, which are produced locally, again increased in volume.

Viretex Paints in Zambia produced excellent results despite a limited supply of raw materials.

In Zambia, W. Docker manufactured and sold buses and trucks during the year and was concerned by controls on imports in the truck market from overseas aid programmes.

Petroz Line, the 50% held joint venture with the Zimbabwe Government, commenced construction of an oil pipeline between Fenzla and Harare being an extension of the 198 mile pipeline from Belm. The laying of pipe underground is already nearly complete and work is progressing on oil terminals at both ends of the pipeline.

TEXTILES

Despite the difficult trading conditions Lonrho Textiles increased sales through its Brentford shops and the mail order trade, while demand from third parties for piece goods declined, very much in line with consumer activity.

In its Retail division, Brentford, with over 150 stores, has developed a chain of successful Factory shops aiming at the discount sector of the market. The Accord Shops have



New Seme oxide plant - Ashanti Gold Mine, Ghana.

increased the number of outlets and broadened their store based outlets.

The

David Whitehead Group increased sales from its industrial and domestic manufacturing divisions despite depressed United Kingdom and European markets.

The Group's textile operations in Malawi were affected by both the drought and the liberalisation of imports.

In Zimbabwe David Whitehead's operations were also severely restricted by the drought



Jack Barclay, Rolls-Royce and Bentley distributor - London.

In its first full year of trading the new 104 room Labadi Beach Hotel in Ghana has traded well and in Mozambique the Hotel Cardoso has achieved an excellent profit contribution.

The Merville Beach Hotel, Mauritius, has made a rapid recovery from the Gulf War period with occupancy and profitability up significantly.

MOTOR DISTRIBUTION

The sale of V-A-G (United Kingdom) for approximately £124 million was announced in December 1992.

The Dutton-Forsyth Motor Group has been restructured under new aggressive management. The relaxation on multi-franchising has made it possible to take on additional franchises such as Nissan and Citroen in three locations.

Jack Barclay has maintained its position as No 1 Rolls-Royce and Bentley distributor and was profitable, albeit at a reduced level compared to previous years.

Lonrho is the largest motor distributor in Africa with agencies for Mercedes-Benz, Toyota, Peugeot, Audi, Volkswagen, Mitsubishi, Nissan, Fiat, Massey Ferguson, Rover Group, Renault, General Motors, Yamaha and other manufacturers.

Despite a significant reduction in the number of vehicles sold in Kenya, the Motor Mart Group maintained its position as the largest motor vehicle and agricultural equipment supplier in Kenya.

PRINTING & PUBLISHING

George Outram & Company and Scottish & Universal Newspapers were sold during the year at substantial premiums.

Harrison & Sons, the high security printer, has made further progress in developing its position as one of the world's leading printers of currency notes in the year. The company had a successful year in many of its established product groups, the most notable achievement of which was the renewal of the contract with the British Post Office.

A highly successful innovation at Harrison's has been the development of its sophisticated security registration systems, primarily designed for use with the new generation of passports and identity cards.

The Observer has improved its trading performance in the highly competitive Sunday quality market.

ENGINEERING

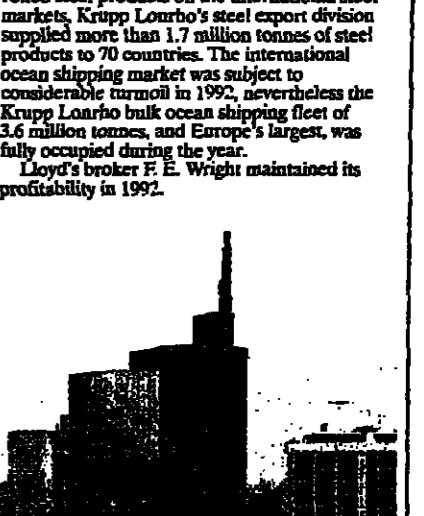
The loss-making Firststeel Group was sold to its management in 1992, although Sheer Pride, the office furniture manufacturer, was retained.

Yamaha Manufacturing, part of John Holt Plc in Nigeria, is the distributor of Yamaha motor

INTERNATIONAL TRADE & GENERAL

Despite the general stagnation of demand for rolled steel products on the international steel markets, Krupp Lonrho's steel export division supplied more than 1.7 million tonnes of steel products to 70 countries. The international ocean shipping market was subject to considerable turmoil in 1992, nevertheless, the Krupp Lonrho bulk ocean shipping fleet of 3.6 million tonnes, and Europe's largest, was fully occupied during the year.

Lloyd's broker P. E. Wright maintained its profitability in 1992.



Lonrho CIS has expanded its operations in the Commonwealth of Independent States.

Baumann Hinde, the Group's cotton merchant, reported good profits on an increased turnover, despite the global textiles recession.

Balfour Williamson increased profits and strengthened its procurement operations especially in Eastern Europe and Africa.

Notwithstanding the continuing severe recession in the construction industry the Sedley-Turiff Holdings Group produced a satisfactory profit.

The text is taken from the Chief Executive's Statement and Review of Operations contained in the Report and Accounts for the year ended 30 September, 1992 which will be published in early March.

Copies will be available from the Secretary, Lonrho Plc, Cheapside House, 138 Cheapside, London, EC2V 6BL.

The eighty-fourth Annual General Meeting of Lonrho Plc will be held at The Barbican Hall, Barbican Centre, Silk Street, London, EC2 on Friday, 2nd April, 1993 at 11.00 a.m.

INTERNATIONAL CAPITAL MARKETS

Long-dated gilts continue Friday's rally

By Sara Webb

LONG-DATED UK government bonds ended about a quarter of a point higher, continuing the rally seen on Friday after the release of better-than-expected inflation figures.

The drop in the headline inflation rate to 1.7 per cent in January, from 2.6 per cent in December, prompted a surge in gilt prices on Friday. Long-dated issues continued to climb yesterday, and outperformed short-dated gilts, resulting in a

GOVERNMENT BONDS

further flattening of the yield curve. Four gilt taps amounting to £800m, which were announced by the Bank of England on Friday afternoon, were sold out yesterday.

The 8½ per cent gilt due 2017 rose 4 to 101.1, to yield 8.645 per cent against 8.676 per cent. Short-dated gilts ended lower or unchanged, while the little gilt futures contract ended the day unchanged at 102.23, having been as high as 102.28.

ITALIAN government bonds picked up as political tensions eased and dealers covered their

FT FIXED INTEREST INDICES						
Feb 15	Feb 12	Feb 11	Feb 10	Feb 9	Year High *	Low *
CreditSoc(UK) 98.85	98.72	94.95	95.05	95.03	98.26	95.95
Fleet Interest 111.82	111.18	110.58	110.85	110.83	111.23	111.92
Basis 102 Government Securities 15/10/26: Freed Interest 1928						
* for 1982/83 Government Securities: High since compilation: 127.40 (M/1/25), low 93.53 (M/1/73)						
Fleet Interest high since compilation: 110.25/26 (M/1/25), low 90.53 (M/1/73)						
Interest rates indicated by the Bank of England						
** SE Index: Indices rebased 1974						

GILT EDGED ACTIVITY

Index* Feb 15 Feb 12 Feb 11 Feb 10 Feb 9 Feb 8

Gilt Edged Required 158.2 136.5 141.8 161.0 162.3

5-day average 152.0 149.7 155.8 160.9 169.8

* SE Activity Indices rebased 1974

short positions. Bond prices closed off the highs of the day on profit-taking.

Hopes that yesterday's auction of three- and five-year bonds would be well-supported also helped to buoy the market, dealers said, although they pointed out that most of the demand for the £6,000bn of paper was expected to come from domestic rather than overseas investors.

On Friday, the March BTP contract overcame resistance at 96.50 to end the day at 96.64, compared with Friday's close of 96.35.

■ THE 30-year Dutch government bond outperformed other issues as public trading in the stripped bond began yesterday.

The agency for the ministry of finance announced a new

market in stripped 30-year bonds - where interest and principal are separated to create zero coupon bonds - earlier this month. The 30-year bond ended 35 basis points higher at 104.95 on its first day's trade to yield 7.10 per cent.

The ministry of finance agency said it had allotted £1.8bn of its 7.5 per cent bond due 2023 for stripping, out of a total of £14.5bn.

■ ELSEWHERE in Europe, trading was lacklustre. German government bond prices moved in a narrow range as market participants awaited the release of the January M3 data, as well as this week's repo and the Bundesbank council meeting on Thursday. With the US markets closed for

a national holiday, dealers said volumes in the European markets were relatively low.

■ JAPANESE government bonds closed weaker, as investors took profits after last week's strong rally in the cash and futures markets.

The June futures contract opened at 109.61 and traded down to a low of 109.48 before closing at 109.50. The benchmark No 145 JGB opened with

a yield of 4.205 per cent, corresponding to the high price of the day, and closed at 4.22 per cent. Dealers noted some bond buying by the Bank of Japan, but said the market had edged lower on profit-taking.

■ WITH effect from today, the government bond table will include the Treasury 7½ per cent gilt due 1998, instead of the Conversion 10 per cent bond due 1996.

The June futures contract

BENCHMARK GOVERNMENT BONDS

Coupon Bid Date Price Change Yield Week Ago Month Ago

AUSTRALIA 10.000 10/02 103.7881 + 0.410 6.45 8.76 8.85

BELGIUM 8.750 05/02 104.9500 + 0.040 7.74 7.83 7.51

CANADA * 7.250 05/03 97.5000 + 0.700 7.63 7.88 7.95

DENMARK 8.000 05/03 95.1000 + 0.020 8.76 8.75 8.44

FRANCE BTAN OAT 8.500 03/07 101.9426 - 0.138 7.91 7.62 7.75

8.500 11/02 104.3000 - 0.030 7.94 7.74 7.74

GERMANY 8.000 07/02 106.4000 - 0.020 7.04 7.07 7.08

ITALY 12.000 05/02 98.6190 + 0.203 13.021 12.91 13.42

JAPAN No 118 4.800 06/02 103.1711 - 0.005 4.04 4.09 4.23

No 145 5.500 03/02 103.3759 - 0.007 4.22 4.30 4.36

NETHERLANDS 8.250 03/02 103.8000 + 0.030 6.92 6.98 7.10

SPAIN 10.000 06/02 93.4500 - 0.025 11.15 12.24 12.07

UK GILTS 7.250 03/06 102.08 - 1.02 8.71 8.74 8.75

9.750 11/02 + 1.02 7.92 8.05 8.41

9.000 10/01 103.81 - 0.32 8.39 8.55 8.83

US TREASURY * 6.275 06/02 98.28 + 7.72 6.40 6.33 6.59

7.825 11/02 104.12 - 7.26 7.17 7.35

ECU (French Govt) 8.500 03/02 102.4250 + 0.070 8.12 8.07 8.22

Yields: Local market standard

* Gross annual yield including withholding tax at 12.5 per cent payable by non-residents. Prices: US, £ in 2ndns, others in decimal

Technical Data/ATLAS Price Sources

IMI raises \$200m in seven-year loan deal

By Tracy Corrigan

ISTITUTO Mobiliare Italiano (IMI), the Italian financial group, is raising a \$200m seven-year loan, the first substantial deal for an Italian state-controlled borrower since Enim, the state industrial holding group, went into liquidation last July.

Bankers said the deal was a key test of sentiment towards Italian borrowers, which until recently have been virtually barred from the syndicated loans market, as a result of the Enim debacle.

A recent flurry of deals consisted mainly of small transactions for financial institutions: Mediocredito Lombardo, Istituto Nazionale per il Credito Edilizio e Monte dei Paschi di Siena were among those that have recently tapped the market.

With effect from today, the government bond table will include the Treasury 7½ per cent gilt due 1998, instead of the Conversion 10 per cent bond due 1996.

Because they are constrained to match the maturity of their borrowings to their assets, Italian financial institutions face heavy medium-term financing needs, which are divided between the domestic bond market, the international bond market and the syndicated loans market.

Italian and foreign banks are still owed £9,500bn (£6.1bn) following Enim's collapse. After initially proposing to repay the loans using bonds with below-market interest rates, the Treasury bowed to pressure from the banks and agreed to full repayment, which creditor banks are hoping to start to receive towards the end of April.

Nevertheless, some banks remain ill-disposed towards lending to Italian state borrowers.

However, IMI does not appear to be paying punitive rates. It will pay interest of 0.35 point over the six-month London interbank offered rate for the first five years, rising to ¾ point over Libor.

Repayment will be in 11 monthly instalments after an initial two-year grace period. The commitment fee is 1½ basis points.

The deal, arranged by ABN-Amro, is fully underwritten.

Bank of England faces pressure for auction timetable

By Sara Webb

THE BANK OF ENGLAND continues to face pressure to set an official calendar for its auctions of UK government bonds, as investors press for a predictable timetable similar to those in the US and France, according to the Bank of England's Quarterly Bulletin*.

Bankers said the deal was a key test of sentiment towards Italian borrowers, which until recently have been virtually barred from the syndicated loans market.

The Bank held five gilt auctions in 1992 for a combined amount of £12bn (nominal), representing just under 40 per cent of the total stock issued.

The total nominal value of gilt-edged stock outstanding rose from £122bn at the end of 1991 to £144.1bn at the end of 1992. This exceeds the previous peak of £141bn in March 1986.

The Bank noted that its survey of around 70 investing institutions, both domestic and overseas, indicated that while most are satisfied with the way in which the gilt market operates, some were keen that "the authorities should move from the current discretionary auction timetable to a pre-announced auction calendar".

However, the Bank argues there is an "advantage to both the authorities and the market as a whole in retaining an element of flexibility in the execution of the funding programme, particularly with regard to tap sales as a supplement to the auction programme".

It says the current arrangement allows it to respond to market conditions. For example, immediately after the Conservative victory in the April general election, demand for gilts was very strong and the Bank sold an estimated £3bn of stock through the night and the following day.

The bulletin points to "an encouraging degree of satisfaction among the investor community with the gilt market-making service provided by the GEMMs" (gilt-edged market-makers), and says that the approach to funding received broad support from investors.

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The Bank held five gilt auctions in 1992 for a combined amount of £12bn (nominal), representing just under 40 per cent of the total stock issued.

The total nominal value of gilt-edged stock outstanding rose from £122bn at the end of 1991 to £144.1bn at the end of 1992. This exceeds the previous peak of £141bn in March 1986.

The Bank noted that its survey of around 70 investing institutions, both domestic and overseas, indicated that while most are satisfied with the way in which the gilt market operates, some were keen that "the authorities should move from the current discretionary auction timetable to a pre-announced auction calendar".

However, the Bank argues there is an "advantage to both the authorities and the market as a whole in retaining an element of flexibility in the execution of the funding programme, particularly with regard to tap sales as a supplement to the auction programme".

It says the current arrangement allows it to respond to market conditions. For example, immediately after the Conservative victory in the April general election, demand for gilts was very strong and the Bank sold an estimated £3bn of stock through the night and the following day.

The bulletin points to "an encouraging degree of satisfaction among the investor community with the gilt market-making service provided by the GEMMs" (gilt-edged market-makers), and says that the approach to funding received broad support from investors.

World Bank adds to stream of Canadian dollar issues

By Richard Waters

INTERNATIONAL demand for Canadian dollar bonds remained strong yesterday as the World Bank added to the

INTERNATIONAL BONDS

stream of issues in recent weeks with a C\$350m offering of its own.

The bank's five-year issue, which sold out quickly and went to a premium in early trading, took the total amount of Canadian dollar bonds issued this year to more than C\$6.5bn

COMPANY NEWS: UK AND IRELAND

Biotechnology sector welcomes SE rule changes

By Clive Cookson,
Science Editor

THIS UK biotechnology industry has welcomed proposed changes in Stock Exchange rules which would make it easier for young pharmaceutical companies to obtain a full listing.

The Biotechnology Association, a trade body with 150 members ranging from small biotech start-ups to large companies, said the proposed relaxation in rules "may encourage Britain's biotechnology industry to raise funds here rather than having to go to the US."

The period of consultation on the new rules for "companies without an adequate record" ended yesterday and the Stock Exchange is expected to introduce them later this year.

They would allow a pharmaceutical company that had

been in existence for three years to seek a listing even if it had no products on sale, so long as it had at least two new drugs in clinical trials.

However, Mr Louis Da Costa, executive director of the Biotechnology Association, said non-pharmaceutical biotechnology companies – such as those aiming at agricultural markets – were not happy with the proposed changes, which would continue to exclude them from listing.

"Already some of our members have gone to the US to meet their current needs and more may follow their lead," he said.

So far only one UK biotech company – Oxford-based British Biotechnology – has obtained a full London listing. Others have taken advantage of the less restrictive Nasdaq listing rules in the US.

Reorganisation at HQ of ICI drugs offshoot

Zeneca Pharmaceuticals, the drugs arm of Imperial Chemical Industries, is reorganising its international research headquarters at Alderley Park, Cheshire.

The site employs some 700 researchers, representing about 70 cent of Zeneca's research effort. The group last year spent £257m on research and development and expects to spend up to £300m this year.

The change is aimed at increasing the group's impact in its chosen therapeutic areas, according to Dr Tom McMillan, deputy chief executive. The reorganisation involves setting up four new departments dealing with cardiovascular diseases, musculoskeletal and vascular inflammatory ill-

nesses, infection and cancer.

Each department will have a new manager. Cardiovascular is headed by Dr Mike Furnival; Cancer by Dr David Julian; Vascular Inflammatory and Musculoskeletal by Dr Barry Furr; and Infection by Dr Graham Boulton. They report to Dr David UPRichard, research general manager.

Meanwhile, ICI has appointed Mr John Coleman, group environmental affairs manager, as its group personnel manager. Dr Jim Whiston, presently group safety manager, moves to the new post of group safety, health and environment manager. He currently chairs the UK's Chemical Industry Association responsible care advisory group.

McCarthy & Stone cautious

Mr John McCarthy, chairman of McCarthy & Stone, the sheltered accommodation group, told the AGM that the timing

of a sustained recovery was unclear. In the five months to mid-January, the group made 223 (221) unit sales.

BUSINESSES FOR SALE

STRONGCASTLE LIMITED
(In Administrative Receivership)

The Joint Administrators' Receiver offer for sale the business and assets of this building and electrical contractor which include:

- Freehold property on one third of an acre in Wellington, Surrey comprising office accommodation and business yard with redevelopment potential.
- Established relationship with local authority.
- Outstanding work-in-progress.
- Sundry plant and equipment.
- 1992 Turnover approximately £300,000.

For further details, please contact:

J.R. Hill and P.R. Sykes,
Joint Administrators' Receivers,
BDO Binder Hamlyn,
28 Old Bailey,
London EC4M 7BH,
Tel: 071 449 5000
Fax: 071 449 6295

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Offers in the region of £10,000,000 freehold

For further information, please contact:
CHRISTOPHER DAY or GERALD NOLAN on
071-486 4231

CHRISTIE & CO
CORPORATE DIVISION

HIGHFIELD TIMBERCRAFT LTD
(In Administrative Receivership)

The Joint Administrators' Receiver offer for sale the business and assets of the above company. The company manufactures picture frame mouldings and timber components from milling raw timber through to the finished product.

Turnover 1991 £1,250,000 - 1992 £1,180,000

The company has operated since 1980 from Freshfield and Leasfield premises of approximately 1.2 acres at Wymondham near Norwich and had 27 employees.

Assets at book value include:

• Property	£550,000	• Plant	£115,000
• Stock	270,000	• Vehicles	12,000
• WIP	20,000	• Trade debts	180,000

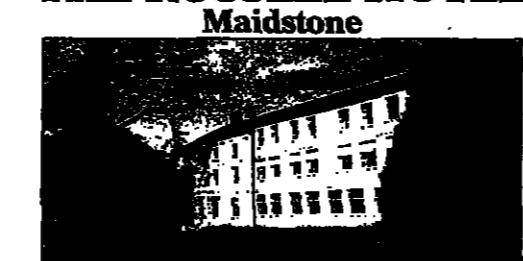
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BDO Binder Hamlyn,
7 The Close,
Norwich,
NR1 4DT.
Tel: 0634 678181
Fax: 0634 633618

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Joint Law of Property Act Receivers

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Offers in excess of £600,000 freehold.

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For further information contact:
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- Experienced premises, location and equipment.
- Experienced staff and management.
- Turnover approximately £250,000 p.a.

For further information please contact the Joint Administrators' Receivers, V.G. Wright or S.P.A. Colquhoun, 11 Chancery Walk, Russell Square House, 1012 Russell Square, London, WC1B 5LJ. Tel: 071 436 2666 Fax: 071 436 2664

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SPECIALIST BAKERY FOR SALE

A well-established and highly profitable specialist bakery supplying major supermarket multiples and wholesalers seeks to fund rapid expansion through sale to trade partner. Current turnover in excess of £5 million pa.

Principals only, write Box A4715, Financial Times,
One Southwark Bridge, London SE1 9HL.

John in L10

Hands-on venturers take new course

Tim Coone on the transformation of DCC into a holding company



Tim Coone: new strategy concentrates on five core areas

in this field. We therefore decided to become an industrial holding company" he said.

Since then there has also been "a relative underperformance of smaller companies" quoted in Dublin, which he said "has been more savage than the normal cycle".

A slowing of funds into the market, combined with the disappearance of exchange controls and the diversification of institutional portfolios into overseas equities and gilts has resulted in the market "doing nothing for shareholders or the corporate entities concerned", which Mr Flavin sees as strong growth areas.

Through its 30 per cent stake in Flogas, DCC is entering the natural gas distribution sector in the UK.

In its last full year results DCC reported pre-tax profits of £11.5m and earnings per share of 76.5p.

Since 1990, the investment portfolio has been steadily reduced from 42 to 18 companies. In its quest for European expansion, it plans to become a plc within two to three years.

"We have built up cash from the disposals, but we are seeing a lot of opportunities to add value and we are thinking of a flotation to build up the cash," Mr Flavin said.

"Five years ago we were predominantly trading in Ireland

Now 50 per cent of our business is done in the UK. Five years from now I expect 20 per cent will be in Ireland, 40 per cent in the UK, and 40 per cent in continental Europe with some in the US."

As one of Ireland's leading venture capital companies in the eighties, where does DCC's change of strategy leave the venture capital sector now?

"I think the Unlisted Securities Market experiment has been a failure. Although there have been some successes, there have been a lot of fails. With hindsight, small companies should not go to the stock market until one has built up an enduring record."

"Small may be beautiful but big is strong and the smaller companies can end up pretty vulnerable without a broad market base and strong in-depth management."

He also criticised the lack of a clear industrial strategy by the government.

"I am in favour of a government interventionist approach to industry. Not for ownership, but to research, to guide and to prod along. There needs to be more policy research. Even the big corporations tend to stick to what they know best."

"An industrial policy is paramount and the ad hoc scatter gun approach, creating a factory at every crossroads, is not a formula for a sound industrial development strategy," he said.

DCC has set up its own research unit to plan an acquisition programme "which will take us into Europe" he said. "As a venture capital company we have had experience with a wide range of sectors and we are now focused on the ones we find the most interesting".

In defying the trend of the move away from broad-based holding companies, Mr Flavin believed DCC's strategy would work because "we were always a hands-on venture capital company, so we felt comfortable with becoming an industrial holding company".

He added: "Divisional managers have a lot of autonomy and plenty of incentives to achieve competitive results. In 16 years we have developed good financial and strategic planning skills, and we have good operating management skills. We are now in the process of fusing the two."

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COMPANY NEWS: UK

BET raises £39m from sale of three companies

By Richard Gourlay

BET, the business services group, has sold Boulton & Paul, the joinery company that has been running at an operating loss of more than £1m a month.

The management, backed by Schroder Ventures, is paying £14.5m for the company, which has been severely hit by the deteriorating housing market over the past three years.

Boulton & Paul had become the most intractable problem for BET during its programme of divesting assets unrelated to the company's core operations.

The offshoot was put up for sale in 1990, at the same time that BET offered Anglian, the double glazing company, for sale.

Anglian was almost bought by management and has since returned to the market with a capital value of about £250m.

However, in the 12 months to

March this year, Boulton & Paul's sales have shrunk to an estimated £70m, from £90.6m in the previous year, when losses were £5.5m after reorganisation costs.

BET also announced yesterday the sale to management of Leada Acrow, the plant services company, for £8.5m and Initial Ireland, the textile services company, to Spring Grove Service for £3.5m.

The group also realised £12.3m of capital employed in the businesses before they were sold.

In total BET raised £39m in cash from the sales, but has suffered a £31m shortfall over the book value of the assets. This is covered by the existing £90m provision BET set up when it began the disposal programme. Some £2m of this provision remains unused.

Mr John Clark, chief executive, said the sales would increase group profitability

Leada Acrow had sales of £11.3m.

Lincoln House in the black

LINCOLN House, the USM-traded home furnishing group, returned to the black in 1992 with pre-tax profits of £193,000 compared with the previous year's loss of £236,000 and a deficit of £235m in 1990.

Operating profits amounted to £424,000 on sales of £7.3m; against losses of £40,000 on sales of £7.7m last time.

Operating profits for discontinued businesses totalled £63,000 (£36,000) while losses of £55,000 were attributed to head office.

Mr Ian Topping, chief executive, said the sale of Impala Displays and Mayers and Shaw to their management reduced borrowings by some £800,000. Interest charges fell to £239,000 (£332,000).

Earnings per share emerged at 1.2p against losses of 1.8p.

Sharp fall in Eagle Star life business

By John Authers

EAGLE STAR, the insurance subsidiary of BAT Industries, yesterday announced substantially reduced new life business figures for 1992. Worldwide new regular premiums fell 6 per cent to £10m, while new single premiums dropped 18 per cent to £436m.

The company attributed the bulk of this fall to a deliberate strategic decision to cut less profitable lines of business where competition is on price. These included UK annuity business, which fell by 18 per cent to £272.6m. Group annuities dropped to £53m (£200m).

On the regular premium side, the company offered less competitive rates for group life business, where new premiums fell from £12.4m to £26m. Group funds under management increased by 11 per cent from £10.9bn to £12.1bn.

Mr Ian Owen, managing director of Eagle Star Life,

said: "It would be easy to increase business in those areas with higher rates but we don't believe we can do that profitably. We would not want to announce increased business figures in annuities or term assurance at present."

The depressed housing market hit demand for mortgage-related endowment policies, where premiums fell from £28m to £25m.

The company has instead concentrated on individual investment products. New regular premium pensions rose by 13 per cent while single premium pensions rose from £36.5m to £67m. Single-premium bonds, boosted by its with-profits bond, rose from £53m to £140m, while unit trust sales rose from £11.7m to £26m.

Group funds under management increased by 11 per cent from £10.9bn to £12.1bn.

Shaw rebels win appointments

By Ivor Ducre

REBEL shareholders won the day at yesterday's EGM of Arthur Shaw, the loss-making West Midlands building materials group.

They ousted chairman Mr Gordon Pearson and appointed Mr Ian Tickler and Mr Donald Crammond to the board.

Dissident shareholders, led by Mr Tickler, had expressed concern over the management and recent performance of the company, and feared that the business was losing direction. They claimed that high gearing and deteriorating performance

were mainly attributable to the costs of acquiring the Jackdaw engineering tools group in 1990.

Mr Tickler and his family argued that Jackdaw should be sold to reduce debt of about £3.35m and that the group should refocus on its core window hardware side.

The dissident shareholders requisitioned the EGM to propose Mr Pearson's removal from the board and the reappointment of Mr Tickler. They also called for the reappointment of Mr Crammond, who was ousted at the AGM

last August.

Following the meeting, Mr Tickler said that he and Mr Crammond were delighted that shareholders had demonstrated support for their future strategy of Arthur Shaw.

He said the new board intended to appoint an additional director as non-executive chairman to oversee the implementation of this strategy.

A suitable candidate with appropriate experience and expertise had been identified and Mr Tickler anticipated that a further announcement would be made shortly.

Directors, who issued the statement in response to press comment stressed, however, that the talks were at an early stage.

The shares were unchanged at 288p.

Sharp jump in net assets at Mid Wynd

The net asset value of Mid Wynd International Investment Trust amounted to 326.8p per share at December 31.

The figure marked significant advances against 280.5p at the trust's year-end in June and 279.4p at the end of 1991.

By January 31, the asset value had improved to 343.5p. The Baillie Gifford-managed trust reported net available revenue of £200,732, against £207,743, for the six months to end-December, equivalent to earnings of 4p (4.14p) per share.

The interim dividend is maintained at 2.4p, with the final forecast at an unchanged 3.6p.

Second Alliance net assets improve

Net asset value of The Second Alliance Trust stood at £15.70 per stock unit at the six months to January 31, against £12.79 at the July 31 year end and £13.62 a year ago.

Available revenue showed a 9 per cent improvement over the 12 months, from £3.42m to

Trevor Humphries

Maurice Warren, right, was presenting Dalgety's results as chairman after last week stepping into the breach created by John West's stroke. Mr Warren is also set to become chairman of South Western Electricity. Richard Clothier, left, replaces him as Dalgety's chief executive.

It's a dog's life as every cat has its day

Every one knows that cats have nine lives, but evidence has also emerged that they are recession proof – unlike dogs.

In the two years to September 1992, the UK cat population rose from about 5.7m to more than 7m. Dog numbers, on the other hand, declined by 1 per cent last year, although they did keep their noses slightly in front of their feline rivals.

These fascinating statistics formed part of Dalgety's results presentation to the City yesterday. It seems that because cats cost

less to keep than dogs, there may have been some trading down by hard-pressed animal lovers.

This has proved good news for Arthur's (n/a Kattomeat) and Purfect, but not so good for Prime and Goodlife – although Dalgety claimed an increasing market share.

Demand for canned dogfood had fallen by 5 per cent last year and demand for dog biscuits was affected by the growing popularity of complete dogfoods. Spillers bit back in September with the launch of Choice Complete.

NEWS DIGEST

Lamont confirms discussions

LAMONT Holdings, the carpets and textiles group, yesterday confirmed that it was in preliminary discussions regarding the sale of its ICS Computing subsidiary.

Directors, who issued the statement in response to press comment stressed, however, that the talks were at an early stage.

The shares were unchanged at 288p.

Albert Fisher's bid goes unconditional

Albert Fisher, the food processing and distribution group, has decided unconditional its £23.3m agreed cash offer for Hunter Saphir, the fresh produce, herbs and spice company.

J Henry Schroder Waggs, which is advising Albert Fisher, said acceptances had been received by yesterday afternoon in respect of about 50.03 per cent of Hunter Saphir's ordinary shares.

Acceptances have also been received in respect of 81.3 per cent of Hunter Saphir's A and B preference shares, as well as all of a class of preference shares owned by Berisford International.

The terms involve EFM

group, on the January 21 and 24 respectively.

Mr Shute has spent several months recuperating from a smoking- and stress-related lung disease, but has said that he would like to take on two or three non-executive directorships.

Drayton Asia spurns EFM Dragon offer

Drayton Asia Trust, an Asian investment trust managed by Invesco MIM, yesterday recommended shareholders to take no action in respect of the offers from EFM Dragon Trust, because they undervalue the company.

EFM Dragon, a similar trust managed by Edinburgh Fund Managers, has made a bid for the whole of Drayton's share capital and warrants.

The terms involve EFM Dragon offering to issue ordinary shares at fully diluted net asset value in exchange for Drayton Asia's ordinary shares at a rate equivalent to EFM Dragon's ordinary shares.

Acceptances have also been received in respect of 81.3 per cent of Hunter Saphir's A and B preference shares, as well as all of a class of preference shares owned by Berisford International.

The terms involve EFM

Dragon offering to issue ordinary shares at fully diluted net asset value in exchange for Drayton Asia's ordinary shares at a rate equivalent to EFM Dragon's ordinary shares.

The offer includes the issue of three 2005 warrants for each Drayton warrant.

MY Holdings acquisition

MY Holdings, the packaging company, is to acquire Kohler Packaging from Tawneydown for between £1.33m and £1.45m, satisfied by the issue of loan stock in up to four tranches.

Tawneydown is a wholly owned subsidiary of Malibak, a South African industrial company with extensive packaging interests. Tawneydown holds about 86 per cent of MY's equity. Kohler, based in Hampshire, makes printed folding cartons for the health care industry. It began trading in March 1991 and made pre-tax profits of £13.00m on turnover of £2.02m in its first full year ended August 29 1992.

Roger Shute has

Brooke Tool stake

Mr Roger Shute, whose departure from BM Group prompted the collapse of its share price last summer, has bought a 4.52 per cent stake in Brooke Tool Engineering (Holdings).

This comes hard on the heels of his acquisition of a 4.4 per cent stake in GM Firth, the steel company, and a 4.9 per cent interest in Anglia Secure Homes, the sheltered housing

situations were possible.

A UK-based analyst said the acquisition gave Anglian's process engineering business "more credibility", but the division still small compared to those owned by Thames or North West Water.

Owat, the water regulator, was informed of the deal in advance.

• North West Water has bought Consolidated Electric of the US for an undisclosed price. Consolidated, which designs and makes controls and instruments for the water industry, had total sales last year of \$5.2m (£3.66m) and net assets of \$2.5m.

Scapa pays £11m for German group

By Andrew Bolger

SCAPA GROUP, the Blackburn-based company which supplies industrial textiles and services to the paper industry, has paid £11m cash for the Oberdorfer Group, a German maker of forming fabrics.

Oberdorfer, which was in receivership, has manufacturing plants at Heidenheim in Germany, Frankenmarkt in Austria and Idaho in the US. The loss-making Idaho plant will be closed, with the loss of about 30 jobs, and production will be transferred to Scapa's existing forming fabric plant in Shreveport, Louisiana.

The number of jobs at Heidenheim has already been cut

from 190 to 120 and in Austria from 80 to 58.

Oberdorfer's annual turnover is £16m and Scapa said it was confident that the group's continuing operations would be profitable.

Mr Harry Tuley, Scapa's chief executive, said: "This acquisition fits our strategy of building market share in our core business areas. Oberdorfer will considerably strengthen Scapa's position in the supply of specialist forming fabrics, used in the manufacture of paper, especially in the important west European markets."

Oberdorfer will be integrated into Scapa's engineering fabrics division, which has manufacturing plants in 11 countries around the world.

National Bank NZ improves by 24%

By Terry Hall in Wellington

NATIONAL BANK of New Zealand, part of Lloyds Bank, lifted after tax profits by 24 per cent to NZ\$102m (£36.1m) for 1992, largely due to the purchase of the Rural Bank from Fletcher Challenge.

National Bank bought the Rural Bank, the country's biggest lender to the farming sector, for NZ\$450m in December, under a deal which included the Rural Bank's post tax profits of NZ\$24m for the six months to July 1.

The Rural Bank has 40 per cent of the rural finance market.

National Bank's profit would have been down slightly by NZ\$2m without the inclusion of the Rural Bank's profit.

Nevertheless, the overall result meant National Bank's return on average shareholder funds was up from 14.3 per cent in 1991 to 16.5 per cent.

Mr John Anderson, chief executive, said that the bank continued to outperform its competitors. Profit before tax was up £1.23m to NZ\$153m. This compared with a first half profit of NZ\$90m, which did not include any earnings from the Rural Bank.

Sir Spencer Russell, National Bank chairman and a former

chief executive and subsequently Governor of the Reserve Bank, said the result was creditable in the face of a marked increase in competition in the finance sector in the year.

National Bank's other operating earnings amounted to NZ\$205m, virtually unchanged from 1991. Provisions for bad and doubtful debts were NZ\$36m, down NZ\$2m. Staff expenses rose by NZ\$1.2m to NZ\$16.5m. Total operating costs were NZ\$33.4m (NZ\$13.6m).

The National Bank and the ASB Bank, which is partly owned by the Commonwealth Bank of Australia, have been the only two banks in New Zealand to have held their lending rates following the general upward lift after the Reserve Bank tightened monetary policy in early January.

Tunstall expansion

Tunstall Group has acquired a one third stake in Empresaria de Seguridad, a Spanish company specialising in the installation, maintenance and monitoring of security and fire systems. Sales totalled Pt660m (£3.9m) in 1991 and pre-tax profits were Pt7m.

DIVIDENDS ANNOUNCED

	Current payment	Date of payment	Corres - pending dividend	Total for year
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COMPANY NEWS: UK

Testing times for a company with global ambitions

YOU NEED not search far for clues to where United Biscuits, Britain's fourth largest food manufacturer, thinks its future lies. They are emblazoned on the cover of its annual report, which pictures UB products spilling across much of the earth's surface.

Such global ambitions are a far cry from the parochial, UK-centred approach which characterised the group under the autocratic 17-year chairmanship of Sir (now Lord) Hector Liing. But since he retired two years ago, UB's horizons have widened dramatically.

A youthful top management team, headed by Mr Eric Nicoli, the 42-year-old chief executive, has set its sights squarely on transforming the group into world leader in biscuits and savoury snacks. The company has rapidly expanded in continental Europe through a flurry of medium-sized acquisitions and joint ventures, and recently acquired an Asian-Pacific bridgehead by buying CCA Snacks in Australia. This year, for the first time, more than half of group sales will be overseas.

Mr Nicoli and his team have impressed UB's shareholders with their determination to impart a more coherent direction to a group which was once notorious for haphazard, expensive - and often unrewarding - excursions into unrelated businesses. They are also widely praised for their open and collegiate management style.

"The main difference today is that we are much more focused, we have identified geographic and product priorities and we are organised to make expansion happen," says Mr Nicoli. "We firmly believe that a more disciplined approach will result in fewer mistakes and a tighter strategy."

Yet UB has still to convince many observers, notably in the City, that its dash for growth will succeed. Not only does its drive to internationalise face some big challenges; its past has an unfortunate habit of returning to haunt it.

Much of Mr Nicoli's first year as chief executive was spent sorting out problems at Ross Young's, the UK frozen food business acquired for £335m in 1988 in what is now admitted to have been an ill-conceived diversification.

Then, last year, the roof fell in at Keebler, the US biscuits and snacks maker owned by UB since 1974 and which accounts for a third of group sales.

Caught short by severe price competition in a recession-struck market, Keebler's first-half profits fell 57 per cent, slumping 17 per cent off the group's pre-tax results. Though action has been taken to cut costs, replace top management and regain market share, Keebler's troubles will leave a deep dent in the group's 1992 full-year results, due on March 18. Analysts forecast pre-tax profit of about £160m, down from £211.3m the previous year.

However, the rapid growth

which made Continental snack markets so attractive in the late-1980s has tailed off sharply, while heavy marketing costs have held margins on KP's continental businesses to 5 per cent, half the UK level.

Mr David Hearn, KP managing director, expects this performance to improve, but adds:

"It will take a long time to achieve 10 per cent margins on the Continent because we are always in an investment phase in one market or another."

However, despite its recent spending spree, UB still accounts for only 11 per cent of the 22.6bn European biscuit market. That is barely half the share of BSN of France, which outmanoeuvred UB in 1988 to buy the extensive European food businesses of Nabisco of the US, the world's biggest biscuit maker.

In the European snacks sector, which is less mature than biscuits, UB's strengths are more evenly matched with those of Pepsico.

The US company also has an uneven marketing record in Europe. But with snacks sales of \$5.6bn (£3.7bn) against KP's £504m, and with far higher margins, Pepsico has more room for mistakes than its smaller rival.

But since the late-1980s, UB has increasingly recognised that scope for further expansion at home is limited. Its search for fresh sources of growth has focused primarily on continental Europe, where it has made nine acquisitions and formed three joint ventures in the past three years.

A third of McVitie's sales now come from continental Europe, up from 8 per cent five years ago, while profits there rose 26 per cent to £15.6m in the 12 months to June. Much of the profit gain has come from one-off steps to rationalise production and distribution, but McVitie's says 10 per cent margins should be sustainable in the longer run.

At KP, half of sales this year will be overseas, compared with a fifth five years ago, and the division is now one of the top two in each of the European markets in which it competes.

However, the rapid growth

which made Continental snack markets so attractive in the late-1980s has tailed off sharply, while heavy marketing costs have held margins on KP's continental businesses to 5 per cent, half the UK level.

Mr David Hearn, KP managing director, expects this performance to improve, but adds:

"It will take a long time to achieve 10 per cent margins on the Continent because we are always in an investment phase in one market or another."

Meanwhile, industry observers are unsure about Keebler's longer term prospects. Mr Nicoli expects the corrective measures taken so far, along with tightened management and a revamped marketing strategy, to bring a recovery in its performance this year.

However, Keebler remains a distant number two in the US

society's size and weight to compete effectively in the international big league, it is unlikely to continue adding businesses at its recent rate. With gearing at 88 per cent, scope for further acquisitions will remain limited unless it makes a sizeable disposal or a rights issue.

Neither option looks particularly realistic at present. The most obvious disposal candidate is Ross Young's. But past talks with potential buyers have got nowhere, and industry observers doubt that the business would fetch much more than half the roughly £450m UB has invested in it over the years.

The Terry's chocolate division, which has recently performed strongly despite the UK recession, might attract more interest. But it is relatively small, with 1991 sales of £153m.

Now does a rights issue look practical while UB's share price continues to languish at about 360p, well below last year's high of 445p - least of all at a time when a queue of other companies is lining up for cash calls.

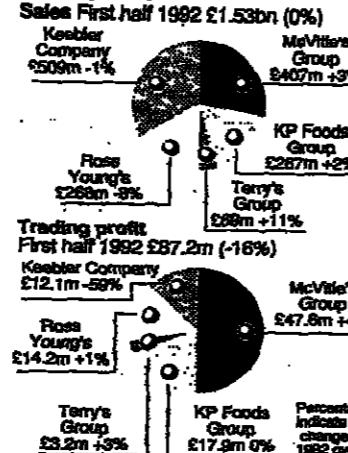
In any case, even the most sympathetic observers believe that after the recent alarms and excursions, the group now needs a period of consolidation. As a fund manager with one of UB's larger institutional shareholders puts it: "We're impressed by the management team's strategy in continental Europe and their aggressive attitude to costs. But they have still to prove themselves in a serious way over the longer term. How they come through the current year will be a real test of their performance."



Trevor Humphries
Eric Nicoli: We are doing the right things, our shareholders feel we are doing the right things, and yet we go backwards

United Biscuits

Principal operations:



Trading profit First half 1992 £27.2m (-16%)

Contestal Europe £192m +1%

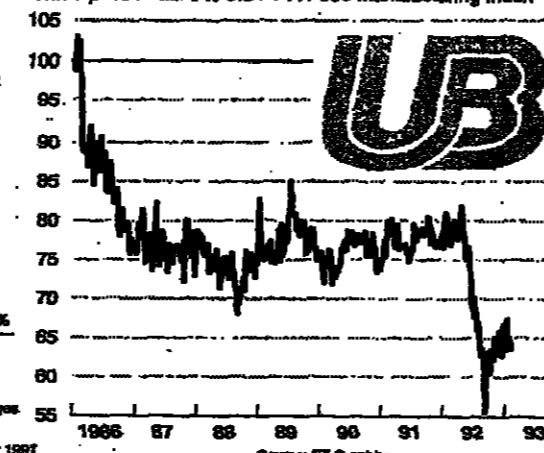
Rest of World £208m -3%

US £521m -1%

UK £84.7m 0%

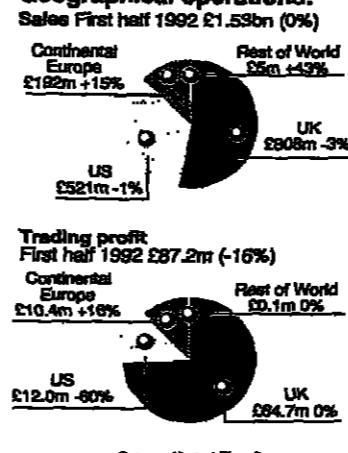
Source: FT Graphics

Share price relative to the FT-A Food Manufacturing Index



Source: FT Graphics

Geographical operations:



Trading profit First half 1992 £27.2m (-16%)

Contestal Europe £192m +1%

Rest of World £208m -3%

US £521m -1%

UK £84.7m 0%

Source: United Biscuits

Eight months later, a friendly bid by Nabisco for Royal Brands has put the future of that link-up in doubt. Nabisco's return to Europe has also prompted speculation that UB might eventually be among its targets.

Meanwhile, industry observers are unsure about Keebler's longer term prospects. Mr Nicoli expects the corrective measures taken so far, along with tightened management and a revamped marketing strategy, to bring a recovery in its performance this year.

However, Keebler remains a distant number two in the US

state-owned Tabacalera group. In any case, even the most sympathetic observers believe that after the recent alarms and excursions, the group now needs a period of consolidation. As a fund manager with one of UB's larger institutional shareholders puts it: "We're impressed by the management team's strategy in continental Europe and their aggressive attitude to costs. But they have still to prove themselves in a serious way over the longer term. How they come through the current year will be a real test of their performance."

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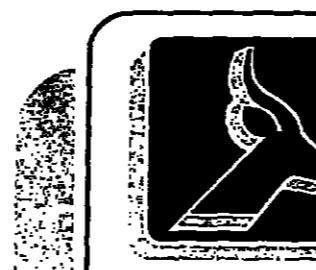
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Implats

Impala Platinum Holdings Limited

(Registration Number 57/01790/6)

Consolidated Income Statement

6 months to 31 Dec. 1992 (Unaudited) 6 months to 31 Dec. 1991 (Unaudited) Year to 30 June 1992 (Audited)

Turnover 1,032.4 1,080.3 2,263.8
Cost of sales 868.0 820.2 1,672.8

On-mine operations 742.3 643.8 1,249.8
Refining operations 121.2 118.9 235.5
Selling and other costs 27.3 44.0 84.1
Change in stock (24.8) 13.5 102.4

Income from the supply of metal produced 164.4 260.1 591.0
Capital expenditure on current capacity 26.8 38.1 116.5

Income from platinum mining activities 137.6 222.0 474.5
Income from other activities 0.5 0.9 (3.6)
Net interest received 20.1 25.6 40.1

Income before taxation 158.2 248.5 511.0
Lease, royalties and tax 56.2 45.5 98.8
Effect of expenditure on future capacity 18.7 106.0 179.1

Income after taxation 83.3 97.0 233.1
Share of net income from associates 10.5 29.8 29.9
Outside shareholders' interest (0.2) (2.1) (2.7)

Attributable income 93.6 124.7 260.3

Appropriation for expenditure on future productive capacity 15.2 67.0 117.9

Transfer to non-attributable reserves 10.5 15.6 13.2

Distributable income 67.9 42.1 129.2

Dividend declared 28.0 34.2 105.7

Retained income 39.9 7.9 23.5

Shares in issue (millions) 52.2 62.2 62.2
Earnings per share (cents) 150 200 418
Dividend per share (cents) 45 55 170

Platinum production (000 ozs) 559 382 865

Cost per ounce platinum produced (R) 1.945 1.997 1.717

Capital expenditure by Impala (Rm) 60 211 411

Net borrowings (Rm) (210) (81) (69)

Notes:

1. The Group achieved important improvements in its operations during the six months ended 31 December 1992.

The developing relationship with the Council of Worker Representatives enabled labour issues to be resolved without industrial action. The return to normal work patterns, together with improved dilution control and greater mining efficiencies, resulted in the underground operations delivering significantly more PGMs to the mill than planned, from fewer tons. This was achieved with 3,000 fewer employees.

Process improvements at the concentrators, and the higher efficiencies attributable to the new filter furnace, further enhanced the good mining performance, so that the kilograms of PGMs in matte produced by the smelter reached a new record level. The total costs of mining, concentrating and smelting, expressed per kilogram of PGM in matte, were below R22 200 for the six months under review, which is competitive by industry standards. These costs include a non-recurring reactivation cost of R270 per kilogram.

Performance of the refineries also exceeded expectations, partly due to increased feedstock, but also due to good recoveries and a further shortening of the process pipeline. Refined platinum production, at 559 000 ounces, is a half-year record for Impala.

The total operating costs of producing an ounce of refined platinum was R156 per ounce, or 22.5% lower than in the first half of the 1992 financial year, when labour unrest adversely affected production and unit costs. More relevantly, that figure is 21.8% higher than in the first half of the 1991 financial year, so that the unit cost increase over the two-year period was held to 10.4% per annum, a rate well below inflation.

2. Before North mine achieved three million fatality-free shifts on Christmas Eve and has since gone on to the second highest total in South African hard rock mining, after Wildwatersfontein North's record of 4.2 million reached on 30 May 1992.

3. Capital expenditure at Impala for the six months amounted to R60.1 million on current and future capacity (R211.1 million to December 1991). Capital expenditure programmes have been severely curtailed and it is likely that less than R170 million will be spent by Impala in the 1993 financial year, rather than the R250 million originally estimated. This lower level of expenditure will not prejudice production programmes.

4. Unfortunately, the good technical performance was eroded by the continuing weakness of the precious metals markets, and particularly the fall in the rhodium price.

Rhodium sales of 514 000 ounces were 16% higher than the previous year, but the average price achieved was only \$363 per ounce compared to \$376 per ounce in the corresponding period last financial year. The higher level of rhodium sales (48 000 ounces compared to the 36 000 ounces in the corresponding period) is a continuation of the higher recoveries now considered normal from our refinery; however, the price, at \$2 369 per ounce, was 40% less than the previous year. Palladium prices were essentially unchanged, but the nickel price, at \$6 584 per ton, was 13% lower. Thus in spite of increased sales volumes, revenue per ounce of platinum sold fell 1

COMMODITIES AND AGRICULTURE

Opec battles for 1m b/d output cut

By Mark Nicholson in Vienna

MINISTERS OF the Organisation of Petroleum Exporting Countries appeared last night to have reached the basis of an agreement to cut second quarter output by just under 1m barrels a day from the present quarter figures to about 23.6m b/d.

Mr Ginandjar Kartasasmita, Indonesia's energy minister, said ministers had agreed on a final ceiling which might even be "slightly less" than 23.6m b/d, but that talks were continuing late yesterday to find a final figure for Kuwaiti production for the quarter. He said the ministers had otherwise agreed that the output cuts

should be made pro-rata.

Final details of the agreement, which follow almost three days of talks in Vienna among the Opec ministers, were pending Kuwait's final assent. Ministers plan to meet this morning to announce the final package. Mr Alfonso Farra, the Opec president, said after talks with Mr Ali al-Baghi, the Kuwait oil minister, that "considerable progress" had been made in finding a formula to cut Kuwaiti production that would satisfy both the Gulf state and other members of the cartel determined to present a credible overall reduction in output to the market.

Most delegations had been determined yesterday that

Opec should be able to present a unanimous agreement to cut around 1m barrels a day from the first quarter ceiling of 24.88m b/d to the market this morning, when New York resumes trading after a holiday.

Pressure on Kuwait to accept its share of pro-rata cuts was sustained throughout the day in a series of bilateral meetings, much to the indignation of the Kuwaiti delegation. A number of delegates suggested that Kuwait might finally be accommodated into the market of up to 1.5m b/d given Opec's actual output during the first quarter.

Analysts suggested that disciplined delivery of a ceiling around 23.6m barrels would at least sustain present prices.

had doggedly resisted calls by other delegations early in the meeting that it should rein production in pro-rata from 1.5m b/d, its November production level.

Nigeria also put up resistance to making a full pro-rata cut on its output, saying it would pull back only 50,000 b/d of crude. But most delegations entered the meeting on Saturday backing a Saudi Arabian proposal that 1m b/d should come off the November ceiling, thus stripping the market of up to 1.5m b/d given Opec's actual output during the first quarter.

Analysts suggested that disciplined delivery of a ceiling around 23.6m barrels would at least sustain present prices.

EC banana curb sparks German court threat

By Ariane Genillard in Bonn

OUTRAGED GERMAN banana importers yesterday said they would appeal to the European Court of Justice in Luxembourg against the European Community decision to restrict Latin American imports.

The German importers said the new EC regime, agreed in the early hours of Saturday, would kill 50 per cent of their business and make bananas cost in Germany 30 per cent more expensive.

They said they would turn to the European Court of Justice as well as to national courts within the community and would encourage Latin American countries to challenge the issue within the General Agreement on Tariffs and Trade. Banana importers in Luxembourg, the Netherlands and Belgium also expected to turn to the European court of justice.

In Bonn, Mr Otto Lambdorff, leader of the coalition member Free Democrats, called the EC regime "an unbearable piece of protectionism". A government official said the matter would be looked into in the coming days.

Meanwhile, Mr Eduard Lintner, the German government's top anti-drug official, told a local paper the move would boost cocaine importers and deal a "catastrophic" blow to the anti-drug fight in Europe.

EC farm ministers agreed in the early hours of Saturday that imports of bananas from Latin America, the so-called dollar bananas, should be restricted to 2m tonnes a year at a tariff of Ecu106 (82p) a tonne. Imports above that limit will be charged at the rate of Ecu550 a tonne.

The new regime aims to protect higher-cost producers in territories with close links to EC member states, such as former colonies.

Local papers echoed the outcry of producers when readers woke up yesterday to articles denouncing "the crooked thing about the banana". Germans are especially fond of the cheap fruit, consuming more of it than any fellow Europeans. Of the 3.6m tonnes of bananas imported into the EC last year, 2.7m tonnes came from Latin American countries, and these were nearly entirely sold in Germany.

The banana became a symbol of reunification as eastern Germans were handed the fruit by their western countrymen after the Berlin Wall had been torn down. Eastern Germans do not face unfair competition; that is, they were in real terms 10 years ago, there is a different mood in the NFU of the 1990s to that which prevailed a decade ago. At least there is among the leaders of the union. It is taking a little longer to reach the shires but if last week's meeting is an accurate guide it is getting there.

This new mood accepts that the government does not own farmers a living; that there is not enough cash around to guarantee such security anyway, even if there were a shortage of food - which there is not. It recognises that this is

UK agriculture faces up to inevitability of change

A more realistic mood was apparent at last week's annual meeting of the National Farmers' Union

FARMER'S VIEWPOINT

By David Richardson

faces following common agricultural policy reform; the uncertainties, still, of what a deal in the General Agreement on Tariffs and Trade might mean; and the challenges and opportunities these could bring to those farmers who were energetic and sharp enough to exploit them.

Doubtless this reflected the fact that he has accepted an invitation from the prime minister to chair a working party to address the problem of the UK's food trade gap - now standing at some £5bn per year. It was also an acknowledgement that farmers must, in future, derive their incomes from a variety of sources.

Of these the market-place will be the most important. Increasingly it will be a market that is relatively unsupported compared to the past; hence the need for farmers to find and develop the best outlets for quality commodities that consumers demand rather than assume that the government or the EC will bail them out.

Alongside that will still be a vital role for government to play. For even the most aggressive EC officials and Gatt negotiators do not press for total abolition of farm support. A substantial proportion of farm income will still come, therefore, from the government and the EC although these will be increasingly tied to set-aside schemes to reduce production and to encourage positive environmental management.

It is up to every farmer to work out the most profitable mix of these income sources for his circumstances. Some will wish to follow old instincts and go for maximum production hoping that market prices will enable them to make a profit. Others, who may be less ambitious or have lower-quality land, will opt for the extensification approach - that is farming less intensively, taking extra special care of the environment and hoping that government compensation payments will make up the deficit.

The president of the NFU is trying to prepare and galvanise his members for these changes and challenges. But many farmers are conservative by nature and cling to old values. Some of them will leave adaptation to the new conditions until it is too late. Indeed some have already done so and it is estimated that about 100 UK farmers are going out of business each week.

But that, of course, is what free trade and market forces are all about.

Inco may aid Russian nickel clean-up

By Kenneth Gooding, Mining Correspondent

THE WORLD'S two biggest nickel producers, Norilsk of Russia and Inco of Canada, have signed technical assistance protocols that may lead to Inco helping to reduce pollution from Norilsk's smelters.

Inco said yesterday that Norilsk wanted to cut sulphur dioxide emissions, the main cause of acid rain, and might use the oxygen flash smelting technology Inco developed for its Sudbury, Ontario, smelter where the group expects to reduce sulphur dioxide pollution by 60 per cent in three years. The companies are also discussing a possible joint venture to build mining equipment, using Inco's so-called Continuous Mining Systems technology.

However, Inco denied reports from Moscow that it was also discussing with Norilsk methods of limiting nickel exports from Russia. The upsurge in Russian exports is widely held to be responsible for present low London Metal Exchange nickel prices.

Falconbridge, another Canadian nickel group, also denied reports that it was involved in three-sided talks with the other two producers. Falconbridge said there had been exchanges of technical people between itself and Norilsk for the past two years, but no other contacts.

Asturiana de Zinc

ASTURIANA DE ZINC, the Spanish smelter, said yesterday that it had increased its production by 80,000 tonnes when it brought its plant up to capacity at the beginning of 1992. Asturiana said last week that it was planning the increase this year.

US gold explorers head south

By Kenneth Gooding, Mining Correspondent

LEADING US gold producers are cutting exploration spending at home while increasing it substantially in Latin America, according to a survey by the Gold Institute, a Washington-based, industry-financed organisation.

Worldwide exploration spending by 18 companies surveyed - which together accounted for 73 per cent of 1991 US gold output - fell by 16 per cent last year from \$260m to an estimated \$225m.

Their gold exploration in the US fell by 18 per cent to a four-year low of \$146m. This represents 9 per cent of total exploration budgets, down from 65 per cent in 1991 and 71 per cent as recently as 1989.

This is the first time spending by US gold producers in Canada remained steady at an average of \$27m a year or 10 per cent of exploration budgets.

The survey shows spending by US gold producers in Canada remained steady at an average of \$27m a year or 10 per cent of exploration budgets.

Meanwhile, exploration

spending in Latin America, which was only \$14m in 1989, increased by a further 16 per cent last year, from \$30m to an estimated \$35m.

Latin American nations are taking deliberate and aggressive steps to recruit US investment. Mining is an internationally competitive business and capital will flow to those nations which have mineral wealth and offer an attractive business climate," the institute says.

It admits its survey excludes exploration work by small companies, prospectors and independent exploration companies - an important part of the business - but points out that "the presence of a senior [big] gold producer in a given country is a sure sign that smaller companies have led the way".

The survey shows spending by US gold producers in Canada remained steady at an average of \$27m a year or 10 per cent of exploration budgets.

• The PNG government said it had captured the rebel

stronghold of Arawa on Bougainville island, where secessionist fighters have forced the closure of the Panguna copper mine.

Mr Palas Wingti, Prime Minister, urged the rebel Bougainville Revolutionary Army to abandon its four year fight for independence. However, rebel representatives in the Solomon Islands said the government had captured only part of the town. They said the BRA would fight on.

Up to 200 people have died in the fighting, and hundreds are feared to have died from lack of medical supplies. The rebellion was triggered by protests over royalty agreements with CRA, the Australian resources group which operated the copper mine.

PNG may compromise over mine stake

By Kevin Brown in Sydney

between the government and Placer Pacific, Benison Goldfields and Highlands Gold, a PNG-registered subsidiary of MIM Holdings, which each own 30 per cent of Pangura.

The government claimed last year that it had been misled about the potential profitability of the mine, which began production in September 1990, and is expected to produce about 900,000 Troy ounces of gold a year.

Mr Ian Langford, the government's mining and petroleum minister, told a conference in Sydney that the government's 10 per cent stake was insufficient and claimed that PNG citizens would become frustrated if it was not increased.

However, he said there was "room for negotiation" on the government's demand for a 30 per cent shareholding, which has been resisted by the joint venture partners. Talks are to resume later this week

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INVESTMENT TRUSTS - Cont.										MERCHANT BANKS										OIL & GAS - Cont.										LONDON SHARE SERVICE										PACKAGING, PAPER & PRINTING - Cont.										TELEPHONE NETWORKS										MINES - Cont.									
Scottish Inv. Notes	Price	+ 10	1993/94	Yd	Yd	Yd	Yd	Yd	Yd	Notes	Price	Yd	Notes	Price	Yd	Notes	Price	Yd	Yd	Notes	Price	Yd	Yd	Yd																																													
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Second Market	100	- 10								00+ 01 Inv. Ctd Ctd Prt.	120/122									PE	1993/94										PE	1993/94									PE	1993/94																											
Scot Tel. 7%	100	- 10								01+ 02 Inv. Ctd Ctd Prt.	120/122									PE	1993/94										PE	1993/94									PE	1993/94																											
Select Areas Inv.	100	- 10								02+ 03 Inv. Ctd Ctd Prt.	120/122									PE	1993/94										PE	1993/94									PE	1993/94																											
Eq Inv. Svc	100	- 10								03+ 04 Inv. Ctd Ctd Prt.	120/122									PE	1993/94										PE	1993/94									PE	1993/94																											
Stamps Inv.	100	- 10								04+ 05 Inv. Ctd Ctd Prt.	120/122									PE	1993/94										PE	1993/94									PE	1993/94																											
Stamps Inv.	100	- 10								05+ 06 Inv. Ctd Ctd Prt.	120/122									PE	1993/94										PE	1993/94									PE	1993/94																											
Stamps Inv.	100	- 10								06+ 07 Inv. Ctd Ctd Prt.	120/122									PE	1993/94										PE	1993/94									PE	1993/94																											
Stamps Inv.	100	- 10								07+ 08 Inv. Ctd Ctd Prt.	120/122									PE	1993/94										PE	1993/94									PE	1993/94																											
Stamps Inv.	100	- 10								08+ 09 Inv. Ctd Ctd Prt.	120/122									PE	1993/94										PE	1993/94									PE	1993/94																											
Stamps Inv.	100	- 10								09+ 10 Inv. Ctd Ctd Prt.	120/122									PE	1993/94										PE	1993/94									PE	1993/94																											
Stamps Inv.	100	- 10								10+ 11 Inv. Ctd Ctd Prt.	120/122									PE	1993/94										PE	1993/94									PE	1993/94																											
Stamps Inv.	100	- 10								11+ 12 Inv. Ctd Ctd Prt.	120/122									PE	1993/94										PE	1993/94									PE	1993/94																											
Stamps Inv.	100	- 10								12+ 13 Inv. Ctd Ctd Prt.	120/122									PE	1993/94										PE	1993/94									PE	1993/94																											
Stamps Inv.	100	- 10								13+ 14 Inv. Ctd Ctd Prt.	120/122									PE	1993/94										PE	1993/94									PE	1993/94																											
Stamps Inv.	100	- 10								14+ 15 Inv. Ctd Ctd Prt.	120/122									PE	1993/94										PE	1993/94									PE	1993/94																											
Stamps Inv.	100	- 10								15+ 16 Inv. Ctd Ctd Prt.	120/122									PE	1993/94										PE	1993/94									PE	1993/94																											
Stamps Inv.	100	- 10								16+ 17 Inv. Ctd Ctd Prt.	120/122									PE																																																	

of England
pressure
on timetable

FINANCIAL TIMES TUESDAY FEBRUARY 16 1993

FT MANAGED FUNDS SERVICE

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Unit	Cap.	Per.	Price	Offer + w Yield	Yield	Unit	Cap.	Per.	Price	Offer + w Yield	Yield	Unit	Cap.	Per.	Price	Offer + w Yield	Yield	Unit	Cap.	Per.	Price	Offer + w Yield	Yield	Unit	Cap.	Per.	Price	Offer + w Yield	Yield						
State (Albert EJ & Co (L1000Y)	£100	£100	£100	-	-	Whittingdale Unit Trust Mgmt Ltd (0833DF)	£100	£100	£100	-	-	Acme Life Assurance Ltd	£100	£100	£100	-	-	Crown Financial Management Ltd	£100	£100	£100	-	-	Guardian Royal Exchange	£100	£100	£100	-	-	NM Life Assurance Ltd	£100	£100	£100	-	-
State (Albert EJ & Co (L1000Y))	£100	£100	£100	-	-	2 Henry Ave, London NW1 7EP	£100	£100	£100	-	-	The County, Egerton, Sevenoaks TN12 9AT	£100	£100	£100	-	-	Great Eastern, Welling DA2 1ZB	£100	£100	£100	-	-	Leisure & General - Cont'd	£100	£100	£100	-	-	Enterprise House, Portland	£100	£100	£100	-	-
State (Albert EJ & Co (L1000Y))	£100	£100	£100	-	-	Colliers Wood, London SW19 8QH	£100	£100	£100	-	-	High Income	£100	£100	£100	-	-	Life & Pensions Ltd	£100	£100	£100	-	-	Enterprise House, Portland	£100	£100	£100	-	-						
State (Albert EJ & Co (L1000Y))	£100	£100	£100	-	-	US Govt Bond	£100	£100	£100	-	-	Proprietary	£100	£100	£100	-	-	Ex Index Life Ltd	£100	£100	£100	-	-	Enterprise House, Portland	£100	£100	£100	-	-						
State (Albert EJ & Co (L1000Y))	£100	£100	£100	-	-	UK Govt Bond	£100	£100	£100	-	-	Managed	£100	£100	£100	-	-	Dance With Profits Ltd	£100	£100	£100	-	-	Enterprise House, Portland	£100	£100	£100	-	-						
State (Albert EJ & Co (L1000Y))	£100	£100	£100	-	-	UK Govt Bond	£100	£100	£100	-	-	Managed 4	£100	£100	£100	-	-	Exempt Intell. Inv.	£100	£100	£100	-	-	Enterprise House, Portland	£100	£100	£100	-	-						
State (Albert EJ & Co (L1000Y))	£100	£100	£100	-	-	UK Govt Bond	£100	£100	£100	-	-	Managed 5	£100	£100	£100	-	-	Exempt Inv. Inv.	£100	£100	£100	-	-	Enterprise House, Portland	£100	£100	£100	-	-						
State (Albert EJ & Co (L1000Y))	£100	£100	£100	-	-	UK Govt Bond	£100	£100	£100	-	-	Managed 6	£100	£100	£100	-	-	Exempt Inv. Inv.	£100	£100	£100	-	-	Enterprise House, Portland	£100	£100	£100	-	-						
State (Albert EJ & Co (L1000Y))	£100	£100	£100	-	-	UK Govt Bond	£100	£100	£100	-	-	Equity	£100	£100	£100	-	-	Exempt Inv. Inv.	£100	£100	£100	-	-	Enterprise House, Portland	£100	£100	£100	-	-						
State (Albert EJ & Co (L1000Y))	£100	£100	£100	-	-	UK Govt Bond	£100	£100	£100	-	-	Equity 4	£100	£100	£100	-	-	Exempt Inv. Inv.	£100	£100	£100	-	-	Enterprise House, Portland	£100	£100	£100	-	-						
State (Albert EJ & Co (L1000Y))	£100	£100	£100	-	-	UK Govt Bond	£100	£100	£100	-	-	Equity 5	£100	£100	£100	-	-	Exempt Inv. Inv.	£100	£100	£100	-	-	Enterprise House, Portland	£100	£100	£100	-	-						
State (Albert EJ & Co (L1000Y))	£100	£100	£100	-	-	UK Govt Bond	£100	£100	£100	-	-	Equity 6	£100	£100	£100	-	-	Exempt Inv. Inv.	£100	£100	£100	-	-	Enterprise House, Portland	£100	£100	£100	-	-						
State (Albert EJ & Co (L1000Y))	£100	£100	£100	-	-	UK Govt Bond	£100	£100	£100	-	-	Equity 7	£100	£100	£100	-	-	Exempt Inv. Inv.	£100	£100	£100	-	-	Enterprise House, Portland	£100	£100	£100	-	-						
State (Albert EJ & Co (L1000Y))	£100	£100	£100	-	-	UK Govt Bond	£100	£100	£100	-	-	Equity 8	£100	£100	£100	-	-	Exempt Inv. Inv.	£100	£100	£100	-	-	Enterprise House, Portland	£100	£100	£100	-	-						
State (Albert EJ & Co (L1000Y))	£100	£100	£100	-	-	UK Govt Bond	£100	£100	£100	-	-	Equity 9	£100	£100	£100	-	-	Exempt Inv. Inv.	£100	£100	£100	-	-	Enterprise House, Portland	£100	£100	£100	-	-						
State (Albert EJ & Co (L1000Y))	£100	£100	£100	-	-	UK Govt Bond	£100	£100	£100	-	-	Equity 10	£100	£100	£100	-	-	Exempt Inv. Inv.	£100	£100	£100	-	-	Enterprise House, Portland	£100	£100	£100	-	-						
State (Albert EJ & Co (L1000Y))	£100	£100	£100	-	-	UK Govt Bond	£100	£100	£100	-	-	Equity 11	£100	£100	£100	-	-	Exempt Inv. Inv.	£100	£100	£100	-	-	Enterprise House, Portland	£100	£100	£100	-	-						
State (Albert EJ & Co (L1000Y))	£100	£100	£100	-	-	UK Govt Bond	£100	£100	£100	-	-	Equity 12	£100	£100	£100	-	-	Exempt Inv. Inv.	£100	£100	£100	-	-	Enterprise House, Portland	£100	£100	£100	-	-						
State (Albert EJ & Co (L1000Y))	£100	£100	£100	-	-	UK Govt Bond	£100	£100	£100	-	-	Equity 13	£100	£100	£100	-	-	Exempt Inv. Inv.	£100	£100	£100	-	-	Enterprise House, Portland	£100	£100	£100	-	-						
State (Albert EJ & Co (L1000Y))	£100	£100	£100	-	-	UK Govt Bond	£100	£100	£100	-	-	Equity 14	£100	£100	£100	-	-	Exempt Inv. Inv.	£100	£100	£100	-	-	Enterprise House, Portland	£100	£100	£100	-	-						
State (Albert EJ & Co (L1000Y))	£100	£100	£100	-	-	UK Govt Bond	£100	£100	£100	-	-	Equity 15	£100	£100	£100	-	-	Exempt Inv. Inv.	£100	£100	£100	-	-	Enterprise House, Portland	£100	£100	£100	-	-						
State (Albert EJ & Co (L1000Y))	£100	£100	£100	-	-	UK Govt Bond	£100	£100	£100	-	-	Equity 16	£100	£100	£100	-	-	Exempt Inv. Inv.	£100	£100	£100	-	-	Enterprise House, Portland	£100	£100	£100	-	-						
State (Albert EJ & Co (L1000Y))	£100	£100	£100	-	-	UK Govt Bond	£100	£100	£100	-	-	Equity 17	£100	£100	£100	-	-	Exempt Inv. Inv.	£100	£100	£100	-	-	Enterprise House, Portland	£100	£100	£100	-	-						
State (Albert EJ & Co (L1000Y))	£100	£100	£100	-	-	UK Govt Bond	£100	£100	£100	-	-	Equity 18	£100	£100	£100	-	-	Exempt Inv. Inv.	£100	£100	£100	-	-	Enterprise House, Portland	£100	£100	£100	-	-						
State (Albert EJ & Co (L1000Y))	£100	£100	£100	-	-	UK Govt Bond	£100	£100	£100	-	-	Equity 19	£100	£100	£100	-	-	Exempt Inv. Inv.	£100	£100	£100	-	-	Enterprise House, Portland	£100	£100	£100	-	-						
State (Albert EJ & Co (L1000Y))	£100	£100	£100	-	-	UK Govt Bond	£100	£100	£100	-	-	Equity 20	£100	£100	£100	-	-	Exempt Inv. Inv.	£100	£100	£100	-	-	Enterprise House, Portland	£100	£100	£100	-	-						
State (Albert EJ & Co (L1000Y))	£100	£100	£100	-	-	UK Govt Bond	£100	£100	£100	-	-	Equity 21	£100	£100	£100	-	-	Exempt Inv. Inv.	£100	£100	£100	-	-	Enterprise House, Portland	£100	£100	£100	-	-						
State (Albert EJ & Co (L1000Y))	£100	£100	£100	-	-	UK Govt Bond	£100</																												

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FINANCIAL TIMES

PRINCIPLE TRADING
LONDON PARIS FRANKFURT - NEW YORK TOKYO

EUROPE

Continent subdued in absence of Wall Street

WITH US markets closed activity on the Continent was restrained yesterday, writes *Our Markets Staff*

FRANKFURT finished with the DAX index just 3.28 higher at 1,664.71, but from pre-market post-bourse it moved in a 2 per cent range, and progressively higher.

Turnover fell from DM7.6bn to DM5.6bn as the DAX recovered from a fall to 1,650 in the pre-bourse, and as the German component of the FT-SE Euro-track 100 index climbed higher in the afternoon.

The mood of the market was exemplified in the performance of Volkswagen, for which Mr Klaus-Jürgen Melmer, of DB Research, downgraded his 1992 dividend forecast to DM4, from last year's DM11, observing that he was looking to a loss, and no dividend, in 1993.

VW bottomed at DM288.50, recovered to close at DM6.70 lower on DM21.50, and picked up another DM1.50 after hours. Among other blue chips, Allianz was quoted DM10 higher at DM12.30 and Schering rose DM11 to DM7.19.

Pneusag, the engineering and steel group, rose by DM5.10 to DM37.20. In the same sector, Linde rose DM1.50 to DM7.85 and Deutsche Babcock by DM3 to DM15.9 on a DM240m order to build four 250 megawatt power plants outside of Beijing.

PARIS saw a strong rise in CGIP after trading in Carnaud Metalbox, in which it has a 25.3 per cent stake, was suspended before the start of business following an announcement by UK group, MB-Caradon, that it was to sell its own stake. CGIP improved FF7.73 to FF1.085.

The CAC-40 index closed 12.49 lower at 1,889.49 in turnover of some FF72m.

Peugeot gained FF8 to FF62 following its announcement of 1992 sales after Friday's close.

AMSTERDAM closed early because of technical problems, the CBS just 0.2 firmer at 99.1.

Before trading was halted Fokker stood 17 per cent higher on the day, up F1.50 at F13.30, on news after Friday's close that the Dutch govern-

FT-SE Actuaries Share Indices

THE EUROPEAN SERIES									
February 15	Open	10.30	11.00	12.00	13.00	14.00	15.00	Closes	
Hourly changes									
FT-SE Eurotrack 100	1131.51	1151.22	1151.33	1151.58	1152.33	1153.10	1153.47	1153.46	
FT-SE Eurotrack 200	1183.46	1183.37	1183.59	1183.59	1183.55	1183.30	1183.32	1183.12	
Feb 12	Feb 11	Feb 10	Feb 9	Feb 8	Feb 7	Feb 6	Feb 5	Feb 4	
1129.97	1128.71	1121.50	1124.14	1131.12					
1161.05	1175.45	1171.08	1177.40	1180.00					
Buy value 1000 Div 1050 Highlow 100 - 1153.30 Lessor 100 - 1151.05 Div 200 - 1182.50									

ment had accepted revised terms for the purchase of a 51 per cent stake in the group by Dasa.

KLM went against the trend with a F1.40 loss to F1.25.70 in low volume on domestic flights. paper reports of financial difficulties at Northwest Airlines, even though the Dutch operator said earlier this month that it had written down the remaining book value of its 20

WALL STREET was closed for President's Day.

Toronto went into limbo for the US holiday, share prices easing slightly in moderate trading. The TSE 300 index slipped 5.51 to 3,440.04 at mid-day, with volume dropping from 26.4m to 13.5m shares.

Real estate shares and conglomerates moved against the trend, with gains noted in Canadian Pacific and Trizec respectively.

per cent stake in Wings Holdings, parent group of NorthWest.

MILAN closed the February with flat building on Friday's gains, assisted by early rumours, later denied, that Deutsche Bank was considering increasing its present 2.6 per cent stake in the car maker. Fiat fixed at F1.140, up F1.44, before easing to F1.030 on the kerosene after the German bank said that it had no plans to lift its investment. The Comit index advanced 8.12 to 50.25.

STOCKHOLM remained firm with property stocks generally stronger after weekend reports that the sector will be a beneficiary of lower interest rates. Skanska improved SKR1 to SKR5 as the Affärsvärden index put on 2.5 to 983.7 in good volume of Shk25m.

SOUTH AFRICA

JOHANNESBURG eased as institutional interest remained after last week's strong gains, particularly in the gold sector. The stock market authorities said yesterday that turnover during the course of last week of some R763m, against R619m in the previous week, was the highest since August 1990. The overall index lost 18 to 3,474 and industrials shed 22 to 4,350. The Topix index eased 3 to 961.

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